Chatham County, Georgia
Annual Budget

Wright Square and Chatham County Courthouse—circa 1900

FY 2017 Budget Workbook

Fiscal Year July 1, 2016 - June 30, 2017

CHATHAM COUNTY, GEORGIA
FISCAL YEAR 2016 / 2017
ADOPTED ANNUAL BUDGET

Prepared by the Chatham County Finance Staff

Amy Davis, Finance Director
Read DeHaven, Budget Officer
Estelle Brown, Assistant Budget Officer
Christopher Morris, Senior Budget & Management Analyst
Melva Sharpe, Senior Budget & Management Analyst
Mark Bucalo, Public Safety Contract Administrator

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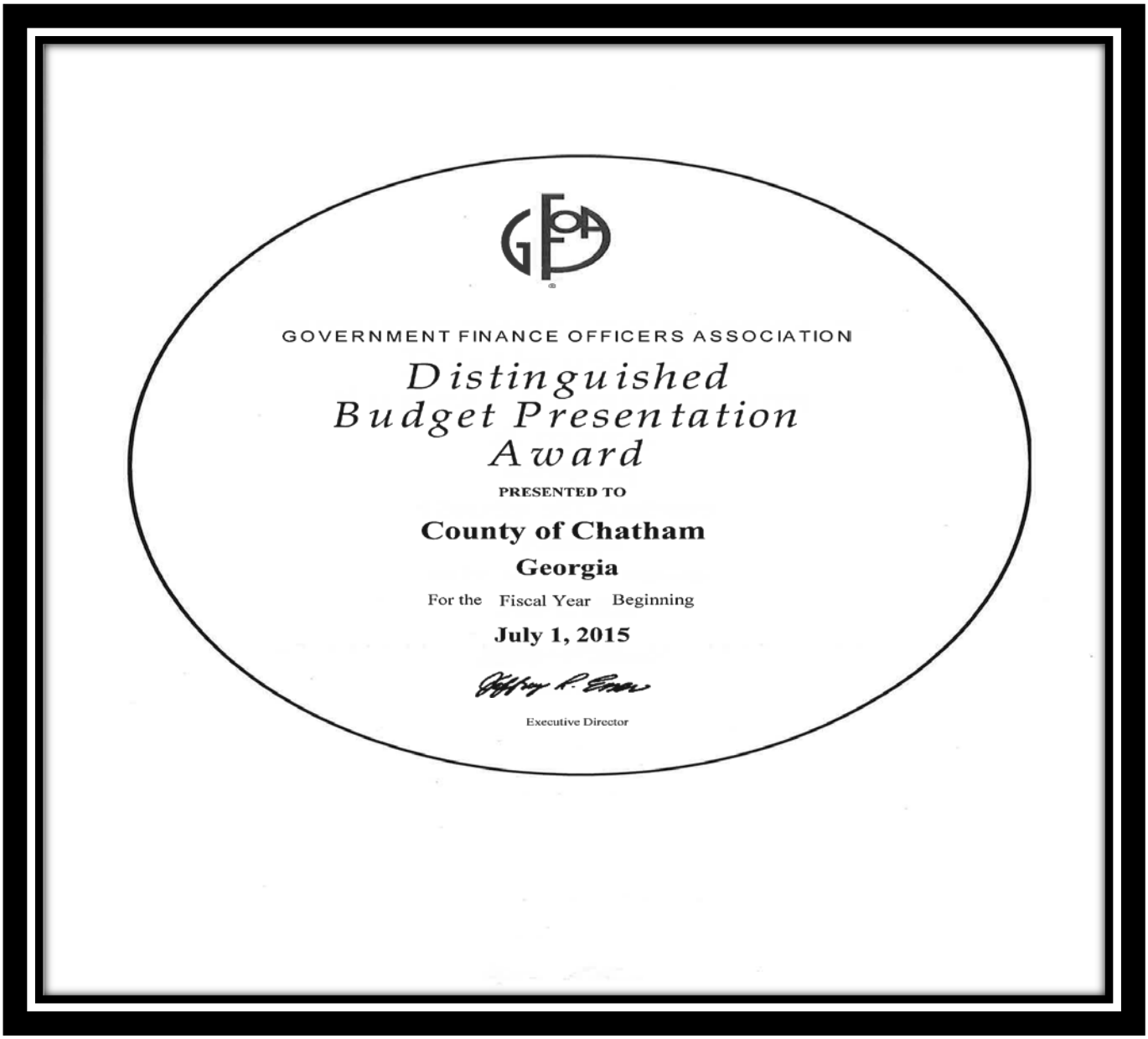

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Distinguished Budget Presentation Award

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Georgia

For the Fiscal Year Beginning

July 1, 2015

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **County of Chatham, Georgia** for its annual budget for the fiscal year beginning **July 1, 2015.** In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for award.

STATE OF GEORGIA

CHATHAM COUNTY

Chatham County, Georgia

Chairman and County Commissioners

Albert J. Scott
Chairman

Helen Stone
1st District

James J. Holmes
2nd District

Tony Center
3rd District

Patrick K. Farrell
4th District

Yusuf K. Shabazz
5th District

Lori L. Brady
6th District

Dean Kicklighter
7th District

Priscilla D. Thomas
Vice Chairman
8th District

Guide to the Budget Document

The Chatham County Budget Book is intended to provide information at both the detailed and summary level – information that can be used by citizens, elected officials, business owners, bondholders, investors, and rating agencies as an informational tool and an operation tool alike. It is critical that the document serves the following four functions: act as a policy document, serve as a legally required financial planning tool, function as an operational guide, and act as a communication device.

Listed below is a brief description of the individual sections of this document.

The **Introductory Section** includes the County Manager's budget message and is intended to articulate priorities, issues and any other major changes in County services for the budget year.

The **Financial Structure and Summary Sections** include fund and County organizational charts, fund descriptions and various summary sections showing revenues and expenditures for all funds, which is intended to provide an overview of the total resources budgeted by the County.

The **Capital & Debt** and **Fund Sections** are intended to provide a breakdown of the fiscal year 2017 budget on an individual fund basis. The fund types include the general, special revenue, debt service, business type activities/enterprise, internal services, and capital project funds. Each fund includes a general description of the fund, history of revenues, and expenditures.

The programs are grouped by type following each fund and include public safety, culture and recreation, engineering, public works, community, general government, debt service, and business type activities/enterprise. The detail includes program description and written budget analysis for program. For comparison purposes, all program budget information includes actuals from fiscal year 2015, budgeted 2016, and budgeted 2017.

Supplemental Information provides statistical, supplemental, and miscellaneous data for the County.

The **Glossary of Terms** is included to assist the reader with any terminology (including abbreviations and acronyms) not readily understood.

Chatham County, Georgia

Office of the County Manager

Lee Smith, Chatham County Manager
124 Bull Street, Suite 220
Savannah, Georgia 31401

Fiscal Year 2017 Budget Message

Chairman Albert J. Scott, Board of Commissioners
& the Citizens of Chatham County:

As I send you the budget for Fiscal Year (FY) 2017, it is a good time to take stock of our financial health. I can report that it is strong: we have an AA bond rating, which places Chatham County in a mid-level position as compared to more than 3,000 counties nationwide. We can do better. With the Board's direction, we have established the 90 day reserve, we are setting aside funds for CIP (Capital Improvement Projects), and we are setting a course of action that will make us eligible for being re-rated with the intention of reaching AAA status. This will not only define Chatham County as a financially sound local government but will additionally demonstrate that we are following plans set forth financially without major deviation. These actions also make Chatham eligible for lower cost financing as we become an attractive risk to investors. This will prove that our administration/management ability is strong in the field of finance, planning and implementation of financial policies, placing Chatham County on course for a potential upgrade in the bond rating, saving the County millions in future debt costs.

In order to understand where we are headed, it is important to understand the regional economic impacts in our county and community. Our revenues and expenditures are driven by housing, manufacturing, retail sales, etc. and we as local government must understand these complex issues in order to develop long term plans to meet the needs of the community. Therefore, in cooperation with Armstrong State University, an economic impact analysis has been prepared covering 2016-2017 for your review in Attachment A. Without a map, direction or plan, we will waste precious time and investment opportunities for our community. Planning is the key to our potential success.

We have reasonable and improving reserve levels and a good balance sheet with affordable debt levels - giving us the ability to continue infrastructure investments in our community with strategic planning and guidance as to revenue sources. This isn't an accident - it is the direct result of a strong tradition of sound financial and management practices. So why are strong finances so important? Without them, it would be very difficult to provide the breadth, depth and quality of services for which we are known.

This budget continues this tradition. As we approach this year's budget process, we do have challenges - but they are good challenges. They are a direct result of our success as a vibrant, growing and diverse community. First among these is meeting the demands of a growing population, which presents challenges to Chatham County infrastructure as well as County parks, Libraries, Public Works, Building Safety, Engineering, Human Services, etc. We face demands for infrastructure investment. We face demands for new services for a growing senior and millennial population and workforce. We also face demands to keep up with core service delivery and program expansion in public safety and SCMPD (Savannah Chatham Metropolitan Police Department), and to support the poorest and most vulnerable in our community all supported in the Chatham County Blueprint.

All of these demands must be balanced against the tax burden impacts on our residents and businesses. We must achieve this balance as we face an increasingly competitive economic environment. We want to keep the

Chatham County community as one that people and future industry want to come to, to live, work, play and be successful.

This budget provides an approach to balancing these competing priorities, made possible by our economic and financial strength. With continual guidance from the Board of Commissioners that directed me in my budget to:

- Fund services that meet the areas determined through the ongoing Chatham Blueprint process: (Attachment B)

  - Economy
  - Education
  - Health
  - Quality of Life

- Present a balanced budget that assumes no increase in tax rates or fees while increasing services in areas or at a minimum keeps services level through better efficiency.
- Present options to the Board for budget consideration.
- Secure other revenue resources through grants, State & Federal assistance
- Increase the County's financial position, financial planning efforts and Bond rating

As directed by the Board of Commissioners, the budget is balanced and assumes no increase in tax rates and program expansions are included where an actual "ROI" *(Return on Investment)* can be determined and justified. This budget does provide ongoing funding to address structural budget issues in a few strategic areas denoted in the County Blueprint and is detailed as an attachment (attachment B). Of course, the Zero Based or Needs Based Budget approach was paramount in developing this budget as our new budget Team required justification of every item, project or personnel both existing and new to ensure investment of tax funds were appropriately allocated.

Emphasis was placed on establishing a "real" Capital Plan for the County with starting to budget for capital needs of existing structure, buildings and projects. This is an area that is critical in our quest to secure a stronger financial future. As budgeted in 2016, a complete analysis of all County buildings to determine future replacement needs such as chillers, boilers, HVAC, roof systems, etc., based on their life expectancy. This formal analysis also determined expansion of the Facilities Maintenance & Operations Division was necessary to more adequately service the existing facilities to include two additional personnel members and vehicles. The facility analysis also recommends a better work order and tracking system to ensure more efficient completion of repairs and to bring about a higher level maintenance program giving the County maximum life of equipment and systems. I would like to commend the Facilities Department as it was noted that the department is operating at a high level regarding repairs and maintenance. However, with "tweaking" the system and adding a tracking/work order system, Chatham County Facilities should operate at maximum efficiency.

There were areas we were unable to find funding for including but not limited to the State Cooperative Mowing program. At this time the cost of taking over the State routes for maintenance is out of range of affordability; therefore, we will seek to find ways within our existing program to maintain roads the County is presently responsible for and prioritize the upkeep of said roads. I am in hopes that over the next year we can collectively find a way to expand roadway mowing and maintenance. However, there are many changes in revenues and expenditures that I would like to highlight for the Board and the citizens denoting percentage of change from last fiscal year. As can be seen details changes in both revenue and expenditures are subtle. As County Manager, I am taking a position of being *"cautiously optimistic"* about future revenues. Therefore, we have

been very conservative in estimates. We are in hopes that growth in our region will be demonstrated in revenues over the next few years. As we, as a community begin to feel the "growing pains" of an expanding region, we need to be prepared for the demand of public services in areas of recreation, transportation, health, law enforcement, etc. This budget sets this course of being prepared.

I want to extend my thanks to all of Team Chatham who have worked so diligently to prepare this budget. County Team members continue to perform at high levels despite added workloads. This budget stays true to the community's values. Our vision of Chatham County as a diverse, vibrant and inclusive community, with a mix of programs and services, continues to be recognized both statewide and internationally. I look forward to the continuing dialogue with the community and the Board of Commissioners as we move towards budget adoption. And as we say at the end of all Team meetings, "Go Team Chatham!"

Respectfully submitted,

William "Lee" Smith, III
County Manager

Attachment A –
Chatham County – Economic Outlook 2016-2017
Chatham\Metro Savannah Economy

The Chatham\Savannah metro economy continued in pause mode through the fourth quarter of 2015. Impressive gains in total employment were offset by another decline in port activity and a very modest dip in electricity sales. Tourism employment, plane boarding's at the airport and consumer confidence registered gains, as did the coincident index of economic activity for the nation. In general, the underlying fundamentals of the regional economy remain strong. The Coastal Empire leading economic index increased, but at a slower pace than through the first three quarters of the year. The regional housing market improved during the quarter, but labor market conditions modestly weakened. Unemployment insurance claims increased during the fourth quarter, while consumer expectations in the South Atlantic states declined. Expectations for growth in 2016 are modestly reduced from earlier projections, but the momentum in overall employment growth is expected to continue into the second half of 2016.

Region: Fundamentals - Remain Strong

The Coastal Empire coincident economic index effectively held steady at 171.6 for the second consecutive quarter. The continued momentum in employment growth supported the index, while gains in airplane boarding's and consumer confidence in the South Atlantic states also contributed. The upside growth was limited by declines in electricity sales and port activity. The blip in electricity sales appears transitory and is attributed to weakness in October, as November and December sales rebounded healthily. Further, continued normalization of port activity, following the restoration of west coast shipping patterns after labor strife there eased, returned cargo handling in Savannah to a more sustainable level. Although TEU throughput is off 8% during the past six months, it remains 12% ahead of 2014 on a year-to-date basis. Turning to the labor market, seasonally adjusted employment in the three-county metro area increased 1,700 jobs to average 173,300 for the quarter. Over the-year employment growth held steady at 3% and signaled the sixth consecutive quarter during which regional employment growth exceeded the 3% mark.

At the sector level, employment in the tourism industry surged by 900 workers, while state government added about the same amount. Business and professional services eased, shedding 200 workers during the quarter, but remains 11% higher than year-ago data. Overall, service sector employment increased 1,400 jobs. In the goods-producing sector, manufacturing added 300 workers, while construction firms added 100 workers, reversing a two-quarter string of losses in construction. Construction employment climbed to 6,000. Total seasonally adjusted employment in manufacturing increased to 17,500 in December, hitting a 25-year high.

U.S. Economy Slows Further

In the fourth quarter of 2015, U.S. economic growth slowed to 1% (annualized), down from the 2% pace recorded during the third quarter of 2015. Underlying growth was supported by consumer spending, residential construction, and federal government purchases. Nonetheless, consumers slowed their spending somewhat, dropping annualized consumption growth to 2% from 3%. Non-residential construction fell at a 6.6% pace, while residential construction grew at 8%. Government spending slipped to 0.1% from 1.8%. The *Wall Street Journal* consensus forecast for GDP growth in 2016 is 2.3%, a slight decline from the 2.4% growth experienced in 2015.

The Fed finally moved on interest rates as 2015 drew to a close. A rate increase had been expected in September, but volatility in financial markets and economic uncertainty overseas, particularly in China, put a damper on that plan. In December, the Fed pushed the short term interest rate to 0.24%, the first increase since the Great Recession. Fed officials have noted the moderate pace of economic growth, diminished slack in the labor market, and generally healthy gains in household spending and business investment as the setting stage for additional increases. While the recent slowdown in U.S. economy may have put those plans on hold for further evaluation, expect another rate hike before the end of 2016.

Forecasting Index Points to Continued Growth

The Coastal Empire leading economic index increased four-tenths of one percent (1.7%, annualized), rising to 152.5 from 151.8 in the previous quarter. The pace of increase declined during the fourth quarter, falling below 2% for the first time since mid-2013. Gains in the housing market were offset by falling consumer expectations and an increase in the number of new claims for unemployment insurance. In the housing market, building permit issuance for single-family homes moved above 500 (to 509 units) homes per quarter; a level not seen since mid-2007 before the housing market bubble burst. Building permit issuance was 25% higher than year-ago data (see the chart). The average value of a single-family home building permit rebounded somewhat, rising 3.7% to $206,000, slightly above the two year average value of $202,500. In the labor market, seasonally adjusted initial claims for unemployment insurance (UI) increased 7.1% to 758 per month from 707 claims. While UI claims ticked up, this followed a particularly strong third quarter figure. By comparison, UI claims remained 6% below the figure recorded for the fourth quarter of 2014. Combining the usual number of UI claims with steady job growth led to the unemployment rate ticking down to 5.25% from 5.4% in the third quarter (seasonally adjusted). The unemployment rate was 6.5% one year ago.

Conclusion

In summary, the coincident index of economic activity indicates Savannah's economy generally held steady during the closing quarter of 2015. The forecasting index is suggesting continued moderation in regional economic activity through the first half of 2016. The declining growth rate of the leading index, while meriting continued monitoring in early 2016, is not a particularly troubling read this quarter, especially given the strong momentum of underlying economic fundamentals for the region (employment growth, tourism, port activity). Expect continued employment gains and economic expansion in the Savannah metro economy through mid-2016, at the pace of about 2.5%, rather than the 3% or higher rates of growth experienced through 2015. 2016-2017 should bring about growth in local revenues. Estimates show just under 2% growth in the tax digest and sales tax revenues. Though this appears low, it is a steady increase since the recession. This growth rate forces local governments to think strategically in meeting the needs of citizens and businesses and to be conservative in estimating revenues.

ATTACHMENT B - DEPARTMENT GOALS AND PERFORMANCE MEASURES
BUDGET YEAR 2016/2017

COUNTY-WIDE STRATEGIC GOALS

Chatham County leadership is playing a key role in the development of the County-wide strategic plan for the community. In an effort to solidify the organization's support of the proposed plans for our community, it is important that the organization clearly communicates how the organization supports these initiatives through its annual budget appropriations. To this end, departments are asked to identify the link between its FY 2016/2017 department goals and the preliminary County-wide strategic plan.

Currently, the draft County-wide strategic plan has been focused on four key factors: Economy, Education, Health, and Quality of Life. To assist departments in determining the link between its goal and the draft County-wide strategic plan, a description of the associated Visions, Goals and Strategies for each key factor has been provided.

Economy:

Vision: Chatham County anchors a thriving, business-friendly, regional economy in which all workers are prepared for quality jobs, and residents feel empowered to attain a high quality of life.

- Goal 1: Using accurate and reliable data, link current and projected needs of employers through the development of apprenticeship and vocational programs for the placement of individuals with quality employment leading to self-sufficiency.

    - Strategy 1: Create a network of employers and training providers, through incentives to align training programs with opportunities for jobs.
    - Strategy 2: Increase the number of opportunities for job shadowing, apprenticeship programs, and internships to include "green" careers, particularly targeted to youth and young adults.
    - Strategy 3: Increase capacity and opportunities for individuals to receive skills that lead to employment.
    - Strategy 4: Advocate for supportive services for employees to be paid a living wage and have access to benefits.
    - Strategy 5: Consider policies to increase employment opportunities for ex-offenders; implement strategies that promote hiring of ex-offenders.
    - Strategy 6: Expand a shared "job developer" position to link jobs to employees through businesses' customer relationship manager or by using clearing house of apprenticeship and internship opportunities.

- Goal 2: Facilitate lifting individuals out of poverty by reducing barriers and creating opportunities for quality employment for young adults, the working poor, ex-offenders, and those struggling with mental illness.

- Strategy 1: Improve access to education and trades to help the working poor, ex-offenders, and those with mental illness by providing a community-based scholarship program or similar incentive to help those who can't afford educational programs.
- Strategy 2: Increase capacity of case management to provide employment, wrap-around and support services for families; and provide case management with education regarding best practices on the provision of services.
- Strategy 3: Increase awareness and use of tax incentives for those employers serving and employing specific populations.
- Strategy 4: Develop, prioritize, and implement meaningful action with the entire community that addresses patterns of racial, ethnic and economic segregation and disparities in housing, nutrition, healthcare and access to opportunity.
- Strategy 5: Support employers on tools to increase retention and reduce turnover in the workplace.
- Strategy 6: Increase awareness about, and access to, financial support services available to those living in poverty.
- Strategy 7: Increase funding for and capacity of transitional services for ex-offenders.

- Goal 3: Guide entrepreneurial growth through the enhanced presence of small business support resources and facilitate collaboration among local businesses to promote innovation.

  - Strategy 1: Explore funding mechanisms in order to provide more financial support to a more diverse economy and establish action steps that will promote regional innovation.
  - Strategy 2: Increase efficiency of permitting and licensing policies for businesses through streamlining procedures, educating about the process, and potentially matching county and municipality requirements.
  - Strategy 3: Expand capacity of formal and informal support system to sustain and expand current, growing business throughout the county while considering the establishment of a program for existing business to mentor start-ups.
  - Strategy 4: Enhance and increase awareness of formal training programs for individuals interested in starting a business.
  - Strategy 5: Increase employee training opportunities among similar companies with similar skill sets.
  - Strategy 6: Increase awareness and consider expansion of policy regarding incentives for start-up of small business, as well as incentives for existing business.
  - Strategy 7: Continue the use of historic preservation as an economic driver.

Key Indicator A: Unemployment Workers in Civilian Labor Force
Key Indicator B: Per Capita Income
Key Indicator C: People Living Below Poverty Level
Key Indicator D: Severe Housing Problems

Education:

Vision: From early childhood education through post-secondary achievement, Chatham County's innovative and inclusive educational systems are a model of academic excellence that enable students to have the knowledge, skills and ability to succeed at chosen pathways.

- Goal 1: Ensure that financial skills, social skills, and conflict resolution skills are being offered to parents and taught to all students through use of technology, community partnership, and counseling for parents and children.

  - Strategy 1: Integrate financial literacy into curriculum throughout all aspects of learning to include schools, clubs and youth serving organizations.
  - Strategy 2: Facilitate comprehensive child development from birth through age three.
  - Strategy 3: Expand Georgia's BEST curriculum (incorporation of soft skills, communication, and leadership skills) in all middle and high schools, and consider expansion into post-secondary education courses.
  - Strategy 4: Implement school safety curriculum (include conflict resolution, bulling, social media safety) across the school district.
  - Strategy 5: Reduce discipline referrals resulting in out-of-school suspensions and address the racial disparity in out-of-school suspensions.
  - Strategy 6: Expand peer mediation in all schools, and train teachers and parents to be mediators.
  - Strategy 7: Expand budgeting courses of students.
  - Strategy 8: Encourage lifelong learning.
  - Strategy 9: Offer budgeting, financial management courses to adults.

- Goal 2: Implement mentorship programs between employers and students; while increasing leadership development programs between community organizations and public schools to prepare students for employment and promote upward mobility.

  - Strategy 1: Promote reading and numeracy achievement on grade level through early intervention and comprehensive development.
  - Strategy 2: Increase number of opportunities for youth and young adults to access job shadowing, apprenticeship programs, and internships to include "green" careers.
  - Strategy 3: Promote early reading and vocabulary development beginning at birth.
  - Strategy 4: Expand and enhance the mentorship programs (peer mentors and adult mentors).
  - Strategy 5: Explore and encourage expansion of classroom lab opportunities for hands-on experience in middle and high school, especially for disadvantaged children.
  - Strategy 6: Maintain at least 17 clusters of training opportunities that align with demand career occupations for middle and high school students, particularly disadvantaged students.
  - Strategy 7: Establish method and process for volunteer engagement with public schools.

- Goal 3: Incentivize and promote parental involvement in schools by teaching parents to advocate for their child(ren), facilitating better communication between parents and school leadership, and eliminating barriers to parent engagement.

    - Strategy 1: Increase understanding and diversification of parental engagement and involvement to include assessment of family dynamic and supports needed.
    - Strategy 2: Coordinate service and resources between youth serving organizations for better integration and reduce silos.
    - Strategy 3: Increase parental understanding of school attendance and ensure enforcement of truancy policies and facilitate broad awareness of barriers to school attendance.
    - Strategy 4: Encourage employers to provide incentives such as transit vouchers, paid "leave" time for parents to attend/participate in school functions.
    - Strategy 5: Increase and diversify use of alternative methods of communication with parents; implement use of smart phone notification methods to all parents – school specific.
    - Strategy 6: Diversify financial investments so to increase access to affordable quality child care.
    - Strategy 7: Maintain and expand cultural diversity training to include classroom management tools and creative ways for various families to participate in positive ways for all staff, on an ongoing basis.
    - Strategy 8: Create parental support groups within community and faith based organizations.

Key Indicator A: Engaging Student's Parents and the Community
Key Indicator B: Reading on Grade Level
Key Indicator C: Student-to-Teacher Ratio
Key Indicator D: School Discipline

Health:

Vision: Chatham County has a culture of health including equal access to quality and affordable healthcare, chronic disease prevention, health inclusive policies and environmental design.

- Goal 1: Effectively address mental health by educating the public and reducing stigma, increasing early intervention programs, removing gaps and barriers, and increasing access to treatment particularly as it impacts incarcerated individuals, children, and adolescents.

    - Strategy 1: Encourage network of providers to meet regularly and provide better coordination of services and leveraging of resources. Consider a pilot or demonstration project as a tool for collaboration.
    - Strategy 2: Increase access to crisis services and increase capacity of service providers to provide for those who lack resources.
    - Strategy 3: Advocate for high quality transition service for specifically targeted population, and advocate for expanded health insurance funding to equip supportive and rehabilitative housing services.
    - Strategy 4: Integrate behavior health screening with primary care assessments and services.
    - Strategy 5: Enhance accessibility to mental health services by developing community-based and/or school-based mental health/counseling centers that operate on a sliding fee scale.

- Strategy 6: Identify an organization or steward who will create and maintain an online resource directly specific to mental health services.
- Strategy 7: Increase human resource awareness and employee training regarding health insurance coverage to facilitate a broad understanding about accessing EAP sources.
- Strategy 8: Increase awareness through Mental Health First Aid, QPR Gatekeeper Training.
- Strategy 9: Advocate increased access to health care through a variety of resources.

- Goal 2: Ensure access to and invest in community-based health resources for citizens to increase health equality while optimizing their health and wellness with preventive healthcare services, health education and strategies to motivate individuals and families to adopt healthy lifestyle behaviors.

  - Strategy 1: Expand availability of preventive services while including screening tests, counseling services, preventive medicine, and treatment that medical providers employ to identify and prevent illness before symptoms or problems associated with illness occur.
  - Strategy 2: Improve access to and enrollment in affordable health insurance, including Peachcare and Medicaid, and connection with primary care providers.
  - Strategy 3: Assist healthcare providers and patients with promising opportunities for successful implementation of clinical guidelines for chronic illness; including but not limited to cancer, diabetes, weight management, heart, respiratory and other significant community illness and diseases.
  - Strategy 4: Provide consumer preventive education programs free (participatory education) including tele-medicine programs at school-based health centers, and facilitate public recognition of success stories to encourage and motivate others to provide incentives.

- Goal 3: Instill healthy practices in schools by providing comprehensive health education, nutrient-rich foods, opportunities for physical activity, and prevention education including, but not limited to violence prevention.

  - Strategy 1: Provide health and wellness educational programming specific to adolescents regarding risky behaviors.
  - Strategy 2: Implement 30 minutes a day of physical exercise that fosters leadership, sportsmanship and social skills for all students.
  - Strategy 3: Encourage employers to provide health enrichment and wellness programs to all employees.
  - Strategy 4: Increase healthy snack options at public and private school events.

- Goal 4: Increase access to healthy food for populations that are mostly likely to be food-insecure such as older adults, children, those in poverty, and those that live in food deserts.

  - Strategy 1: Explore policy and funding mechanisms to increase access to produce to various "food deserts" on a rotating schedule.
  - Strategy 2: Create farmer support programs to support and expand community gardens, urban farmers, and educational programming for residential sharing, cooking, learning, etc.
  - Strategy 3: Provide educational programming and nutritional counseling specific to healthy cooking (serving sizes, use of local – home ground foods and herbs), health eating habits.
  - Strategy 4: Create incentives with local grocery and convenience stores regarding product placement of healthy food options.

- Strategy 5: Encourage local institutions to examine their procurement policies to create a long-range plan for buying and using local produce.
- Strategy 6: Create and expand community gardens, education and programming for the residential sharing, learning, cooking, etc.

Key Indicator A: Individuals with Health Insurance
Key Indicator B: Food Insecurity Rate
Key Indicator C: Poor Mental Health Days
Key Indicator D: Access to Exercise Opportunities

Quality of Life:

Vision: **Chatham County citizens achieve a superior quality of life within a safe, active and healthy environment inclusive of the area's history, natural resources, public mobility and efficient government.**

- Goal 1: Reduce crime, particularly abuse and violence, by building trust between law enforcement and residents, focusing enforcement in high crime areas, and expanding the visibility of police to ensure all residents feel safe.

  - Strategy 1: Increase capacity of "diversion" program for first-time offenders to reduce case load, providing case management, restorative justice programs and wrap around services via community partners and/or a multi-agency resource center (MARC).
  - Strategy 2: Provide training for law enforcement specific to cultural diversity, confidentiality and sensitivity to reporting as well as to mental and behavioral health issues in the community.
  - Strategy 3: Expand, market and engage community based organizations with police activity through programs such as; Citizens Academy, Police Activity League. Develop opportunities for law enforcement and families/children to interact peacefully at community events.
  - Strategy 4: Reduce access to guns by re-instituting waiting periods for purchase, limited local gun shows, explore gun buy-back programs.
  - Strategy 5: Implement Project Step Forward (tacking guns off the streets, breaking up gangs and groups.)
  - Strategy 6: Explore recognition and reward programs to incentivize law enforcement individuals who complete additional training programs so as to ensure job retention.
  - Strategy 7: Develop domestic violence case worker teams so that social workers respond to domestic violence calls with law enforcement.
  - Strategy 8: Increase capacity to increase re-entry program to include expungement programs.
  - Strategy 9: Explore and expand programs to ensure information is confidential and reporters feed safe providing information, similar to a witness protection programs.

- Goal 2: Promote and provide neighborhood connectivity and build environments that encourage active and healthy lifestyles through the strategic placement of bicycle and pedestrian pathways, public parks, enforcement of road regulations, and education about health benefits.

    - Strategy 1: Adopt and implement "complete streets" ordinance to include appropriate roads (new, expanded and resurfaced) county wide restripe while adding traffic calming improvements and green space where appropriate.
    - Strategy 2: Work with municipalities in order to explore funding options to expand public transportation for Chatham County.
    - Strategy 3: Provide public/private incentives to encourage an array of transit opportunities to include care pool, park and ride sites, public transit, cycling, etc.
    - Strategy 4: Conduct a feasibility study in order to provide a more efficient safe, well-maintained parks and recreation facilities in all areas, with special focus on high crime areas.
    - Strategy 5: Explore alternate routes for heavy equipment, trucks and those carrying hazardous materials county-wide.
    - Strategy 6: Adopt and consider the County Greenway Implementation Plan by all municipalities to include compliance with current and proposed developments.
    - Strategy 7: Complete and extent Truman Lanier Trail through local government partnership, SPLOST funding.
    - Strategy 8: Increase bicycle and pedestrian safety education, driver education and provide consistent traffic enforcement.
    - Strategy 9: Address the "digital divide" and problems accessing computers available for public use.
    - Strategy 10: Strengthen ordinance regarding planting and replacement of trees; work to increase green space county wide.
    - Strategy 11: Support blight remediation by creating a revolving fund supported by all municipalities and private funds.

- Goal 3: Develop local and regional collaboration among similar organizations to improve the delivery of social services and to expand the continuum of services.

    - Strategy 1: Provide additional resources for the mentally ill through a continuum of care facility rather than jail.
    - Strategy 2: Consider community based facilities for use of a multi-agency resource center (MARC) to include behavioral health, wellness, and child development, learning center, computers, youth and senior activities.
    - Strategy 3: Expand the collaboration effort through the use of a common platform for social services registration.
    - Strategy 4: Create and maintain community centers in low-income ad disadvantaged districts with expanded operating hours and diverse services and resources.
    - Strategy 5: Host an annual meeting of funders to review community needs and outcome of registered program providers.
    - Strategy 6: Create a community resource and common platform for funders.
    - Strategy 7: Establish working relationship between other planning organizations to ensure alignment.

- Goal 4: Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.

    - Strategy 1: Create clearer process of use of SPLOST funding in regards to neighborhood improvements, infrastructure, parks, and community centers.
    - Strategy 2: Review and consolidate policies, procedures where appropriate county wide.
    - Strategy 3: Consider consolidation of local government.
    - Strategy 4: Convene representatives of neighborhood associations and home owner associations county-wide semi-annually and provide constant feedback on projects.
    - Strategy 5: Explore alternative methods of marketing and communicating with residents; implement use of smart phone notification methods that neighborhood, community specific.
    - Strategy 6: Establish an asset life cycle replacement schedule for local public entities.

Key Indicator A: Violent Crime Rate
Key Indicator B: Workers Commuting by Public Transportation
Key Indicator C: Miles of Safe, Pedestrian Friendly Transportation
Key Indicator D: Recidivism Rate for Juvenile and Adult Offenders

ADDRESSING COMMISSION GOALS AND OBJECTIVES

To provide all citizens the best place to live, work and play:

- By protecting everyone's public safety
- By providing outstanding recreational services and facilities community-wide
- By stimulating economic growth through cooperative practices
- By establishing and maintaining effective management of the County's resources
- By funding essential services first and considering other programs as funding becomes available
- By developing and maintaining road and drainage infrastructure, and
- By pursuing State legislation supportive of the County's goals and objectives.

The Adopted Budget seeks to be responsive to these goals and objectives:

Public Safety

- Funding for a new SCMPD Police Precinct on Whitefield Avenue is included in the budget - $1,414,235
- Replacement of 19 police vehicles and 27 Sheriff's vehicles - $1,840,000
- Medical screening of all inmates for mental illness and an expanded medical treatment contract.
- The County has added three new departments: Chatham Emergency Management, Marine Patrol and Animals Services.
- Design of the Chatham Emergency Management facility - $481,210
- Expansion of the jail facility with SPLOST funding - $11,810,220.
- Renovation of the J. Tom Coleman Courthouse and Juvenile Court Complex - $6,771,845

Recreational Services and Facilities

- Establish a youth football league - $300,000
- Construction of the Truman Linear Trail - $3,048,000
- Park improvements at Charlie Brooks, Tom Triplett, the Tybee Pier, Runaway Park, McQueen's Trail, Scott Stell, Lake Mayer and Cannon Field..
- Development of a Parks & Recreation Strategic Plan
- Facilities improvements at J. Tom Coleman Courthouse, the County Administration building, Hitch Library and AMBUC Park.
- Replacement of irrigation system at Henderson Golf Course and other improvements - $125,000
- Establishment of a Special Needs Swim Program
- Construction of a new Memorial Stadium - $11,906,900
- Funding for multiple agencies and programs for the betterment of the community including: Safety Net, UGA Cooperative Extension, Department of Family and Children's Service, Live Oak Library, Coastal Georgia Botanical Gardens, Summer Bonanza, Indigent Health, Mental Health Initiative,
- Renovations to the County Health Department facility in midtown - $2,000,000
- Funding for a management contract for the Civil Rights Museum - $50,000

Funding Essential Functions

- Establishment of a Capital Replacement Fund to replace and renovate existing facilities - $700,000
- Contribution to the facilities maintenance reserve and other building maintenance projects- $1,190,000
- Technology upgrades for Finance, Human Resources, Tax Commissioner, Tax Assessor, ICS and Building Safety and Regulatory Agency - $1,868,000
- Funding for a Disparity Study

Management of County Resources

- Payment of the 2011 Union Mission bonds balloon payment - $2,705,921
- Separated Public Works and Parks & Recreation to create two distinct departments.
- Funding for an audit of Memorial University Medical Center - $300,000
- Hutchinson Island Riverwalk Extension

Roads and Infrastructure

- SPLOST budgets provide funding for Roads projects. Major road projects include:
    - Skidaway, Ferguson – Victory
    - Jimmy DeLoach Parkway
    - Eisenhower Widening & Median Construction
    - East – West Corridor
    - Bay Street Widening
    - Benton Blvd Extension – Jimmy DeLoach to SR 30
    - Interchange US 80 – Jimmy DeLoach Parkway
    - Little Neck Road
- SPLOST budgets provide funding for drainage projects. Major drainage projects include:
    - Pipemaker's Canal
    - Little Hurst Canal
    - Louis Mills/ Redgate/ Rahn Dairy Canal
    - Hardin Canal
    - Concord Road
    -

Economic Growth

- Funding for the Summer Intern Program to provide jobs for 40 young adults - $55,000
- Funding for the Savannah Film Office - $100,000
- Funding for the Rock & Roll Marathon - $50,000

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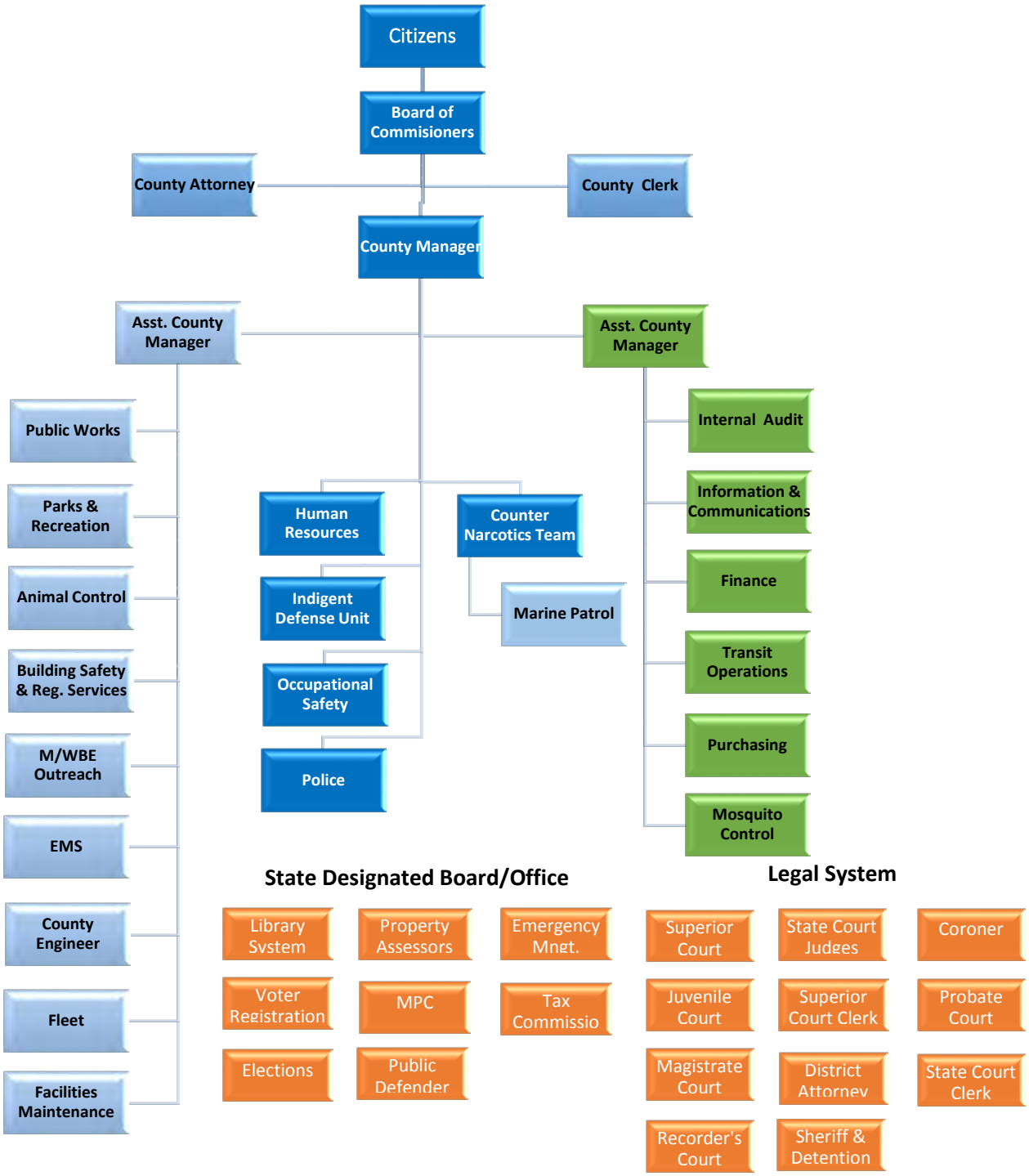
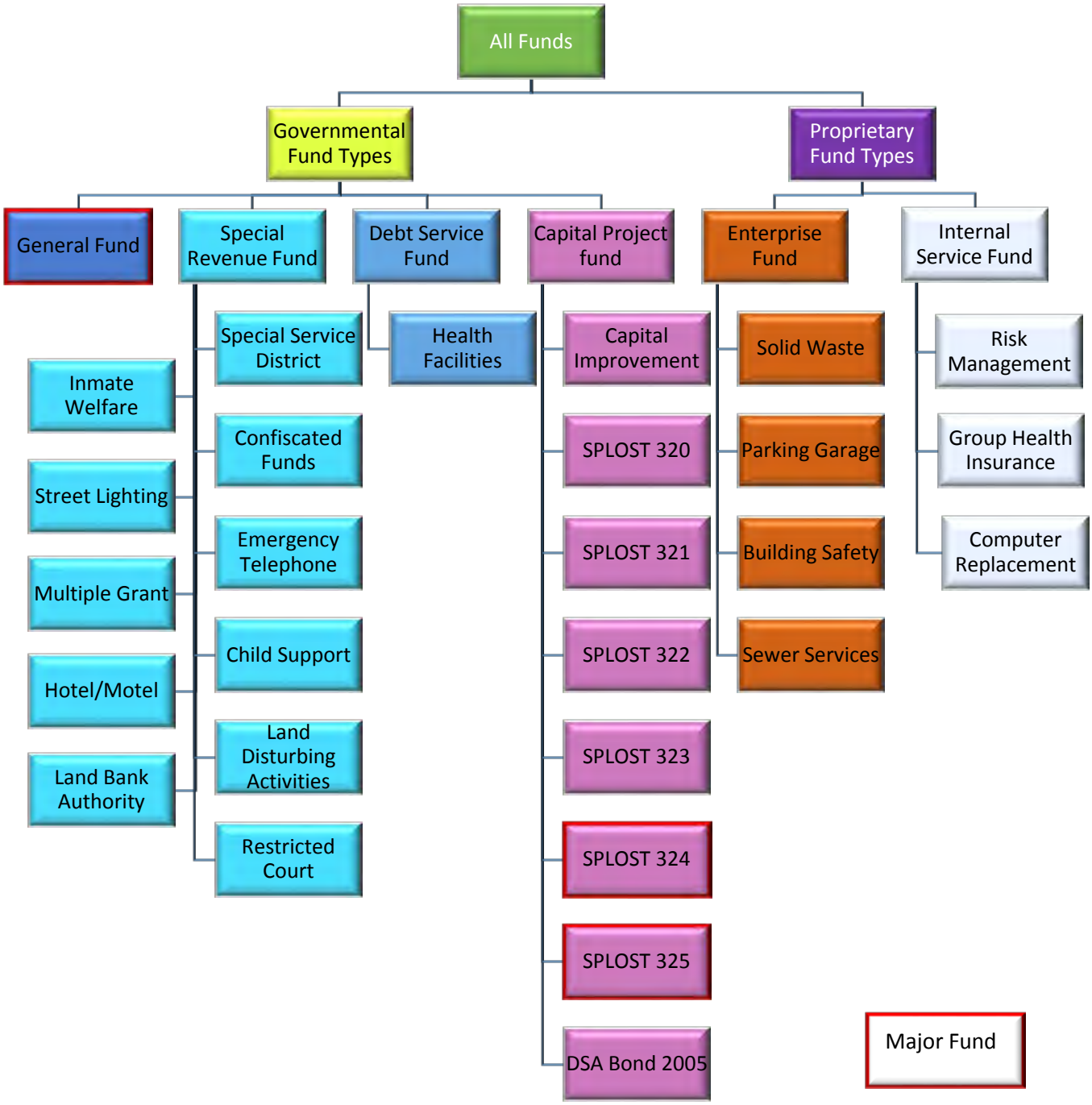
FINANCIAL STRUCTURE

This section provides information on the County's financial and fund structure, and budget process.

CHATHAM COUNTY ORGANIZATIONAL CHART



FINANCIAL STRUCTURE CHART



CHATHAM COUNTY, GEORGIA

ELECTED OFFICIALS & DEPARTMENT DIRECTORS

FY 2016 / 2017 ADOPTED BUDGET

ELECTED OFFICIALS & JUDICIAL APPOINTMENTS

Child Support Recovery	Vacant	State Court Administrator	Brian Hart
Coroner	Dr. William Wessinger	State Court Judge	H. Gregory Fowler
District Attorney	Meg E. Heap	State Court Judge	Herman W. Coolidge, Jr.
Detention Center	Col. Melissa Sue Kohne	State Court Judge	Gregory V Sapp
Juvenile Court Judge	Leroy Burke III	Superior Court Administrator	Crystal T. Cooper
Juvenile Court Judge	Lisa G. Colbert	Chief Public Defender	Robert Lawrence Persse
Juvenile Court Judge	Tom Cole	Superior Court Clerk	Dan Massey
Juvenile Ct. Administrator	Adam J. Kennedy	Superior Court Judge	Michael L. Karpf
Magistrate Court Judge	Mary Kathryn Moss	Superior Court Judge	Penny Haas Freesmann
Probate Court Judge	Harris Lewis	Superior Court Judge	Louisa Abbot
Recorder's Court Judge	Harris Odell	Superior Court Judge	John E. Morse, Jr.
Recorder's Court Judge	Tammy Cox Stokes	Superior Court Judge	James F. Bass, Jr.
Recorder's Court Judge	Claire Cornwell Williams	Superior Court Judge	Timothy Walmsley
Sheriff	John T. Wilcher	Tax Commissioner	Daniel T. Powers
		Victim Witness	Cheryl W. Rogers

BOARD APPOINTED POSITIONS AND COUNTY DEPARTMENT DIRECTORS

County Attorney	R. Jonathan Hart	Building Safety & Reg. Director	Gregori Anderson
County Clerk	Janice E. Bocook	Internal Audit Director	Jeannie Alday
County Manager	Lee Smith	ICS Director	Nicholaus T. Batey
Assistant County Manager	Michael Kaigler	Human Resources Director	Carolyn Smalls
Assistant County Manager	Linda Cramer	Savannah-Chatham Metropolitan Police Dept.	Chief Joseph Lumpkin
Counter Narcotics Team	Dwane Ragan	Public Works & Parks Services	Robert Drewry
Director of Engineering	Leon Davenport	Tax Assessor	Roderick K. Conley
Interim Emergency Management Director	Dennis Jones	Interim Voter Registration Director	Sabrina S. German
Finance Director	Amy Davis	Elections Supervisor	Russell Bridges
Mosquito Control	Jeffery L. Heusel		

FUND DESCRIPTIONS

The financial transactions of the County are recorded in individual funds. Each fund is accounted for by providing a separate set of self-balancing accounts that comprises its assets, liabilities, reserves, fund equity, revenues, and expenditures/expenses. Funds can be described as major and non-major. A major fund is one with an annual budget equal to ten percent or more of the total county budget. In fiscal year 2017, Chatham County has three funds that meet this definition: the General Fund and the Special Purpose Local Option Sales Tax Fund V and VI.

MAJOR FUNDS

Governmental Funds:

General Fund is the general operating fund of the County. It is used to account for all financial resources except those required to be accounted for in another fund.

Capital Projects Funds are used to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by Business-type/Proprietary Funds). The County budgets two major funds, SPLOST V, revenue derived from 2008-2014 sales tax referendum and SPLOST VI, revenue from 2014-2021 sales tax referendum. This fund accounts for the proceeds of a special one cent sales tax adopted by referendum and related expenditures for roads, drainage and other improvements.

NON-MAJOR FUNDS

Non major funds include Enterprise, Special Revenue, Debt Service, Capital Projects, and Internal Service funds with individual annual budgets less than ten percent of the total county budget. These funds are described in the sections that present detailed information on the respective budgets.

Department Fund Structure

	MAJOR FUNDS			NONMAJOR FUNDS				
Department/Activity	General Fund	Sales Tax IV	Sales Tax V	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
GENERAL GOVERNMENT								
ADA Compliance	X							
Administrative Services	X							
Audit Contract	X			X				
Board of Equalization	X							
Clerk of Commission	X							
Communications	X							
County Attorney	X							
County Commissioners	X			X				
County Manager	X							
Elections Board	X			X				

Department/Activity	General Fund	Sales Tax IV	Sales Tax V	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
Engineering				X				
Facilities Maintenance	X						X	
Finance	X			X				
Fleet Operations	X							
Human Resources and Services	X			X				X
Information & Communication Services	X			X				X
Internal Audit	X							
Occupational Safety	X							
Public Information	X							
Purchasing	X							
Tax Assessor	X							
Tax Commissioner	X							
Temporary Pool	X							
Traffic Lights - Utilities				X				
Utilities	X							
Voter Registration	X							
Youth Commission	X							
JUDICIARY								
Alternative Dispute Resolution	X							
Clerk of Superior Court	X			X				
Court Administrator	X			X				
Court Expenditures	X							
District Attorney	X			X				
DUI Court	X			X				
Grand Jury	X							
Juvenile Court	X			X				
Law Library	X							
Magistrate Court	X							
Panel of Attorneys	X							
Probate Court	X							
Probate Court Filing Fees	X							
Public Defender	X							
Recorders Court				X				
State Court Clerk	X							
State Court Judges	X							
Victim Witness	X			X				
PUBLIC SAFETY								
Animal Services	X			X				
Coroner	X							
Counter Narcotics Team	X			X				
Detention Center	X							
Emergency Communications				X				
Emergency Management	X							
EMS	X							
Marine Patrol	X							
Peace Officer Retirement				X				
Savannah-Chatham Metropolitan Police				X				
Sheriff	X			X				

Department/Activity	General Fund	Sales Tax IV	Sales Tax V	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
PUBLIC WORKS								
Bridges	X							
Capital Project Administrative Costs		X	X		X			
Capital Project Expenditures		X	X		X			
Fell St. Pump Maintenance				X				
Public Works	X			X				
Solid Waste							X	
Street Lighting				X				
Water and Sewer							X	
HEALTH & WELFARE								
Dept. of Family & Children's Services	X							
Frank G. Murray Community Center	X							
Greenbriar Children's Center	X							
Health Department	X							
Indigent Health Care Program	X							
Mosquito Control	X							
Safety Net Planning Council	X							
CULTURE & RECREATION								
Aquatic Center	X							
Georgia Forestry	X							
Live Oak Library System	X							
Recreation	X			X				
Tybee Pier & Pavilion	X							
Weightlifting Center	X							
HOUSING & DEVELOPMENT								
Building Safety & Regulatory Services	X			X			X	
Community Outreach - Jail	X							
Construction Apprentice Program	X							
Land Disturbing Activities				X				
Metropolitan Planning Commission				X				
SAGIS				X				
DEBT SERVICE								
DSA Bonds Series 2005	X							
DSA Bonds Series 2005A	X							
Hospital Authority Debt Service						X		
Lease - Excavator	X							
Lease - First Responder Equipment	X							
Lease - Judicial File Tracking System	X							
Loan from CIP Fund to General Fund	X							
Mosquito Control Facility 2001	X							
Pollution Abatement	X							
Tax Anticipation Notes Interest	X							
Union Mission 2009 Debt Service	X							
OTHER FINANCING USES								
5% Victim Witness Funds				X				
50% Drug Surcharge - Sheriff				X				

Department/Activity	General Fund	Sales Tax IV	Sales Tax V	Special Revenue	Capital Projects	Debt Service	Enterprise	Internal Service
50% Drug Surcharge - State Court				X				
50% Drug Surcharge Funds				X				
Accrued Benefits Expense	X			X				
Bamboo Farm	X							
Coastal GA Regional Development Ctr.				X				
Coastal Soil & Water	X							
Contingency	X			X				
Cooperative Extension Service	X							
Crimestoppers				X				
Fuel Contingency	X							
Hazardous Materials Team	X							
Health Insurance Claims								X
Hotel/Motel Fund				X				
Inmate Welfare Fund				X				
Insurance Premiums								X
Juvenile Court Restricted Expenditures				X				
Land Bank				X				
Other health insurance expenses								X
Pension Fund Payments - Old Plan	X							
Reimbursable Expenses	X			X				
Reserve for Deductible								X
Restricted Contingency	X							
Retiree Health Insurance Contribution	X							
Special Appropriations	X							
Summer Bonanza	X							
Unemployment Compensation								X
Vacant Positions	X							
Vehicle Accident Reserve								X
Workers Compensation								X
Transfer out to BSRS Enterprise Fund				X				
Transfer out to CAT for Teleride	X							
Transfer out to Child Support Fund	X							
Transfer out to CIP Fund	X			X				
Transfer out to Detention Center CIP			X					
Transfer out to E911 Fund	X			X				
Transfer out to General Fund - JCA Fees				X				
Transfer out to Land Bank Fund	X							
Transfer out to Risk Management Fund	X			X				
Transfer out to Solid Waste Fund	X			X				
Transfer out to SSD Fund				X				

BUDGET PROCESS

The County has two budget processes, Capital and the Operating budget process. The Capital Budget Process begins in September each year with the distribution of capital budget packages to departments. Capital requests are returned to the Budget Office in early October. An in-house CIP Committee rates the projects in late October, early November. A CIP Workbook is provided to the Board of Commissioners in January listing all the requested projects with related project scores and categorization. Funding for these projects is discussed within the Operating Budget Process. The funded projects are included in the adopted Capital Improvement Fund budget in June.

The Operating Budget process begins with the Board of Commissioners adopting a Budget Calendar; this year the calendar was adopted on September 11, 2015. Each year the Board of Commissioners meets with department heads in a workshop format to discuss the upcoming budget process and challenges. Top Issues discussed were the County's strategic plan, critical projects and facilities study, a recreation master plan, the mental health initiative blueprint, 2017 CIP requests, roadway maintenance, vehicle replacement and equipment needs of the Public Works department.

Departments submit detailed operating budget requests to the Budget Office in the Finance Department each February in accordance with the Budget Calendar. The budget requests include basic and additional requests. Basic requests are requests to continue currently mandated or authorized services, or ongoing expenditures. Additional requests are over and above the current fiscal years' service levels and termed new initiative.

After receiving the budget requests, Budget staff meets with the County Executive Team and Department Heads to review the requests. The County Manager and his team provide direction on whether any of the departmental discretionary or new initiative requests should be included in the Recommended Budget. The County Manager's Recommended Budget is presented to the Board in May. The Manager transmits his top priority initiatives to the Board within the Recommended Budget document. Unfunded budget requests are transmitted to the Board as new services\personnel requests.

As presented to the County Commission, the Recommended Budget is intended to provide the resources necessary to continue current services. The County Manager may also recommend adjustments to the general property tax rates and user fees. He may also identify high priority needs, new initiatives, and program changes for County Commission consideration during budget deliberations. The Board may choose to hold in-depth discussions on the budget in a workshop setting each May. This year the Board workshops took place June 16, 2016.

The final budget is adopted in June after the County receives information on the property tax digest. This information is critical to determining the General Fund and Special Service District's budget. The Recommended Budget, which is built on certain assumptions about the growth of the tax digest, may need amendment after receipt of the tax digest. This year there were no significant changes in the revenue projections. The Recommended Budget was based on a modest 2% growth in the digest. So, after careful deliberation, a final Budget was adopted by the County Commission on June 24, 2016. Changes between the department's budget request and the adopted budget is shown in each fund's summary and detail information.

Budgets for the General Fund, Special Revenue Funds, Debt Service Fund and Capital Projects Funds are developed on the modified accrual basis of accounting. Proprietary Fund budgets are not required by State law but are utilized as a management tool by the County. These budgets are developed on the accrual basis of accounting.

Under State Law, the legal level of control is at department level for each fund for which a budget is required. In addition, the governing authority of Chatham County has established salary appropriations within a department as a lower level of control. During the fiscal year, the County Manager, Finance Director, and Budget Officer are authorized to transfer budgeted amounts within departments, with the exception of transfers which increase salary appropriations. The Board of County Commissioners must approve transfers of amounts between departments and must also approve appropriations of additional resources, including salaries.

The Budget Calendar for the 2016/2017 Fiscal Year follows. Note that the Budget Calendar interacts with adoption of the tax digest. These are interactive processes within Chatham County.

BUDGET CALENDAR - FISCAL YEAR JULY 1, 2016 THRU JUNE 30, 2017

DATE	BUDGET ACTIVITY
August 16, 2015	Requests sent to departments to collect data for Cost Allocation Plan
September 11, 2015	Data sent to consultant for Cost Allocation Plan
	Budget calendar is adopted for FY 2017 budget process
September 14, 2015	FY 2017 Capital requests packages sent to departments.
October 19, 2015	FY 2017 Capital requests due from departments.
October 27, 2015 –	CIP Committee convenes to rate projects.
October 31, 2015	
November 3, 2015 – November 15, 2015	Finalize FY 2016 / 2020 CIP - Identify emergency projects / finalize priorities.
November 17, 2015 –	Prepare FY 2016 / 2020 CIP Workbook.
December 31, 2015	
November 25, 2015	Begin FY2017 Budget process. Initial packets and instructions distributed.
January 12, 2016	Revenue / Expenditure Data Entry Training with Departments
January 31, 2016	
January 22, 2016	Budget Kick-off - FY 2016 / 2017 Budget Request packages distributed.
January 20, 2016 – January 31, 2016	Goal Setting: Board of County Commissioners / County Manager
February 2, 2016	Revenue estimates due from departments.
February 3, 2016 -	Complete Fiscal Year Ending 6/30/16 revenue estimates. **All Funds**
March 6, 2016	
February 12, 2016	Budget Request Packages and updated Five Year Goals due from departments.

BUDGET CALENDAR - FISCAL YEAR JULY 1, 2016 THRU JUNE 30, 2017

February 12, 2016 -	Analyze departmental budget requests/hold conference with Department Heads/Budget Staff (to run concurrent w/staff analysis).
February 27, 2016	
March 3, 2016 -	Budget reviews begins- County Manager/Department Heads/Budget Staff (to run concurrent w/staff analysis).
March 31, 2016	
April 4, 2016 -	Department meetings with County Manager
April 22, 2016	
April 13, 2016	Advertisement to Savannah News Press for availability of proposed budget/public hearing.
April 13, 2016 -	Final proposed budget goes to Printer.
April 25, 2016	
May 13, 2016	Advertise availability of proposed budget and May 27, 2016 public hearing (State Law).
May 16, 2016 -	Board Workshops
May 31, 2016	
May 20, 2016	Advertise adoption FY 2016 / 2017 Budget.
May 27, 2016	Proposed budget document and budget message are transmitted to the Board. Board conducts public hearing at regular Commission meeting.
June 1, 2016	Year 2016 Digest provided to Finance for Millage Levy calculations.
June 1, 2016 -	Final review/revisions of Proposed Budget by the Board.
June 6, 2016	
June 3, 2016	Advertisement of 5-year history to newspaper (June 9, 2016 publication as required by State Law).
June 9, 2016	Advertise 1ST and 2nd Public Hearing on Millage Levy to be held on June 16th at 9:30 a.m. and 6:00 p.m.
	Advertise year 2016 Tax Digest and 5-year history (two weeks prior to millage levy as required by State Law - House Bill 66, Act. No. 478). Board of Education adopts 2016 millage rate.
	Ad for third public hearing to newspaper.
June 10, 2016	Year 2016 Tax Digest and 5-year history to Board as information.
June 17, 2016	Hold 1st and 2nd Public Hearing on Millage Levy - 9:30 a.m. and 6:00 p.m.
	Advertise 3rd Public Hearing on Millage Levy to be held on June 24th at 9:30 a.m.

BUDGET CALENDAR - FISCAL YEAR JULY 1, 2016 THRU JUNE 30, 2017

June 24, 2016	Adoption of FY 2016 / 2017 budget by County Commissioners. (1) Hold 3rd Public Hearing on Millage Levy at 9:30 a.m. (2) Adoption of year 2016 Chatham County M&O, SSD, and Chatham Area Transit Millage Levy by the County Commissioners
June 29, 2016 - September 11, 2016	Prepare 2016 / 2017 budget book and complete FY 2016 / 2017 budget document.
July 1, 2016	Beginning of Fiscal Year 2016 / 2017 - budget goes into effect.
July 8, 2016	Resolutions and forms for digest package to Chairman for signature and forwarded to Board of Assessors
July 15, 2016	Adoption of year 2016 Board of Education Millage Levy by County Commissioners
July 29, 2016	Tax Digest to Atlanta
August 1, 2016	State Penalty assessed if digest not submitted to the State
September 26, 2016	Deadline for submission of adopted budget document for GFOA Award.

FINANCIAL SUMMARIES

This Section presents an overview of the total resources budgeted by the County. Included herein is a summary of major revenues and expenditures as well as other financing sources and uses.

This section also contains changes in fund balance, revenue analysis and overview, as well as a projected five year statement of revenues and expenditures

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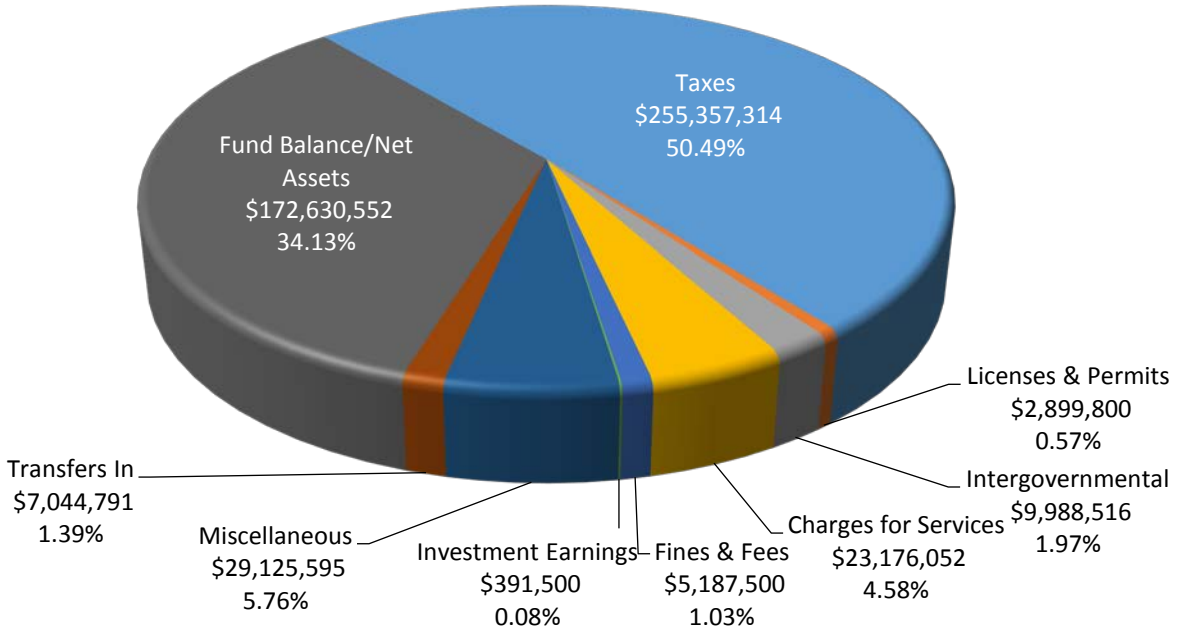
FY2016/2017 Revenue and Expenditure by Category

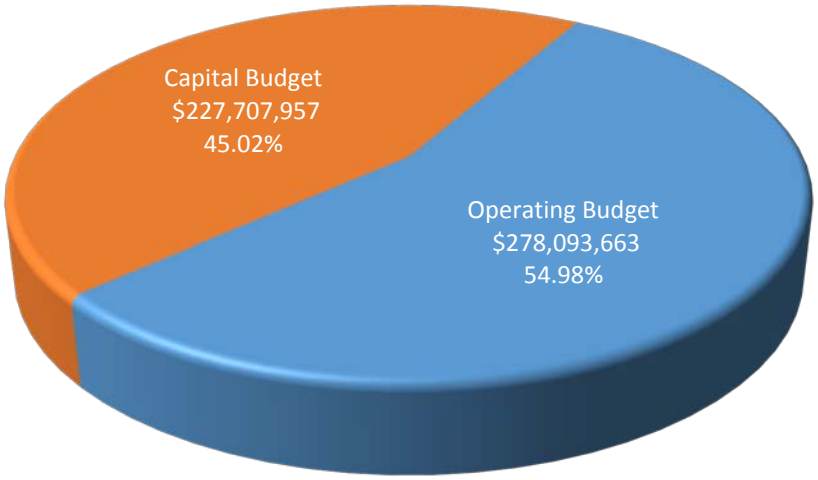
Revenues by Category	Total All Funds
Taxes	255,357,314
Licenses & Permits	2,899,800
Intergovernmental	9,988,516
Charges for Services	23,176,052
Fines & Fees	5,230,500
Investment Earnings	391,500
Miscellaneous	29,218,044
Transfers In	7 ,590,220
Fund Balance/Net Assets	171,949,674
TOTAL	**$ 505,801,620**

Expenditures by Category	
General Government	39,340,732
Judiciary	33,495,261
Public Safety	89,208,001
Public Works	14,413,874
Health & Welfare	11,092,759
Culture & Recreation	12,838,646
Housing & Development	4,306,017
Insurance & Bonds	586,350
Other Government Services	39,422,994
Major Capital	172,157,957
Intergovernmental	54,850,000
Public Transportation	21,776,237
Depreciation	607,323
Debt Service	5,666,815
Transfers Out	6,038,654
TOTAL	**$ 505,801,620**

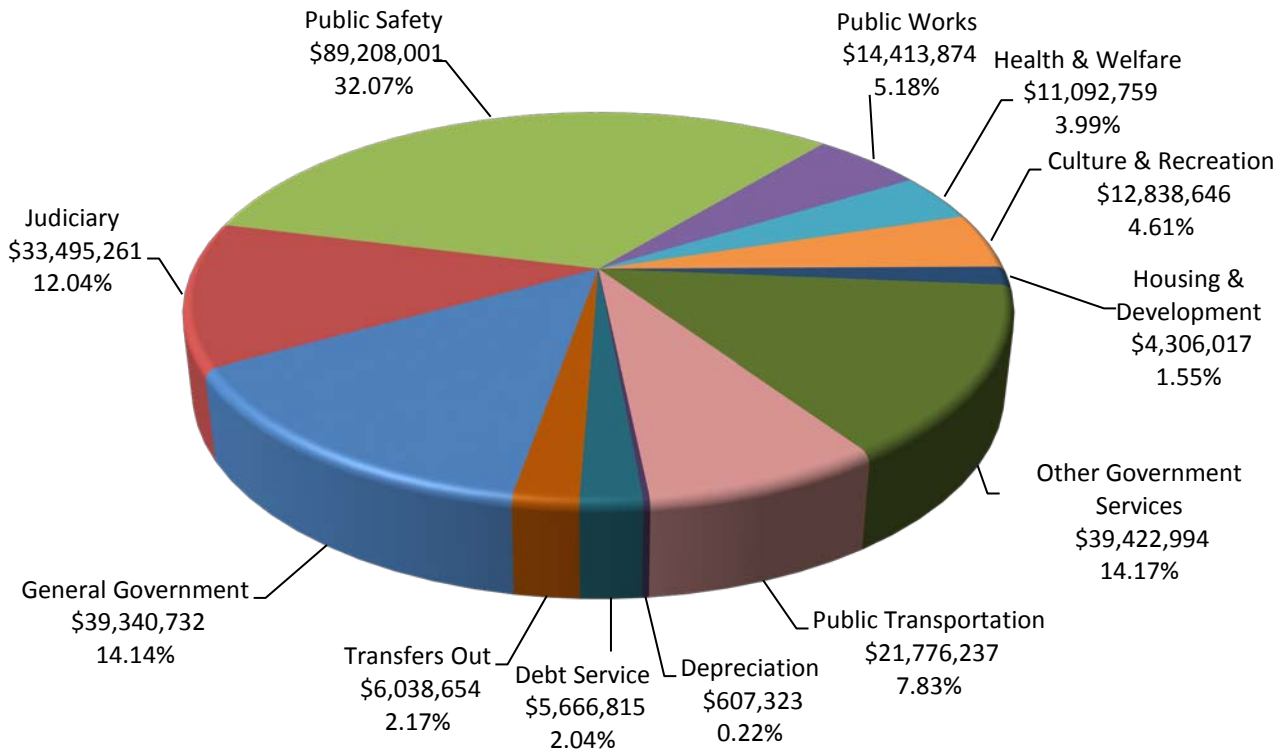
All Funds Combined - Revenue by Category - Total $505,801,620



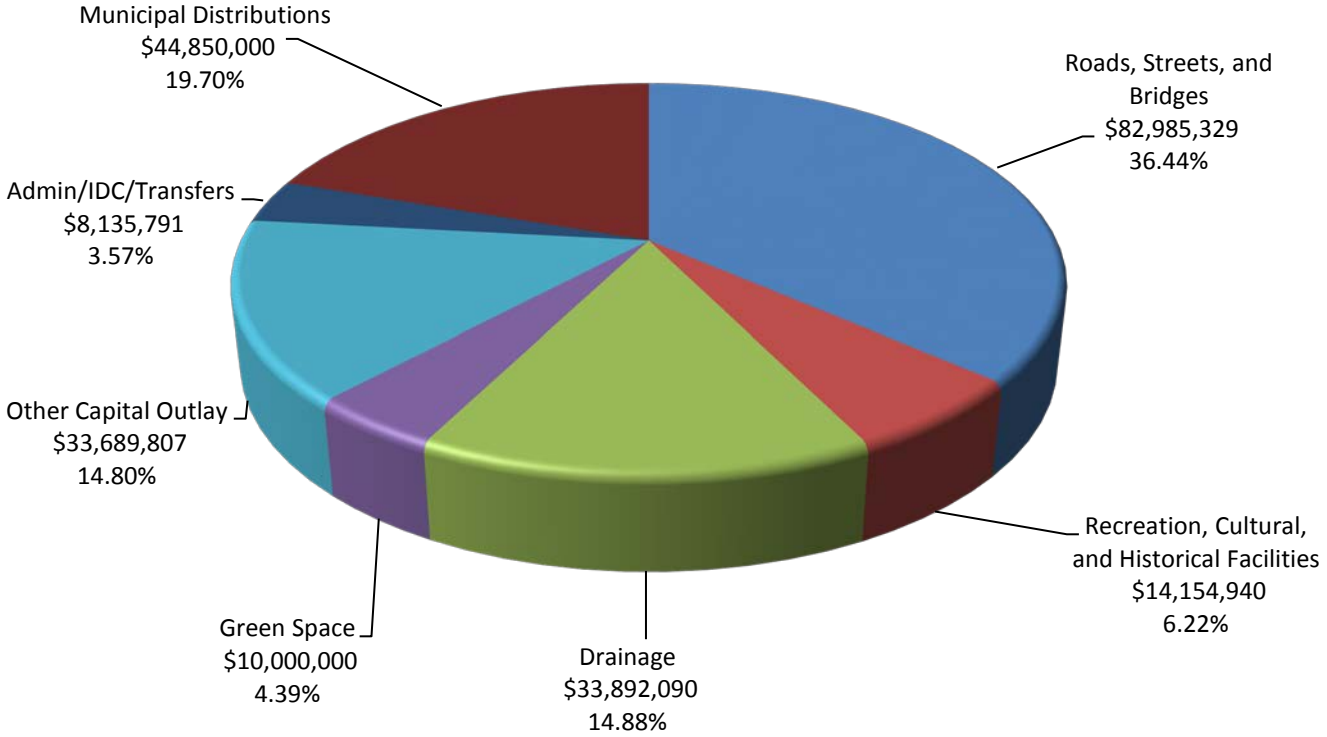
All Funds Combined - Expenditure by Category - Total $505,801,620



All Funds Combined Operating Budget Expenditures by Category
Total - $278,093,663



All Funds Combined - Major Capital Budget by Category
Total - $227,007,957



Summary of Financial Sources and Uses

	General Fund			Fund 324			Fund 325
	FY 2015 Actual	FY 2016 Amended	FY 2017 Adopted	FY 2015 Actual	FY 2016 Amended	FY 2017 Adopted	FY 2015 Actual
Sources:							
Property Taxes	129,897,129	134,941,437	139,500,874				
Other Taxes	17,532,695	15,585,000	16,525,000	17,123,942			50,618,272
Comm., Penalties	1,301,052	1,400,500	1,395,000				
Licenses & Permits	912,612	975,000	800,000				
Intergovernmental	2,579,968	2,394,139	2,302,300	658,925			
Charges For Services	11,486,732	10,667,950	11,600,926				
Fines & Fees	3,114,571	3,041,000	3,075,900				
Investment Earnings	523,846	225,000	350,000	694,288			19,566
Other Revenue	983,833	398,420	335,600		250,000		
Total Revenue	**168,332,438**	**169,628,446**	**175,885,600**	**18,477,155**	**250,000**	**-**	**50,637,838**
Other Sources:							
Transfers In	4,620,903	418,700					
Fund Balance/Retained		1,215,627		52,901,795	71,078,950	60,586,776	
Total Sources	**172,953,342**	**171,262,773**	**175,885,600**	**71,378,950**	**71,628,950**	**60,586,776**	**50,637,838**
Uses:							
General Government	38,842,382	33,244,542	34,609,735				
Judiciary	29,499,732	30,937,264	31,549,543				
Public Safety	63,924,812	64,128,550	66,725,302				
Public Works	1,009,001	1,339,785	1,318,480				
Health & Welfare	10,264,179	10,915,787	11,092,759				
Culture & Recreation	11,692,164	12,519,331	12,838,646				
Housing/Development	658,985	577,272	465,690				
Insurance & Bonds							
Other Gov. Svcs.	9,886,378	10,167,023	11,451,627				
Major Capital[2]				13,743,241	61,628,950	50,586,776	
Intergovernmental				12,490,193	10,000,000	10,000,000	27,870,351
Public Transportation							
Depreciation							
Debt Service	2,289,921	2,345,804	2,305,164				
Total Expenditures	**168,067,554**	**166,175,358**	**172,356,946**	**26,233,434**	**71,628,950**	**60,586,776**	**27,870,351**
Other Financing Uses:							
Transfers Out	9,651,228	5,087,415	3,528,654				
Total Uses	**177,718,782**	**171,262,773**	**175,885,600**	**26,233,434**	**71,628,950**	**60,586,776**	**27,870,351**

Fund 325		Other Non-Major Funds			Total All Funds		
FY 2016 Amended	FY 2017 Adopted	FY 2015 Actual	FY 2016 Amended	FY 2017 Adopted	FY 2015 Actual	FY 2016 Amended	FY 2017 Adopted
		18,646,807	19,173,687	19,169,509	148,543,936	154,115,124	158,670,383
60,000,000	60,000,000	10,474,243	17,944,534	18,496,931	95,749,152	93,529,534	95,021,931
		220,863	291,000	270,000	1,521,915	1,691,500	1,665,000
		722,768	2,104,000	2,099,800	1,635,380	3,079,000	2,899,800
		9,299,903	9,683,160	7,686,216	12,538,796	12,077,299	9,988,516
		4,534,433	14,389,011	11,575,126	16,021,165	25,056,961	23,176,052
		2,558,752	2,246,269	2,111,600	5,673,323	5,287,269	5,187,500
446,184		667,967	25,900	41,500	1,905,667	697,084	391,500
		25,491,050	26,234,428	28,789,995	26,474,883	26,882,848	29,125,595
60,446,184	**60,000,000**	**72,616,786**	**92,091,989**	**90,240,677**	**310,064,217**	**322,416,619**	**326,126,277**
		33,354,459	9,474,480	7,044,791	37,975,362	9,893,180	7,590,220
22,696,009	22,696,009	68,718,146	129,417,146	89,347,767	152,615,816	224,707,731	171,949,674
83,142,193	**82,696,009**	**174,689,391**	**230,983,615**	**186,633,235**	**500,655,395**	**557,017,531**	**505,801,620**
				-			
		2,553,347	14,874,014	8,138,997	41,395,729	36,388,401	39,340,732
		4,503,010	9,824,588	1,945,718	34,002,742	38,846,921	33,495,261
		22,374,313	21,574,927	22,482,699	86,299,125	84,350,292	89,208,001
		8,167,184	20,734,314	13,626,567	9,176,185	18,898,660	14,945,047
		-	117,000	(517,223)	10,264,179	10,915,787	10,485,436
		10,627	5,230,894	125,000	11,702,791	12,519,331	12,838,646
		2,487,674	5,691,163	3,840,327	3,146,659	6,268,435	4,306,017
		-	-	662,500	-	-	662,500
		27,213,252	36,513,078	29,987,024	36,716,733	41,089,527	39,422,994
63,292,053	37,846,009	99,964,315	89,171,246	78,086,415	212,716,649	167,795,117	172,157,957
19,850,140	44,850,000	-	-	-	40,432,022	105,259,450	54,850,000
		-	21,154,472	21,776,237	-	21,154,472	21,776,237
		-	-	607,323	-	-	607,323
		309,738	2,675,514	3,361,651	2,599,659	5,021,318	5,666,815
83,142,193	**82,696,009**	**167,583,460**	**227,561,210**	**184,123,235**	**483,898,236**	**548,507,711**	**499,762,966**
						-	-
		7,105,931	3,422,405	2,510,000	16,757,159	8,509,820	6,038,654
83,142,193	**82,696,009**	**174,689,391**	**230,983,615**	**186,633,235**	**500,655,395**	**557,017,531**	**505,801,620**

	2014/2015 Actual	2015 / 2016 Adopted	2016 / 2017 Adopted
FUNDS WHICH FINANCE: OPERATIONS			
GENERAL M & O	167,832,404	169,978,087	175,885,600
SPECIAL REVENUE FUNDS			
Special Service District	29,104,387	30,484,687	30,700,609
Confiscated Fund	319,708	101,000	130,000
Sheriff Confiscated Fund	188,697	50,000	50,000
Restricted Court Fees	1,837,916	471,100	471,100
Inmate Welfare Fund	1,060,868	909,000	1,200,000
Street Lighting Fund	543,102	705,184	600,000
Emergency Telephone Fund	3,145,220	3,454,000	3,454,000
Multiple Grant Fund	2,416,974	292,814	438,914
Child Support Fund	2,785,173	3,047,571	2,970,845
Hotel / Motel Tax Fund	1,582,429	1,252,798	1,550,000
Land Disturbing Activities Ord.	454,630	405,340	491,316
Land Bank Authority	1,096	1,000	31,000
ENTERPRISE FUNDS			
Water & Sewer Revenue Fund	2,809,036	2,585,735	1,292,668
Solid Waste Mgmt. Fund	3,612,472	4,264,252	4,795,059
C A T Authority Fund	23,761,843	21,154,472	21,776,237
Parking Garage Revenue Fund	570,178	644,706	662,500
Building Safety & Reg. Svcs. Fund	1,303,518	1,311,622	1,449,894
FUNDS WHICH FINANCE: CAPITAL IMPROVEMENTS & SPECIAL PROJECTS			
1 % Sales Tax Fund (85 - 93)	2,231,209	12,344,553	11,119,976
1 % Sales Tax Fund (93 - 98)	424,155	5,177,537	4,375,055
1 % Sales Tax Fund (98 - 03)	2,762,443	34,477,976	34,083,859
1 % Sales Tax Fund (03 - 08)	6,337,505	35,393,466	28,507,525
1 % Sales Tax Fund (08 - 14)	26,233,434	68,079,491	60,586,776
1 % Sales Tax Fund (14 - 20)	27,941,829	33,850,140	82,696,009
General Purpose CIP Fund	4,937,134	5,335,622	5,638,757
DSA Revenue Bonds - Series 1999	-	17,700	-
DSA Revenue Bonds - Series 2005	5,825	151,000	-
CIP Bond.- Detention Center Expansion	618,023	-	-
Capital Asset Replacement Fund	-	-	700,000
DEBT SERVICE FUNDS			
Chatham County Hospital Authority	188,384	660,000	3,361,651
INTERNAL SERVICE FUNDS			
Computer Replacement Fund	287,288	357,920	498,218
Risk Management Fund	3,837,211	3,910,698	5,208,586
Group Health Insurance Fund	19,457,986	22,290,000	21,075,466
TOTAL	**338,592,075**	**463,159,471**	**505,801,620**

CHANGES IN FUND BALANCE

The table below provides information on the budgeted use of fund balance during the current budget period. It shows estimated beginning fund balance as of July 1, 2016 (unaudited), budgeted revenues and expenditures for fiscal year 2017, and projected ending fund balance as of June 30, 2017.

Increases or decreases in fund balance of over 10% are explained herein:

- Debt Service Fund- The accumulated fund balance is appropriated for a balloon payment due in FY2017. This will result in a substantial reduction of fund balance.
- Sales Tax V- As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Sales Tax VI- As a capital project fund, residual project balances are re-appropriated each year for project completion. Therefore, the fund shows a decrease to fund balance of 100% as it is assumed that projects may be completed.
- Non-major capital project funds- As capital project funds, residual project balances are re-appropriated each year for project completion. Therefore, the funds show a decrease to fund balance of 100% as it is assumed that projects may be completed.

Table 1

Fund	Estimated Beginning Balance 6/30/16	Revenues	Expenditures	Estimated Ending Balance 6/30/17	Fiscal Year Percent Change	Increase (Decrease) in Fund Balance
General Fund	41.904,,382	175,885,600	175,885,600	41,904,382	0.00%	-
Special Revenue Funds	16,625,148	41,673,468	42,087,784	160,210,832	-2.49%	(414,316)
Debt Service Fund	2,109,803	1,256,137	3,361,651	4,289	-99.80%	(2,105,514)
Capital Project Funds:						
Major Funds:						
Sales Tax V	63,100,662	-	63,100,662		-100.0%	(63,100,662)
Sales Tax VI	43,500,705	60,000,000	103,500,705		-100.0%	(43,500,705)
Non-major capital project funds	$95,356,420	$800,000	$96,156,420	-	-100.0%	(95,356,420)

The County's major sources of revenue are discussed within this section. With the exception of property taxes, revenues are projected using projected digest value, trends and knowledge at the time. Projections may be revised after consideration of regional and national economic conditions. Revenues based on the tax digest (i.e. real and personal property, motor vehicles, timber, etc.) are adjusted to the actual digest when received from the Chief Appraiser prior to millage rate adoption. Departments submit any legislated fee increases at the beginning of the budget process with their revenue projections. Revenues are classified in accordance with the Uniform Chart of Accounts as required by the Georgia General Assembly. The County's main revenue sources are property taxes and sales and use taxes, on an entity-wide basis.

The table below provides historical revenues for fiscal years 2011 through 2015 within the governmental funds' revenue categories.

Table 2

	Actual 2011	Actual 2012	Actual 2013	Actual 2014	Actual 2015	5 Year Average
Property Taxes	132,415,641	132,965,834	133,544,932	151,696,506	148,543,936	139,833,370
Local option sales tax	10,384,895	11,166,793	11,862,493	14,015,693	15,375,903	12,561,155
Special purpose local option sales tax	58,430,283	61,976,814	61,817,942	65,442,362	79,792,055	65,491,891
Other taxes	8,620,498	9,037,342	10,357,060	10,287,072	1,582,429	7,976,880
Penalties and interest	3,470,785	2,619,584	1,820,780	1,772,218	1,521,915	2,241,056
Licenses and permits	1,254,008	1,367,458	1,388,524	1,549,099	1,635,380	1,438,894
Intergovernmental	13,989,989	8,223,973	11,890,917	12,532,760	12,538,796	11,835,287
Charges for services	15,492,151	15,152,443	14,606,807	15,395,600	16,021,165	15,333,633
Fines and fees	5,795,626	5,193,608	6,043,970	6,474,114	5,673,323	5,836,128
Investment income	1,501,744	1,208,657	281,188	1,386,858	1,905,667	1,256,823
Other revenue	2,408,167	1,063,767	2,163,457	875,230	3,229,326	1,947,989
Transfers in	7,204,185	5,134,281	6,965,142	7,985,695	11,156,170	7,689,095
Bond issues/ leases	-	2,680,000	-	-	2,599,659	1,055,932
Total Revenues, governmental funds	260,967,972	257,790,554	262,743,212	289,413,207	301,575,724	274,498,134

REVENUE SOURCES AND TRENDS

Taxes:

Property and Local sales tax revenues account for 79% of the FY2017 General Fund budgeted revenue, with the majority of revenue derived from property taxes, driven by the tax digest. The tax digest is an annual valuation process for real, personal, motor vehicles, motor homes, and timber located within the county. It is prepared by the Board of Assessors' Chief Appraiser, and is submitted to the State of Georgia each year. It represents the County's annual tax levy. Property tax revenues are budgeted based on the property tax digest received each June. The remaining tax revenues are projected using the straight line approach based on five year historical information and economic trends. The tax millage rate was constant for the years 2011 – 2012, increased in 2013, decreased in 2014, and has remained at the same level since. However, the increase in property values has proven beneficial to the revenue stream providing a combined $3.1 million dollar increase over 2015 revenues. Another major tax revenue, Intangible taxes, which has remained stagnant in recent years, saw an increase with the recent economic recovery. The other major tax revenues, the Local Option Sales Tax (LOST) and Special Purpose Local Option Sales Tax (SPLOST), which are distributed between the county and municipalities based on negotiated formulas, have also shown an increase with the increase of tourism to Chatham County. Table 2, illustrates the County's revenue sources showing that property and the Special Purpose Local Option Sales Tax (SPLOST) are the majority of revenue generators for County operations.

Property Taxes - Tax Digest

The Chief Appraiser is responsible for receiving returns while fairly and impartially assessing property. The total assessed valuation for the County's 2015 Consolidated and Unincorporated Tax Digests was set at $15.9 billion (net of 40 percent fair market value and exemptions). Valuations for 2016 rose to $16.2 billion, a 1.9% increase. Property Taxes are the County's largest revenue source and are billed in semi-annual installments by the Chatham County Tax Commissioner. Table 2 presents a five year tax levy for the General Fund, the Special Service District, and the Chatham Area Transit Authority. During this period, the Consolidated (General Fund) digest increased as a result of property values rising. For the tax year 2012, the digest increased 0.38 percent from 2011; in 2013 and 2014 the digest increased 2.23 and 1.6 percent respectively; the 2014 gross digest returned to the 2010 levels and the trend continues to increase as property values continue their rise. In 2016 the digest increased 2.1% in the General Fund and 1.6% in the Special Service District. This analysis includes the Transit District, where taxes are levied for the benefit of Chatham Area Transit Authority; a component unit of the County.

Figure 1 outlines the General Funds 2016 tax digest and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions

Figure 1

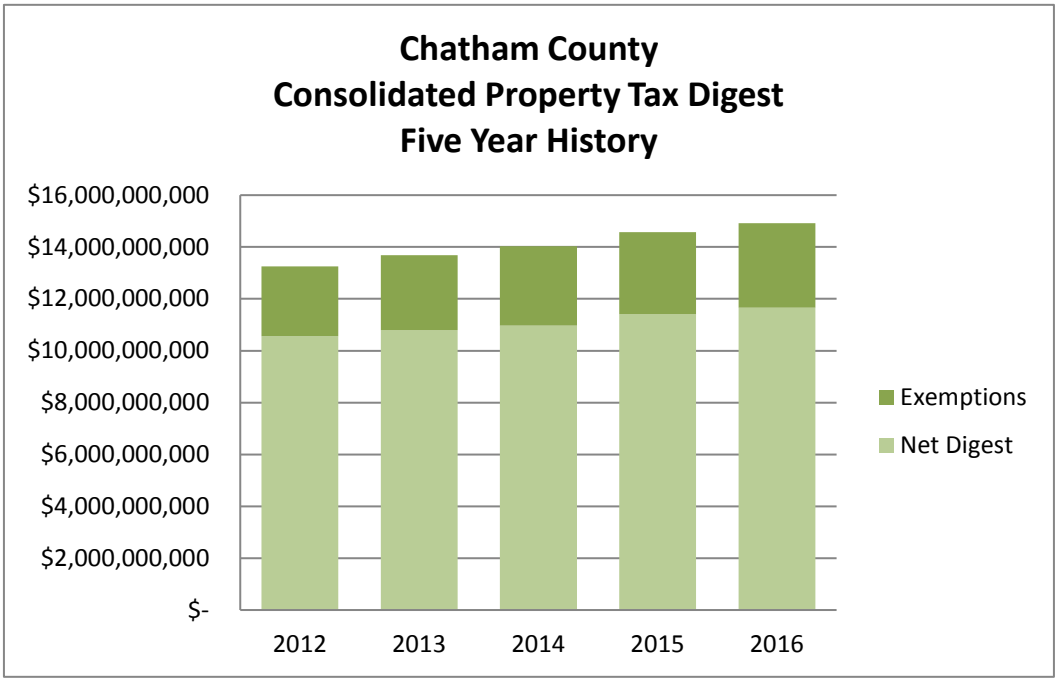
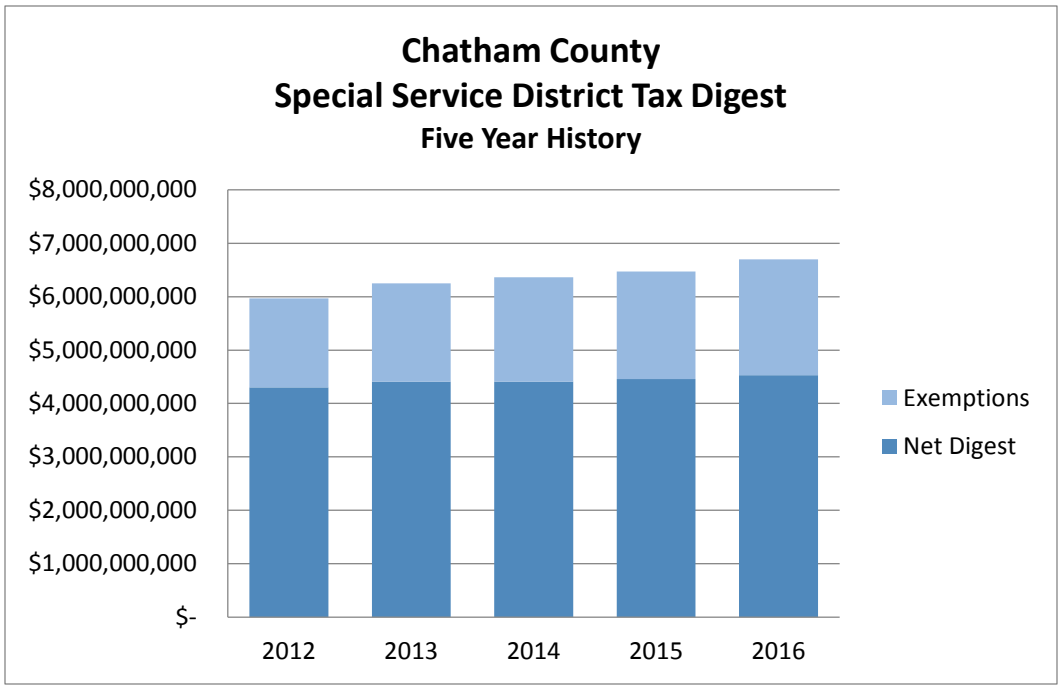


Figure 3 outlines the Special Service Districts 2016 tax digest and 5-year history highlighting the gross property tax digest, which is the total of the net plus exemptions

Figure 2



SPLOST Revenue:

Special Purpose Local Option sales taxes (SPLOST) are the primary revenue source for the County's capital improvement funds. The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not to exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes. Chatham County held its first referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989 with revenues collected under this referendum at $92.2 million. Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled $110,651,675. Revenues received from this special purpose sales tax levy in combination with state funding were used to construct roads, streets and bridges in Chatham County. Since then, additional SPLOST funds were approved by referendum with the latest beginning collections in October 2014. SPLOST funds are now used for roads, drainage, recreation, cultural, and capital building projects. Original revenue estimates for the SPLOST funds are prepared before the referendum. The revenues are based on historical trend data and a review of local economic trends. Once the revenue estimates are established, the County and municipalities within the county work together to determine which projects should be included in the funding.

Penalties and Interest Revenues:

This revenue category represents penalties and interest collected on delinquent real and personal property tax payments by the County Tax Commissioner. As the recession intensified, the category saw an increase in its revenue. Fiscal Year 2017 maintains the categories revenue share at 0.8% in the General Fund and 0.9% in the SSD Fund. Budget estimates are based on a review of historical collections and delinquent property tax accounts.

License and Permit Revenues:

These revenues are from marriage licenses, pistol permits and motor vehicle penalties. This revenue source comprises 0.5 percent of the total General Fund revenue budget and 4.4% of SSD Fund revenue budget. Revenues are projected based on historical collections and a review of local economic conditions including analysis of any new business locations.

Intergovernmental Revenue:

Intergovernmental revenues are revenues from other governments in the form of operating grants, entitlements, shared revenues, or payments in lieu of taxes.

Charges for Services:

These revenues include court fees, commissions, charges for housing prisoners, recreation fees, and charges to other funds for indirect costs. Indirect costs are based on the Indirect Cost Allocation study which is updated annually. Other revenues are based on historical experience. These revenues account for 6.6 percent of the General Fund revenue budget and .8% of the SSD Fund revenue budget.

Fine and Forfeiture Revenues:

Fines and fees from the courts are recorded in this category. The Restricted Court Fees & Accounts Special Revenue Fund accounts for legally restricted court collections for victim witness fees, drug surcharge fees, and juvenile court supervision fees. Revenues are projected based on historical data, and have remained fairly steady in recent years.

Interest Revenues:

Investment income includes monies derived from the investment of assets. This is less than 1% of General Fund revenue estimates. Revenues for this category have been increasing due to increased available funds as a result of increasing the required fund balance reserve.

Miscellaneous Revenue:

Miscellaneous revenue are revenues received that are not otherwise classified. Estimates are budgeted for known events.

Other Financing Sources:

Interfund transfers and interfund loans are budgeted in this category. Transfers include support for the Health Insurance, Risk management, Solid waste funds, the Special Service district capital as well as others.

Other Facts related to the County's Property Taxes

Millage Value for Chatham County Government

One mill is the equivalent of $1 of tax for each $1,000 of assessed value of a resident's home. Assessed value for homeowners is derived by multiplying 40% times the estimated fair market value of the property. If a resident has a home with the estimated fair market value of $100,000, the assessed value is $40,000 (100,000 x 40%). A $12,000 Homestead Exemption (HE) is applied to the $40,000 value. Table 4 calculates county taxes of a home with a market value of $100,000.

SAMPLE MILLAGE VALUE CALCULATION

TAX YEAR 2016		
	Millage Rate	**Value**
Estimated market value of home		$100,000
Assessment factor		40%
Assessed value (40%)		$ 40,000
Less homestead exemption (county)		$ 12,000
Difference		$ 28,000
County taxation		
Consolidated - general fund	11.543	$ 323.20
Unincorporated area - SSD	4.13	$ 115.64

Table 4

Tax Reduction Factors

Residents of Chatham County who own and actually occupy a home and the land it rests on are eligible for an exemption. Property owners are allowed to claim only one homestead exemption, in which case must be on their primary residence. Rental property does not qualify. All exemptions, once approved, are automatically renewed each year until eligibility changes. Exemptions include but are not limited to the following:

- **Homestead Exemption:** The homeowner's tax bill is reduced because of an increase to the homestead exemption. The homeowner's tax bill can be further reduced due to several types of additional exemptions allowed. This budget document does not address other taxing levies for the other municipalities in Chatham County.
- **Freeport Exemption:** ***Freeport*** is the general term used for the exemption of ad valorem tax on inventories as defined by Georgia law. The law offers manufacturers, distributors, wholesalers and warehouse operations an attractive inventory tax exemption on three classes of property. Chatham County exempts 100% on all classes of certain business inventory from property taxation.
- **The Property Taxpayer's Bill of Rights:** This law, which took effect on January 1, 2000, calls for a

mandatory rollback in the millage rate whenever the tax digests increases. The stated aim is to prevent creeping tax bills. If elected officials propose to adopt a millage rate greater than the mandatory rollback rate, they must hold three public meetings - at times when the most constituents can attend - to explain why the tax hike is necessary and vote publicly for or against it. The law also shifts the burden of proof from the homeowner to the local government in the appeals process; requires the county assessor's office to provide a written explanation to homeowners as to why their taxes went up; and allows taxpayers going through the appeal to name the time of their hearing before the Board of Equalization. The law also calls on taxing bodies to cover the legal fees of any homeowner who receives a 15 percent reduction or greater in their assessment and allows taxpayers going through the appeals process the right to record the hearing.

- **The Stephens-Day Bill:** This law, which took effect on January 1, 2001, grants each Chatham County homeowner a homestead exemption from all Chatham County ad valorem taxes and is a homestead exemption that is equal to the difference between the current year fair market value and the adjusted base year value (property's value in the year prior to the homestead application plus any improvements since the year of the application). This exemption does not apply to improvements added to the property after January 1 of the base year. In addition, it does not apply to taxes to pay interest on and to retire bonded indebtedness of the County. The exemption is renewed automatically from year to year as long as the homeowner occupies the residence as a homestead.

LONG RANGE FINANCIAL PLANS

Projected Five Year Statement of Revenues and Expenditures

General Fund – Adopted FY 2017

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate accessed to individual properties was held constant during the projected fiscal years.

Tax Rate: 11.543 in years 1, 2, 3, and 4.

Digest Growth: In an effort to smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three year rolling average was used for each subsequent year. As a result, the digest growth rate was 2.64% in year 1, 2.77% in year 2, 3.17% in year 3, and 2.86% in year 4.

Other Revenue Categories: A pre-audit review of FY 2016 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2016 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure. Specific adjustments by expenditure category was included as follows:

General Government:

- Finance: Year one reduction in personnel (2 positions) and supply costs due to efficiencies gained with new software. Year two reduction in personnel through attrition due to efficiencies gained with new software.
- Human Resources: Added personnel to address internal equity issues as well as concerns pertaining to the organization's classification and pay structure, and continue and adequately fund the organization's current professional development program.
- Public works & Recreation: Separated Public Works and Parks & Recreation to create two distinct departments.
- Public Health: Funded for an audit of Memorial University Medical Center - $300,000
- Information & Communication Services: Included annual cost increases associated with maintenance contracts for all projected years.

Public Safety:

- SCMPD: Funding for a new SCMPD Police Precinct on Whitefield Avenue is included in the budget at a cost of $1,414,235 as well as the replacement of 19 police vehicles and 27 Sheriff's vehicles totaling $1,840,000.
- The County has added three new departments this year with Chatham Emergency Management, Marine Patrol and Animals Services. While Marine Patrol and Animal Control were always 100% funded by the County, operational control was returned to the County with the new intergovernmental agreement with the City of Savannah for Police Services.

Health and Welfare:

- Mosquito Control: Warehouse Supplies costs are anticipated to increase by roughly $200,000 in year one, these cost increases are primarily attributable to historical trends as well as rising concerns associated with Chikungunya, Zika, and West Nile viruses carried by humans and spreadable by mosquitos.

Debt Service:

- 2011 Union Mission Bond: $2,705,921 in principal balloon payment is programmed for FY 2017.

The following table depicts the annual growth rate applied to various expenditure categories:

Expenditure Category	Annual Growth Rate			
	2018	2019	2020	2021
Salary, FICA, and Pension[1]	1.03%	1.03%	1.03%	1.03%
Insurance and OPEB[2]	Held at the FY 2017 Adopted level.			
Purchased services[3]	Held at the FY 2017 Adopted level.			
Supplies[3]	Held at the FY 2017 Adopted level.			
Equipment/capital outlay[3]	Held at the FY 2017 Adopted level.			
Interfund/interdepartmental charges[3]	Held at the FY 2017 Adopted level.			
Depreciation	0.00%	0.00%	0.00%	0.00%
Other expenditures[3]	Held at the FY 2017 Adopted level.			
Debt service[4]	Varies			
Transfers out[2]	Held at the FY 2017 Adopted level.			

Notes:

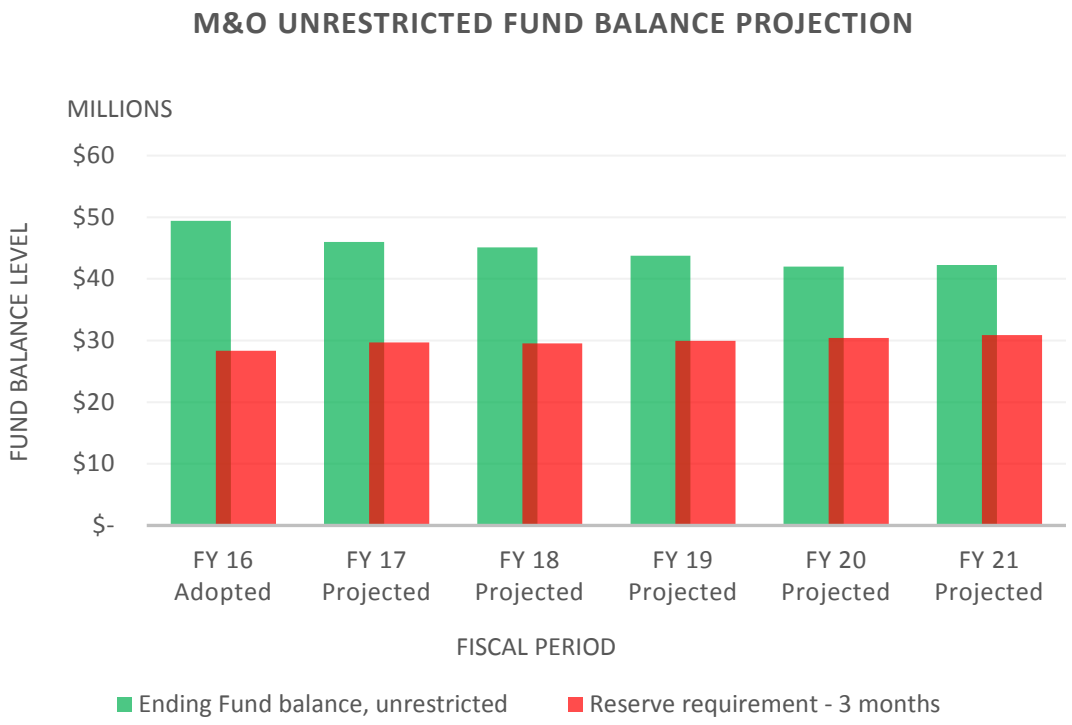
1. The annual growth rate for this category of expenditures is based on the potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is held at the FY 2017 Adopted level.
3. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services. At this time, the index shows a decline over the most recent period. As a result, expenditures in these categories were held constant at the FY 2017 Adopted Budget level.
4. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.

General Fund - Adopted 2017 Budget
Projected Five Year Statement of Revenues and Expenditures

	Adopted 2015-2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 2019-2020
REVENUES					
Tax Revenue - Digest	134,341,437	134,622,128	138,136,372	142,222,610	145,881,793
Other Tax Revenue	17,585,500	21,579,247	19,888,065	17,681,352	16,459,282
License & Permits	975,000	928,000	928,000	928,000	928,000
Intergovernmental	2,331,580	2,310,100	2,310,100	2,310,100	2,310,100
Charges for Services	10,667,950	11,147,818	11,084,519	11,269,947	11,199,316
Fines & Forfeitures	3,041,000	2,812,793	2,812,793	2,812,793	2,812,793
Interest on Investments	225,000	509,595	509,595	509,595	509,595
Miscellaneous	391,920	399,487	399,487	399,487	421,706
Other Sources	418,700	240,463	240,463	240,463	240,464
Subtotal of Revenues	169,978,087	174,549,632	176,309,394	178,374,345	180,763,050
EXPENDITURES					
General Government	32,043,664	33,047,382	33,179,171	33,803,858	34,447,202
Judiciary	30,258,159	30,815,591	31,389,746	31,981,126	32,590,247
Public Safety	64,475,338	67,669,340	68,649,812	69,875,082	71,188,182
Public Works	1,273,650	1,282,136	1,290,876	1,299,878	1,309,151
Health and Welfare	10,786,730	11,162,109	11,174,563	11,082,236	11,159,675
Culture and Recreation	12,426,246	12,579,850	12,736,633	12,896,675	13,060,061
Housing & Development	548,643	558,360	568,369	578,678	589,297
Debt Service	2,345,804	5,007,084	2,294,555	2,291,291	2,282,415
Other Financing Uses	15,819,853	15,877,118	15,889,416	15,902,083	15,915,131
Subtotal of Expenses	169,978,087	177,998,970	177,173,140	179,710,908	182,541,360
Fund Balance added/used	-	(3,449,338)	(863,746)	(1,336,562)	(1,778,310)
Digest Revenue calculation:					
Prior Year Tax Digest Total	10,966,060,917	11,417,194,148	11,662,663,822	11,967,111,877	12,321,113,189
Digest Growth Rate	4.11%	2.15%	2.61%	2.96%	2.57%
Net Tax Digest	11,417,194,148	11,662,663,822	11,967,111,877	12,321,113,189	12,638,117,712
Tax rate	11.543	11.543	11.543	11.543	11.543
Projected Digest revenue	$131,788,672	$134,622,128	$138,136,372	$142,222,610	$145,881,793
Value of One Mil	11,417,194	11,662,664	11,967,112	12,321,113	12,638,118
Revenue Change	5,207,431	8,040,887	3,514,244	4,086,237	3,659,183

Unrestricted Fund Balance Projection - General Fund

	FY 16 Adopted	FY 17 Adopted	FY 18 Projected	FY 19 Projected	FY 20 Projected
Beginning Fund Balance	44,401,101	44,401,101	44,401,101	44,489,044	44,668,403
Changes:					
Projected additions (use) of fund balance	-	(3,449,338)	(863,746)	(1,336,562)	(1,778,310)
Less Non-spendable/ Restricted					
Ending Fund balance	$ 49,431,426	$ 45,982,088	$45,118,342	$43,781,780	$42,003,470
Reserve - 3 months	$43,971,400	$44,828,842	$45,703,005	$46,594,213	$47,409,612



Projected Five Year Statement of Revenues and Expenditures
Special Service District Fund – Adopted FY 2017

The Projected Statements of Revenues and Expenditures are used to facilitate planning and identify problem areas well ahead of the annual budget cycle. The forecasts are provided to County management and elected officials. Assumptions are based on both historical trend and current economic conditions.

Tax Revenues: Tax revenues were projected based on the projected expenditures as well as Fund Balance requirements. When necessary, tax rates may be adjusted to achieve stability in the revenue stream. In this analysis, the tax rate accessed to individual properties was held constant during the projected fiscal years.

Tax Rate: 4.130 in years 1, 2, 3, and 4.

Digest Growth: In an effort to smooth out anomalies in the historical digest growth rate and normalize the anticipated digest growth over the forecasting period, a three year rolling average was used for each subsequent year. As a result, the digest growth rate was1.23% in year 1, .79% in year 2, 1.08% in year 3, and 1.03% in year 4.

Other Revenue Categories: A pre-audit review of FY 2016 year to date revenue collections was performed on all revenues within the fund. Year one projections were adjusted to closely reflect the FY 2016 year to date collections when appropriate. Subsequent year projections were either held constant at the year one projection or a modest growth rate was applied based on historical trends.

Expenditures: Projected expenditures in years one through four are based on departmental input as well as the application of annual growth rates based on historical and market trends for specific categories of expenditure.

The following chart depicts the annual growth rate applied to various expenditure categories:

Expenditure Category	Annual Growth Rate			
	2018	2019	2020	2021
Salary, FICA, and Pension[1]	1.03%	1.03%	1.03%	1.03%
Insurance and OPEB[2]	Held at the FY 2017 Adopted level.			
Purchased services[3]	Held at the FY 2017 Adopted level.			
Supplies[3]	Held at the FY 2017 Adopted level.			
Equipment/capital outlay[3]	Held at the FY 2017 Adopted level.			
Interfund/interdepartmental charges[3]	Held at the FY 2017 Adopted level.			
Depreciation	0.00%	0.00%	0.00%	0.00%
Other expenditures[3]	Held at the FY 2017 Adopted level.			
Debt service[4]				Varies
Transfers out[2]	Held at the FY 2017 Adopted level.			

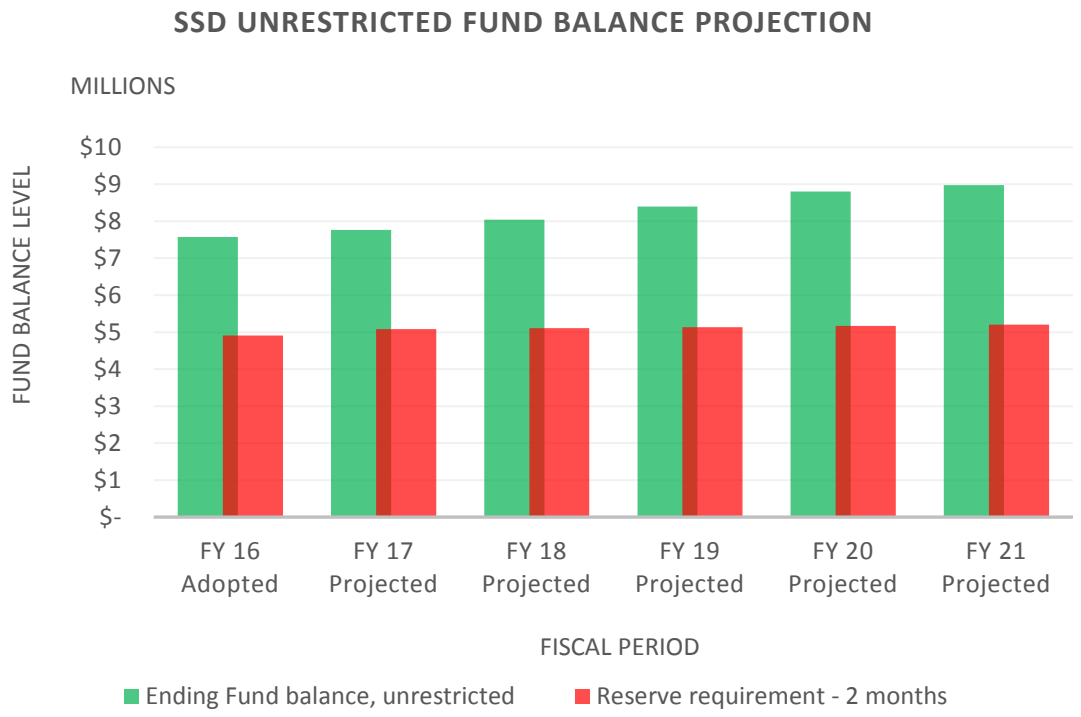
Notes:

1. The annual growth rate for this category of expenditures is based on the potential merit adjustments and the associated impact to FICA and Pension costs.
2. The annual growth rate for this category of expenditures is held at the FY 2017 Adopted level.
3. The annual growth rate for this category of expenditures is based on the projected Municipal Cost Index growth rate for the stated period. The Municipal Cost Index is designed to show the effects of inflation on the cost of providing municipal services. At this time, the index shows a decline over the most recent period. As a result, expenditures in these categories were held constant at the FY 2017 Adopted Budget level.
4. The annual growth rate for Debt Service is based on scheduled principal and interest payments as the organization's various debt agreements.

	Adopted 2015 - 2016	Projected 2016-2017	Projected 2017-2018	Projected 2018-2019	Projected 2020-2021
REVENUES					
Tax Revenue - Digest	19,173,687	20,569,509	20,980,899	21,400,517	21,828,528
Other Tax Revenue	6,941,000	5,670,000	6,832,162	6,968,805	7,108,181
License & Permits	1,350,000	1,350,000	1,364,814	1,392,110	1,419,952
Intergovernmental	719,000	720,000	654,706	667,800	681,156
Charges for Services	262,500	250,600	258,207	263,371	268,639
Fines & Forfeitures	1,353,500	1,353,500	1,382,185	1,409,829	1,438,025
Interest on Investments	10,000	12,000	12,240	12,485	12,734
Miscellaneous	0	0	-	-	-
Other Financing Sources	675,000	775,000	790,500	806,310	822,436
Subtotal of Revenues	30,484,687	30,700,609	32,275,713	32,921,227	33,579,652
EXPENDITURES					
General Government	1,841,686	1,440,268	1,898,800	1,936,776	1,975,512
Judiciary	2,273,355	1,885,718	2,282,687	2,328,341	2,374,908
Public Safety	14,521,780	14,318,940	14,524,565	14,815,056	15,111,357
Public Works	7,024,630	6,988,840	7,269,536	7,414,927	7,563,225
Housing & Development	1,761,803	1,895,490	1,783,665	1,819,338	1,855,725
Debt Service	0	0	0	0	0
Other Financing Uses	3,061,433	4,171,353	4,071,786	4,153,222	4,236,286
Subtotal of Expenses	30,484,687	30,700,609	31,831,039	32,467,660	33,117,013
Fund Balance Added/Used	-	-	444,674	453,568	462,639
Digest Revenue calculation:					
Prior Year Tax Digest	4,463,229,784	4,534,232,276	4,615,042,957	4,685,459,679	4,761,971,297
Digest Growth Rate	1.59%	1.78%	1.53%	1.63%	1.65%
Net Tax Digest	4,534,232,276	4,615,042,957	4,685,459,679	4,761,971,297	4,840,401,001
Tax rate	4.130	4.130	4.130	4.130	4.130
Projected Digest	18,726,379	19,060,127	19,350,948	19,666,941	19,990,856
Value of One Mil	4,534,232	4,615,043	4,685,460	4,761,971	4,840,401
Revenue Change	293,240	333,748	290,821	315,993	323,915

Unrestricted Fund Balance Projection
Special Service District

	FY 16 Adopted	FY 17 Projected	FY 18 Projected	FY 19 Projected	FY 20 Projected
Beginning Fund Balance	8,853,585	8,853,585	8,853,585	9,298,259	9,751,827
Changes:					
Projected additions of fund balance	-	-	444,674	453,568	462,639
Less Non-spendable and Restricted					
Ending Fund balance	$8,853,585	$8,853,585	$9,298,259	$9,751,827	$10,214,466
Reserve requirement - 3 months	*$ 7,675,152*	*$7,828,655*	*$ 7,985,229*	*$ 8,116,915*	*$8,279,253*



Comparison of Presentation of Funds

Adopted Budget Book to Comprehensive Annual Financial Report

When comparing fund presentations between the County's Adopted Budget Book and its Comprehensive Annual Financial report, several differences should be noted:

- The County's Comprehensive Annual Financial Report presents audited financial statements for the Chatham County Health Department and the Live Oak Public Library System. These entities are discretely presented component units of the County. The County does not set budgets for these entities.
- The Comprehensive Annual Financial Report provides audited information on the County's Pension Trust Fund and OPEB Trust Fund. The budget document does not provide information on the Trust Funds since no budgets are adopted.
- The definition of major funds in the Adopted Budget Document differs from the definition of major funds under GASB Statements. Therefore, the level of presentation in the two documents varies across funds.

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CAPITAL AND DEBT

This sections provides information on Capitol Projects and funding. The purpose of the Capital Improvement Program is for the preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation; maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities; identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage.

CAPITAL PROJECT FUNDS

Capital Projects Funds are used to account for financial resources related to the acquisition or construction of major capital facilities (other than those financed by proprietary funds). Funding sources include bond proceeds, special purpose local option sales tax (SPLOST), and other unrestricted local funds such as operating transfers from the General Fund.

The County's annual budget process includes the preparation of a five-year Capital Improvement Program document and the preparation of a one-year pay-as-you-go capital budget for general purpose capital needs. The Capital Improvement Program is primarily a planning document. It represents an inventory of unfunded capital needs as identified by County Staff. It is subject to change each year as the needs for the community become better known and the scope of proposed projects evolve. Staff constantly monitors opportunities which arise to schedule and fund the Capital Improvement Program. A CIP Committee meets to rate each project, which provides a prioritization for funding. Items noted in the Capital Improvement Program are used to develop projects lists for future special purpose local sales tax referendums.

Funding and project appropriations for the one-year pay-as-you-go component becomes the adopted Capital Improvement Project (CIP) Fund budget for the fiscal year. The CIP Fund budget is appropriated in conjunction with the adoption of the County's annual operating budget in June each year. In FY2016 a facilities study was conducted and a capital replacement schedule created for all county facilities. In the FY2017 budget a capital replacement fund was created and funded based on this study.

Inclusion of a project/capital item for funding through a capital project fund is dependent upon the nature of the fund involved. For example, Sales Tax capital project funds include projects approved by referendum that are to be funded with a one-percent sales tax collected during the referendum period. Legislation has governed the types of projects allowed in each sales tax referendum. The Sales Tax I Fund is only for roads projects. The Sales Tax Fund II Fund expanded to include drainage projects and various capital facilities. Sales Tax III included roads, facilities, drainage, and municipality distributions. The Sales Tax Funds IV, V, and VI included all the above as well as distributions to non-profit organizations. The County also has capital project funds related to a specific bond issues and for general capital needs. Projects included in the bond funds are limited to the projects listed in the offering statement for a given bond. The Capital Improvement Program (CIP) Fund represents general capital project needs of the County with an individual cost of 25,000 and a minimum five year life-span. New projects are added to the CIP Fund each year based on project prioritization and funding availability.

The objectives of the general purpose capital improvement program include:

(1) Preservation and improvement of the County's basic infrastructure through public facility construction and rehabilitation;
(2) Maximization of the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
(3) Identification and review of future infrastructure needs to establish priorities among projects so that available resources are used to the best advantage;
(4) Improved financial planning by comparing needs with resources, evaluating funding sources and identifying potential operating budget implications.

The CIP document included project requests totaling $29,675,085 for FY 2017. Of these proposed projects, funding of $5,579,237 was included in the FY2017 budget for projects ranging from building maintenance to recreation.

The total five year proposed program requests total $98,254,384. Due to its size, the project detail for the CIP Document is not included herein.

The County has not incorporated consistent capital budgeting into its operating budget process, however, the County Manager has introduced this as a goal for future fiscal years. For the past several years, capital improvements have been funded at the close of the fiscal year. Prior to funding capital improvements, the County would review fund balance/net assets levels to ensure compliance with the organization's financial policies. Subsequent to the aforementioned financial policy review, the Board may approve transfers out to the capital funds of excess reserve levels. In those situations where reserve levels are not sufficient to fund capital requests, the Board may pursue debt financing or alternative revenue sources.

During this year's budget development process, completed capital projects were reviewed for completion and remaining funds rolled into new projects or reserve funding.

Capital assets that do not meet the funding threshold for inclusion in the Capital Project Funds are funded within departmental operating budgets. These assets typically include equipment and/or furniture used in general operating activities.

The County's Capital Project Funds are:

- Sales Tax I Fund – One Percent Sales Tax Fund (1985 to 1993)
- Sales Tax II Fund – One Percent Sales Tax Fund (1993 to 1998)
- Sales Tax III Fund – One Percent Sales Tax Fund (1998 to 2003)
- Sales Tax IV Fund – One Percent Sales Tax Fund (2003 to 2008)
- Sales Tax V Fund – One Percent Sales Tax Fund (2008 to 2014)
- Sales Tax VI Fund – One Percent Sales Tax Fund (2014 to 2020)
- Capital Improvements Program Fund
- Capital Improvements Program Bond Fund (Series 1999)
- Capital Improvements Program Bond Fund (Series 2005)
- Capital Assets Replacement Fund

The classification of items as capital or operating expenditures/expenses is based on two criteria – cost and frequency. Simply stated, capital improvements have the following characteristics:

- Are relatively expensive with value of over 25,000 (excluding vehicles),
- Are typically one time expenditures or do not do not recur annually,
- Have a useful life of 5 years and over, and
- Result in an increase in fixed assets.

Each year, the County Commission adopts a rating system for prioritizing proposed Capital Improvement Program projects. During the FY 2017 through 2021 Capital Improvement Program process, each project was rated against the following considerations and the total points determined. These points established the relative priority of each project within the program.

A. Service Level Priority Classification

1. Mandatory – Addresses a legislative or legal requirement, or a contractual obligation
2. Critical – Protects life, health or safety
3. Maint. – Allows continuation of existing service at same level, or finishes partially complete projects.
4. Enhancement – Improves services or facilities when obsolete or inadequate
5. New Service – Expands scope or existing public service or introduces an entirely new service

B. Policy Priority Classification

1. Legal Requirement – Legal or contractual obligation.
2. Economic Stimulus – Project eligible to bid out quickly to create local job.
3. Environmental – Meets a recommendation of the Chatham Environmental Forum
4. Roads and Drainage Infrastructure – Improvements to Roads and Drainage Infrastructure
5. Safety / Correction – Protects life, health or safety (includes County correctional system).
6. Infrastructure – Public domain fixed assets such as roads, bridges, and similar assets that are immovable and of value only to the government unit
7. Other – Other than listed above

C. Expected Useful Life – How long until replacement is necessary?
D. Boards Goals Addressed – How many goals will the project address?

Board Goals: To provide all citizens the best place to live, work and play:

1. By protecting the public safety of everyone.
2. By providing outstanding recreational services and facilities community-wide.
3. By stimulating economic growth through cooperative business practices to include predictable permitting.
4. By establishing and maintaining effective management of the County's resources.
5. By developing and maintaining road and drainage infrastructure.
6. By pursuing State legislation that supports the County's goals.
7. By responding to legislative mandates in the most cost-effective manner.

E. Effect on Revenue Sources – How does this affect County revenues?
F. Grant Reimbursement – Is it available? What match percentage?

Capital Improvement Program Summary

Table 1 represents the projects that were approved for funding during this fiscal year.

Table 1

Capital Improvement Program Funded Projects FY 2016 / 2017

Capital Replacement Fund		
Completed Projects		2,438,915
Contingency		3,199,842
Amount Available		**5,638,757**
Allocation of CIP Funds – FY 2017		
Tax Commissioner	Tax Billing System	818,000
Facilities M & O	Building Safety Software	800,000
CEMA	Mosquito Control Hurricane Windows	90,100
ICS	ICS Digital Radios	200,000
Indigent Defense	Public Defender office build out	350,000
Recreation	Henderson Golf Course	125,000
Facilities M & O	Air Handlers	440,000
Facilities M & O	Cooling Tower	650,000
	Maintenance Reserve	100,000
County-Wide	Finance/Human Resources ERP	50,000
	Replacement Fund	700,000
	Transfer to Debt Service	1,256,137
FY 2017 Budget		**5,579,237**
Remaining CIP Contingency		**59,520**
Projects Funded with SPLOST		
Chatham Area Transit	Vehicle Replacement Project - Fixed Route	850,000
Maintenance	Roof Replacements	3,307,000
Chatham Area Transit	Alternative Operations Facility	250,000
Chatham Area Transit	Amenities Enhancement Program	150,000
Libraries	Oglethorpe Mall branch Library	817,500
Chatham Area Transit	Vehicle Replacement Project - Paratransit	500,000
Fleet	Fleet Replacements - CNT, Marine, Animal Control	300,000
	Total Allocation	6,174,500
	Total CIP Allocation	**11,753,737**

There were no critical projects totaling over $500,000 that were not funded in fiscal year 2017.

CAPITAL EXPENDITURES IMPACT ON THE OPERATING BUDGET

Fiscal 2017 is unique regarding Capital expenditure impact on the current operating budget. Although there are two separate, and significant construction projects underway (County Courthouse and Eastside Police Precinct), only one is scheduled to be completed this year. The earliest project that will be completed is the Courthouse renovations, and it is estimated to finish late-2016.

Neither of the two major projects will have major operating cost increases. However, it is anticipated that the energy efficient design and materials will reduce energy cost and initial maintenance.

There are many on-going road, drainage and recreation projects underway in the current fiscal year, but none will add additional operating costs.

County Courthouse

Funding Source:Sales Tax V (SPLOST Revenue) $ 5,909,246

Purpose of project: Renovation of the County's judicial courthouse is underway to renovate, and build new courtrooms on the 1st floor. The estimated completion date for this project is 2017

Eastside Police Precinct

Funding Source:Sales Tax V (SPLOST Revenue) $ 2,929,267

Purpose of project: Funding for a new SCMPD Police Precinct on the eastern side of Chatham County. This facility will assist public safety officials in a busy, and populated area in the County. Completion is scheduled for late 2017.

LEGAL DEBT MARGIN AND DESCRIPTION OF LONG-TERM OBLIGATIONS

The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. The unused legal debt margin is computed below:

Total Assessed Value of Taxable Property for year 2016	14,920,311,483
Less Exemptions for Bond Purposes (Year 2016)	(1,700,289,128)
Net Assessed Valuation of Taxable Property for Bond Purposes	13,220,022,355
10% of Taxable Values	1,322,002,235
General Obligation Backed Debt	0
Total deductions	0
Unused Legal Debt Margin	1,322,002,235

The Constitutional debt limitation applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election held for that purpose. Chatham County has no general obligation bonds authorized but unissued.

LONG TERM OBLIGATIONS

Chatham County has a number of long-term debt obligations. FY2017 principal and interest payments for the County's long term obligations by fund are:

Long-term Obligation	Fund where Annual Debt Service Budgeted	Annual Principal	Annual Interest	Total
Radio/Console Upgrade	Debt Service Fund	603,734	51,996	655,730
S 2014 DSA Bonds	General Fund	815,000	214,818	1,029,818
S 2011 DSA Bonds	General Fund	2,679,900	26,021	2,705,921
S 2009 DSA Bonds	General Fund	100,000	69,532	16,532
S 2005A DSA Bonds	General Fund	630,000	128,326	758,326
Pollution Control Facilities	General Fund	9,978	0	9,978
Mosquito Control Facility	General Fund	126,085	207,425	333,510
Total Annual Debt Service		**4,964,697**	**698,118**	**5,509,815**

A description of each of these obligations is shown:

THE RADIO AND CONSOLE UPGRADE PROJECT (LEASE PURCHASE)

Master Equipment Lease/Purchase Agreement, dated May 14, 2015 between Bank of America Public Capital Corp, as Lessor, and Board of Commissioners of Chatham County, as Lessee, for Equipment described as Radio and Communication Systems. Terms are 28 equal payments of $163,932.57 beginning August 14, 2015 and every 4 months thereafter with a final payment of $109,288.39 on May 14, 2022. The Contract Rate is 1.49378% per annum. At June 30, 2016 the amount outstanding totals $3,706,551.85.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING AND IMPROVEMENT BONDS (CHATHAM COUNTY PROJECTS), SERIES 2014

The Series 2014 DSA bonds were issued on October 3, 2014 to advance refund the Series 2005 DSA bonds issued on June 29, 2005, to advance refund the DSA Series 1993 bonds. The bond refunding provides a net PV (Present Value) savings of $1,003,285 for additional capital project needs. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement dated October 3, 2014. The bonds pay interest of 2.375% through the maturity date, with a final maturity on January 1, 2026. As of June 30, 2016 the bonds outstanding totaled $9,045,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BOND, SERIES 2011, $2.7 MILLION

On November 22, 2011 the County entered into an intergovernmental contract with the Downtown Savannah Authority relating to a Downtown Savannah Authority revenue bond (Chatham County – Union Mission Project) Series 2011. The maturity date of the bonds is October 1, 2016. Under the terms of the contract, Chatham County is obligated to pay interest for five years. The annual payment for FY2017 is $2,705,921.

DOWNTOWN SAVANNAH AUTHORITY REVENUE BONDS, SERIES 2009, $2.4 MILLION

The Series 2009 DSA bonds were issued on August 20, 2009 to provide funding for the Chatham County Union Mission Project. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest of 3.810%. Final maturity occurs July 1, 2029. As of June 30, 2016, the bonds outstanding totaled $1,875,000.

DOWNTOWN SAVANNAH AUTHORITY REVENUE REFUNDING BONDS, SERIES 2005A

The Series 2005A DSA bonds were issued November 3, 2005 to partially refund the DSA Series 1999 bonds. The bonds are limited obligations of the DSA, payable from payments made by the County to the DSA under the provisions of an intergovernmental agreement. The bonds pay interest between 3% and 5%, depending on the maturity date, with a final maturity date on January 1, 2020. As of June 30, 2016 the bonds outstanding totaled $2,695,000.

POLLUTION CONTROL FACILITIES FINANCING

Chatham County, under court order, has agreements with various county municipalities regarding the financing of pollution control facilities. Payments to the City of Pooler currently remain under the obligation, and the payments will be completed in 2018. At June 30, 2016 the amount outstanding totals $19,956.

MOSQUITO CONTROL FACILITY

In February 2001 the County entered into an intergovernmental agreement with the Savannah Airport Commission (SAC). Under terms of the agreement the County contracted to reimburse the SAC for the design and construction costs of a Mosquito Control Facility. The County will repay SAC $4,596,057 over thirty years at an interest rate of 6.08%. Monthly payments of $27,793 began January 1, 2003 and will conclude on December 1, 2032. The County is also leasing a 7.7 acre site where the facility was built for fifty years. Annual rental is based on the appraised land value multiplied by a 12% factor. Rental rates will be modified every five years based upon a reappraisal of the land. Effective January 1, 2008 the land rental rate was amended to $38,496 based on the new market valuation.

DEPARTMENT INFORMATION

GENERAL FUND – MAINTENANCE & OPERATIONS (M&O)

The Adopted General Fund budget for FY 2016/2017 is presented in this section. The revenues, expenditures and comparisons for the previous 12 months budget (FY 2015/2016) are presented to show changes in revenues and expenditures.

The adopted budget is balanced with an adopted millage levy of 11.543 mills. The revenues and expenditures by categories of classification are presented on the following pages. Please note, the FY 2015/2016 actual data is unaudited.

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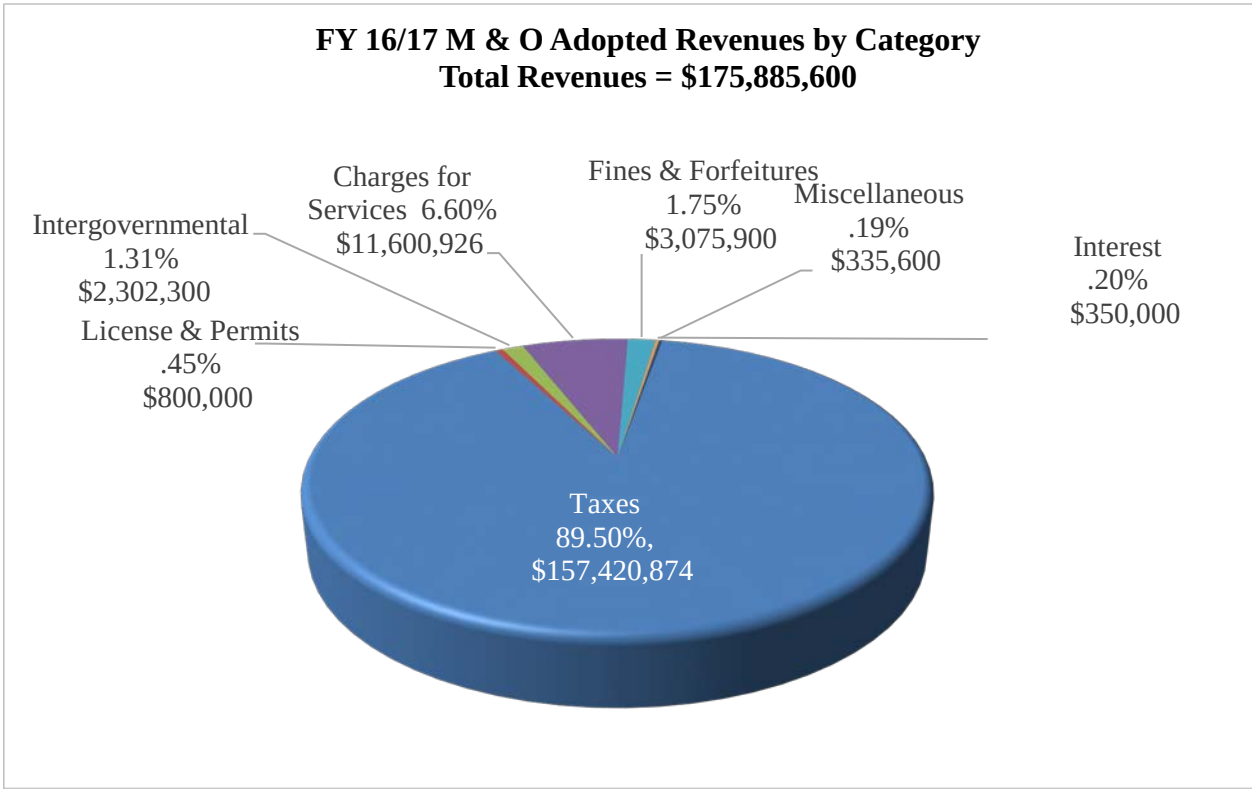
The table shows a two-year comparison of revenues and expenditures for the General Fund by major category. Each category is shown as a percentage of the total.

The adopted General Fund budget appropriates $ 175.9 million to fund expenditures.

A recap of revenue and expenditure changes for the General Fund by major category as recommended for FY 2016/2017 and compared to FY 2015/2016 is presented below:

Revenue Category	Adopted FY 2016 / 2017	Adopted FY 2015 / 2016	$ Difference + or (-)	% Difference + or (-)
Taxes	157,420,874	151,926,937	5,493,937	3.62%
License & Permits	800,000	975,000	(175,000)	-17.95%
Intergovernmental	2,302,300	2,331,580	(29,280)	-1.26%
Charges for Services	11,600,926	10,667,950	932,976	8.75%
Fines & Forfeitures	3,075,900	3,041,000	34,900	1.15%
Interest Revenue	350,000	225,000	125,000	55.56%
Miscellaneous Revenue	335,600	391,920	(56,320)	-14.37%
Other Sources - Revenue	-	418,700	(418,700)	-100.00%
Fund Balance	-		-	100.00%
Total	**$ 175,885,600**	**$ 169,978,087**	**$ 5,907,513**	**3.48%**

Expenditure Function	Adopted FY 2016 / 2017	Adopted FY 2015 / 2016	$ Difference + or (-)	% Difference + or (-)
General Government	34,609,735	32,043,664	2,566,071	8.01%
Judiciary	31,549,543	30,258,159	1,291,384	4.27%
Public Safety	66,775,302	64,475,338	2,299,964	3.57%
Public Works	1,318,480	1,273,650	44,830	3.52%
Health & Welfare	10,952,559	10,786,730	165,829	1.54%
Culture & Recreation	12,978,846	12,426,246	552,600	4.45%
Housing & Development	3,223,690	548,643	2,675,047	100.00%
Debt Service	2,305,164	2,345,804	(40,640)	-1.73%
Other Uses - Expenditure	12,172,281	15,819,853	(3,647,572)	-23.06%
Total	**$ 175,885,600**	**$ 169,978,087**	**$ 5,907,513**	**3.48%**



2016 / 2017 ADOPTED REVENUE SUMMARY
GENERAL FUND M & O

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
TAX REVENUE				
Real Property - Current Yr	91,255,424	100,483,435	87,839,960	102,347,174
Allowance for Doubtful Accounts	-	(2,990,198)	-	(2,000,000)
Prop Tax Cur - Timber	8,523	3,700	-	13,700
Prop Tax - Prior Year - Real	6,063,339	7,600,000	6,390,510	7,600,000
Prop Tax - Prior Year - Timber	7,179	1,500	3,235	-
Prop Tax - Prior Year - Delinq.	194	1,000	-	-
Personal Prop - Motor Vehicle	3,900,977	3,800,000	2,650,369	2,900,000
AAV-Commercial Vehicles	211,511	-	204,255	-
Tavt - Title Ad Valorem	3,734,294	3,800,000	4,342,901	4,700,000
Tavt - Lost	767,302	850,000	557,900	650,000
Personal Prop - Mobile Home	286,140	232,000	267,299	250,000
Per Prop - Intang - Tax Comm.	16,580,656	17,000,000	17,613,742	18,000,000
Intangible - Superior Ct	1,608,699	1,500,000	1,676,696	1,700,000
Personal Prop - Other	5,051	-	3,842	-

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Personal Property Prior	4,521,269	2,000,000	3,091,689	2,700,000
Prop TX - Prior Yr - Mobile H	24,876	30,000	10,675	20,000
Prop TX - Prior Yr - Heavy Eq.	21,941	30,000	54,629	20,000
Ad Valorem Prior Yr RR Eq.	37,711	-	-	-
Intangible Tax Real Estate	629,345	600,000	622,187	600,000
Local Option (LOST Tax)	15,375,904	14,200,000	12,462,897	15,000,000
Local Option Mixed Drink	124,774	125,000	123,227	125,000
Energy Excise Tax	950,111	860,000	1,153,580	1,000,000
Financial Insttit. - Bank	314,605	400,000	404,211	400,000
Penalties - Real Prop - Delinq.	592	2,500	-	-
Penalties Intangible Reco.	12,119	10,000	12,170	12,000
Interest Intangible Recor.	30	-	-	-
Prop Tax - Penalty - Real	601,232	650,000	442,435	650,000
Prop Tax- Penalty - Person	85,650	100,000	67,457	100,000
Prop Tax - Penalty - Mobile	32,429	30,000	30,391	25,000
Prop Tax - Penalty - Heavy	73	-	15	-
Penalty - FIFA - Late	23	-	-	-
Penalty - FIFA - Real	96,576	100,000	64,977	100,000
Penalty - FIFA - Personal	4,291	4,000	998	4,000
Penalty - FIFA - Mobile Homes	6,338	4,000	5,556	4,000
Penalty - FIFA - Heavy Equip	59	-	-	-
Prop Tax - Penalty - Misc.	62,095	75,000	63,755	75,000
Prop Tax - Int - Misc.	399,545	425,000	287,296	425,000
TOTAL TAX REVENUE	**$147,730,878**	**$151,926,937**	**$140,448,853**	**$157,420,874**
LICENSE & PERMIT				
Non - Bus Lic - Marriage	218,980	200,000	188,580	200,000
Annex - A/C - Tags $5.00	52,745	50,000	57,415	-
Annex - A/C - Tags $10.00	20	-	-	-
Annex - A/C - Tags $35.00	28,795	35,000	29,315	-
Non Bus - Lic - Pistol Permit	142,239	140,000	198,233	150,000
Motor Vehicle - Penalties	469,833	550,000	372,208	450,000
TOTAL LICENSE & PERMIT	**$912,612**	**$975,000**	**$845,751**	**$800,000**
INTERGOVERNMENTAL REVENUE				
Fed DEA Reimburse - CNT	151,561	-	98,114	-
Fed DEA Reimburse - Sheriff	46,504	30,000	33,191	50,000
Foreign Pris. - SCAAP Grant	17,974	75,000	10,439	30,000

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Corps of Engineers Reim	284,920	300,000	119,281	600,000
Soc Sec Admin Reimburse	80,200	75,000	73,600	85,000
Fish/Wildlife-In- Lieu Tax	103,535	43,000	145,712	50,000
St of Ga - Law Clerk - Sup Ct	268,451	288,875	282,574	290,900
Juv Ct Judges Salary Reim	132,651	132,600	132,651	132,600
Public Defenders / JC of GA	-	-	62,559	-
GA Probation - Attorney Fee	84,834	80,000	48,059	75,000
St of GA GT/Reimb Income	5,673	-	-	-
GA JC Indigent Coordinator	106,000	106,000	53,000	-
Forest LD Protect Act GT	26,055	-	59,243	20,000
Local Gov - A.D.R,. Reimburs	97,977	198,870	52,178	108,800
Local Gov - Law Lib Reimburs	114,695	125,035	96,841	130,000
Local Gov - Recorders Ct Reim.	-	-	-	100,000
Local Gov - Health Dept Reimburs	27,921	30,000	65,187	30,000
Local Gov - CEMA Dept Reimburs	128,847	-	84,984	-
L.Gov - Live Oak Pub. Lib.	50,943	50,000	33,564	50,000
Local Gov - City of Sav'h	509,128	400,000	166,902	200,000
Local Gov - Thunderbolt Rei	-	7,500	-	-
In Lieu Tax - SEDA	342,098	389,700	390,497	350,000
TOTAL INTERGOVERNMENTAL	**$2,579,966**	**$2,331,580**	**$2,008,576**	**$2,302,300**
CHARGES FOR SERVICES				
Bond Fees - Sheriff	189,000	200,000	169,280	190,000
State Ct - Crime- Sheriff Service	-	-	-	54,000
State Ct - Sheriff Service	52,193	60,000	49,475	54,000
Superior Ct - Sheriff Service	53,692	50,000	45,931	45,000
Mag Ct - Sheriff Serv - Crim	1,014	1,000	500	1,000
MAG Ct- Civil - Sheriff Service	686,641	640,000	617,152	500,000
Other Fees - Discovery Law	258	500	(662)	-
Indigent Attorney F-Pride	10,839	8,000	8,066	-
Probate Ct - Court Fees	305,363	250,000	337,672	300,000
Probate Ct - Committal Hearing	-	-	150	300
Probate - Guardian Ad-Litem	36,468	35,000	42,261	35,000
Probate - Copy Fees	52,286	50,000	26,733	50,000
Probate - Miscellaneous Rev.	25,894	20,000	9,060	15,000
Copy Fees - Sheriff	202	-	125	-
Copy Fess - Other	-	-	8,040	-
Mail Fees - Tag Office Vehicles	69,636	65,000	63,725	65,000
Transfer - Tag Office Vehicles	7,189	6,000	6,430	6,000

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Dup Regis - Tag Office - Veh	2,764	2,500	2,703	2,500
Tags Fee - Tag Office - Veh	275,808	275,000	260,092	275,000
Wildlife - Tag Office - Veh	814	750	945	750
Lapse Fee - Tag Office - Veh	97,010	89,000	83,970	89,000
Misc Fee - Tag Office - Veh.	3,125	-	7,409	-
IDC Street Lighting Fund	30,125	30,100	30,100	30,000
IDC Child Support Fund	269,809	235,800	222,793	235,800
IDC Special Service Dist	1,000,999	1,001,000	1,001,000	2,000,000
IDC LDAO Fund	18,882	18,900	18,900	34,997
IDC Land Bank Fund	1,096	1,000	1,000	780
IDC Sales Tax (1985 - 1993)	80,778	38,600	38,600	40,848
IDC Sales Tax (1998 - 1998)	25,030	24,500	24,500	22,899
IDC Sales Tax (1998 - 2003)	176,192	117,800	117,800	68,997
IDC Sales Tax (2003 - 2008)	176,926	258,600	258,600	171,715
IDC Sales Tax (2008 - 2014)	524,720	500,000	500,000	121,531
IDC Sales Tax (2008 - 2015)	-	-	-	49,582
IDC Water & Sewer Fund	179,866	91,000	91,000	244,627
IDC Solid Waste Fund	497,552	430,600	430,600	430,600
IDC Parking Garage Fund	196,144	195,000	195,000	195,000
IDC Building Safety Fund	367,137	367,200	367,200	367,000
Election Qualifying Fees	12,112	-	67,864	-
Sale of Voter List	1,162	1,000	3,595	1,000
Commission - Tax - BD ED 1.5%	3,158,781	3,100,000	3,134,721	3,100,000
Commission - Sup CT - Ed 1%	-	132,000	-	-
Commission Auto	92,353	-	65,065	100,000
Commission Intangible Rec	290,074	300,000	331,323	318,000
Commission - Tag - Ad Valorem	38,229	50,000	27,344	38,000
Commis Real Estate Trans	2,885	3,000	2,752	3,000
Tavt - GA Commission	258,286	225,000	260,922	290,000
Tavt - BOE Commission	142,086	100,000	138,614	140,000
Tavt - Muni Commission	115,217	100,000	99,708	120,000
Commiss Delinquent TX - BOE	5	-	-	-
Commiss Delinquent - ST GA	0	35,000	-	35,000
Commiss. Prop Tax - ST GA	79,968	25,000	49,800	26,000
Commiss. Prop Tax - Pooler	25,795	6,300	25,595	6,300
Commiss. Prop Tax - Port Wentworth	6,488	5,800	6,380	5,800
Commiss. Prop Tax - Tybee	5,822	1,000	5,814	1,000
Commiss. Prop Tax - Savannah	938	-	151	-

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Commissi. Prop Tax - Thunderbolt	157	-	20	-
Commiss. Prop Tax - Garden City	19,716	-	19,270	20,000
ID Cards Fee - Sheriff	8	4,000	-	-
Fingerprint Fee - Sheriff	4,938	10,000	3,787	-
Prisoner Housing - Pardons	25,875	-	19,410	5,000
Prisoner Housing - Fed - Marsh	805,436	650,000	942,411	800,000
Sheriff - Out of Town Service	57,084	50,000	52,819	60,000
Sheriff - Security Courts	80,000	80,000	40,000	80,000
Sheriff - Miscellaneous Rev	37,499	35,000	32,310	35,000
Sales Recycled Materials	19,783	15,000	2,476	1,500
Animal Control Fees	-	-	29,930	-
Annex - A/C - Fines	50	-	-	-
Annex - A/C - Impoundment Fee	10,365	6,000	12,285	12,000
Annex - A/C - Boarding Fee	12,414	7,000	9,792	10,000
Annex -A/C - Miscellaneous	680	-	1,600	-
Aquatic - Admission - Daily	69,564	50,000	69,961	50,000
Aquatic - Admission - Punch C	38,204	35,000	36,860	40,000
Aquatic - Member - Enroll Fee	2,790	2,000	3,210	3,000
Aquatic - Member - Member Fee	2,438	3,000	2,505	3,000
Aquatic - Mem - Annual Prepay	46,107	38,000	40,670	40,000
Aquatic - Member - ABC Dues	38,905	32,000	34,135	32,000
Aquatic - Member - County Due	9,254	10,000	9,310	6,300
Aquatic- Mem- Cancellation	-	-	50	-
Aquatic - Program - Birthday	4,400	3,500	4,450	3,500
Aquatic - Program - Other	(50)	-	-	-
Aquatic - Team - GCAT	31,500	37,500	52,500	37,500
Aquatic - Team - Sav Swim	30,081	25,000	31,328	30,000
Aquatic - Team - High School	7,772	7,500	7,708	-
Aquatic - Team - Other	55,910	60,000	60,033	60,000
Weight - Individual - Monthly	-	-	-	9,000
Weight - Family - Monthly	640	-	-	-
Rec - Rental - Bait Stand	4,950	5,400	5,400	5,400
Rec - Rental - Memorial Stadium	22,707	5,000	22,710	5,000
Rent - Pavilion - Lake Mayer	34,725	28,000	37,095	30,000
Rent - Pavilion - Stell Park	6,075	6,000	6,610	5,000
Rent - Pavilion - Tybee Pier	19,150	17,000	16,700	17,000
Rent - Pavilion - Tom Triplet	31,770	22,000	31,310	30,000
Tent - Pavilion - Other Parks	9,745	6,000	8,930	6,000

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Rent - Island Community Ctr	8,435	7,000	8,350	5,000
Aquatic - Subcontract - Frien	7,425	8,100	6,750	8,100
Aquatic - Program - H2X	14,904	13,500	10,082	12,500
Aquatic - Program - Starguard	(225)	-	-	-
Aquatic - Program - Private	26,481	20,000	20,896	18,000
Aquatic - Program - Youth	74,942	60,000	73,434	57,000
Aquatic - Program - Starfish	2,324	2,500	7,980	3,600
Aquatic - Program - Sports A	250	-	250	-
Aquatic - Program - Other	275	-	160	-
Rec - Program - Sports Entry	48,760	50,000	53,840	55,000
Aquatic - Misc. - Concessions	3,320	3,500	2,561	2,700
Aquatic - Misc. - Banners	-	-	396	-
Aquatic - Misc. - Over / Short	(176)	-	81	-
Aquatic - Misc. - Miscellaneous	(15,885)	-	(16,377)	-
Weightlift - Coke Commission	954	1,000	581	800
Weightlift - Other Revenue	9,730	8,000	11,320	-
Rec - Concession - Tybee Pier	72,706	50,500	91,608	80,000
Concession - All Other Park	12,382	16,000	12,976	15,000
Rec. Dept. - Space Rental	21,033	25,000	22,778	20,000
Rec Dept. - Miscellaneous	12,351	6,000	36,635	6,000
Bad Check (NSF) Fee - Other	450	-	180	-
TOTAL CHARGES FOR SERVICES	**$11,486,730**	**$10,667,950**	**$11,247,863**	**$11,600,926**
FINES & FORFEITURES				
Superior Court Fees	1,092,636	1,075,000	980,906	1,154,000
Superior Ct - Docket Fees	411	-	211	400
Superior Ct. - Probation Off	109,288	105,000	70,486	70,000
Superior Ct. - Interest Fines	-	-	500	-
Superior Ct. Diversion Prg.	-	-	7,468	
State Court Civil Filing Fee	193,643	170,000	182,142	187,000
State Court Criminal Fines	561,479	550,000	493,536	500,000
State Court Service Fees	10,886	11,000	8,630	8,000
St Court - Judicial Oper FD.	88,086	90,000	71,350	87,000
State Court - DUI Publication	2,242	2,500	1,368	1,500
State Ct - Docket	4,776	4,000	4,208	4,000
State Ct - Public Defenders	400	-	219	-
State Ct - DA Diversion Program	167,335	80,000	182,503	222,000
Mag Court Criminal	26,141	26,000	23,578	26,000

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Magistrate Court Civil	391,520	400,000	344,515	380,000
Juvenile Ct - Traffic Fines	21,105	25,000	6,616	10,000
Sheriff - Estreat Co. Superior Ct.	1,691	-	-	-
Sheriff - Estreat State Court	46,678	40,000	44,213	35,000
Sheriff - Forfeited Bond	-	60,000	85,490	30,000
Juvenile - Supervision Rev	-	-	(205)	
JCA Fine - State Court	67,971	70,000	57,299	65,000
JCA Fine - Magistrate Court	508	500	248	-
JCA Fine - Superior Court	13,864	15,000	9,171	16,000
Bloomingdale - JCA 10%	55,099	50,000	53,870	50,000
Garden City - JCA 10%	56,599	50,000	64,073	50,000
Pooler - JCA 10%	75,039	80,000	76,629	70,000
Port Wentworth - JCA 10%	81,007	80,000	69,036	70,000
Thunderbolt - JCA 10%	7,967	14,000	-	-
Tybee Island - JCA 210%	38,200	43,000	38,695	40,000
TOTAL FINES & FORFEITURES	**$3,114,571**	**$3,041,000**	**$2,876,754**	**$3,075,900**
INTEREST REVENUE				
Interest Revenue	532,071	225,000	693,945	350,000
Unrealized Gain/Loss	(8,225)	-	(20,241)	-
Cont & Donations FR Private	-	-	6,500	
Donation Summer Bonanza	1,000	-	-	-
TOTAL INTEREST REVENUE	**$523,846**	**$225,000**	**$673,704**	**$350,000**
MISCELLANEOUS REVENUE				
Rents / Royalties - Other	24,503	11,000	-	-
Rent Roof Judicial Center	49,171	45,000	45,475	45,000
Rent Revenue - Recorders Ct	112,623	112,660	118,437	112,000
Rent Health Dept. - BD 2005	74,855	81,660	88,465	81,600
Rent / Admin Services	2,933	-	2,693	-
Nicekare Rent	15,232	-	-	-
Other Reimbursements	115	-	-	-
Other Juvenile Ct Misc. Revenue	107	-	58	-
Sweet Dreams Reimburse	20,053	17,000	13,070	17,000
Coastal Center Dev - Reim	50,928	70,000	44,021	45,000
Homeless Auth. - Reim	1,453	4,600	705	-
Greenbriar Reimbursement	-	-	229	
Miscellaneous Revenue	584,156	50,000	165,853	35,000

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
TOTAL MISCELLANEOUS	**$936,128**	**$391,920**	**$479,007**	**$335,600**
OTHER FUNDING SOURCE REVENUES				
Transfer in from SSD	239,463	250,000	160,146	-
Transfer in From Sales Tax 4	4,000,000	-	-	-
Transfer in from CIP Fund	381,440	-	-	-
Equity Transfer from Bond Funds	-	168,700		-
Gov Fd-Sale Cap Asset - M&O	46,552		4,722	
TOTAL OTHER SOURCES	**$4,667,456**	**$418,700**	**$164,869**	**$0**
TOTAL GENERAL FUND REVENUE	**$171,953,187**	**$169,978,087**	**$158,751,877**	**$175,885,600**

2016 / 2017 ADOPTED EXPENDITURE SUMMARY - GENERAL FUND M & O

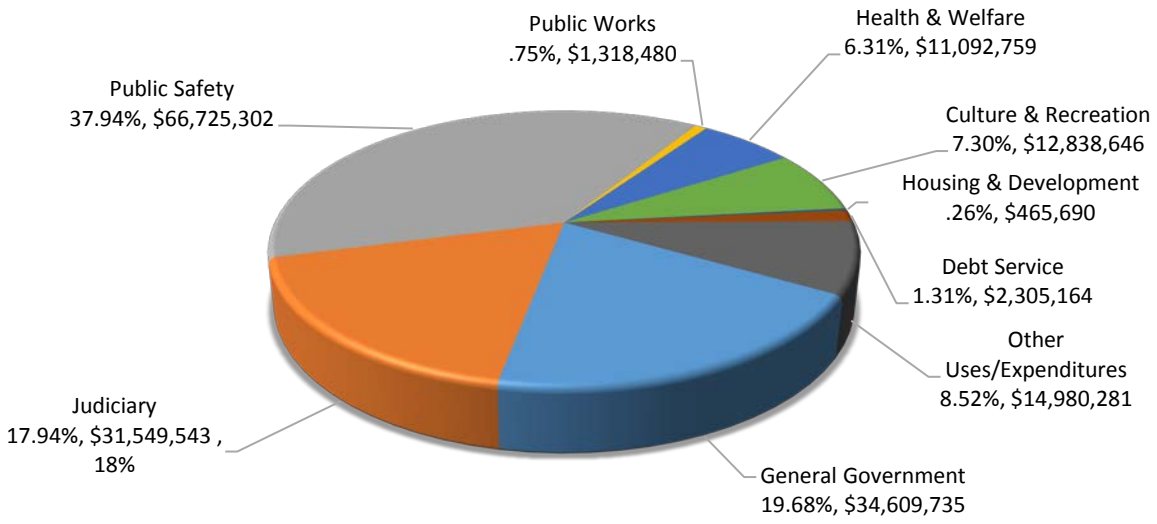
Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
GENERAL GOVERNMENT			
County Commissioners	656,450	922,465	1,016,265
Youth Commission	50,001	50,000	50,000
Clerk of Commission	91,905	97,204	99,220
County Manager	1,203,850	1,244,585	1,194,838
Elections Board	747,567	1,119,263	1,128,678
Voter Registration	647,400	801,787	823,016
Finance Department	2,164,731	2,240,303	2,210,157
Audit Contract	114,385	103,750	125,700
Purchasing	642,332	704,519	709,980
County Attorney	1,186,440	1,107,670	1,293,293
ICS	3,271,880	3,687,747	4,599,498
Communications	620,820	706,670	712,273
Human Resources	1,264,950	1,278,543	1,552,056
Temporary Pool	51,779	40,020	73,000
Tax Commissioner	4,960,997	5,307,838	5,640,430
Tax Assessor	4,904,997	5,264,616	5,368,070
Board of Equalization	133,257	231,375	221,766
ADA Compliance	117,558	-	-
Internal Audit	461,142	476,807	489,317
Facilities Maintenance & Ops	2,958,375	3,117,962	3,833,761

Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
Fleet Operations	817,808	1,009,496	1,054,641
Utilities	866,010	1,150,000	950,000
Public Information	118,206	129,787	430,131
Public Communication	-	119,682	-
Administrative Services	1,137,014	1,131,575	1,033,645
TOTAL GENERAL GOVERNMENT	**$29,189,854**	**$ 32,043,664**	**$34,609,735**
JUDICIARY			
Court Administration	3,591,900	3,724,860	3,835,824
Court Expenditures	869,778	943,000	1,078,700
Alternative Dispute Resolution	98,613	198,870	108,823
Clerk of Superior Court	2,857,563	2,955,144	3,077,430
District Attorney	6,058,533	6,164,371	6,547,307
Victim Witness	768,912	758,425	809,403
State Court Judges	1,478,462	1,561,590	1,658,897
State Court Clerk	1,341,250	1,378,120	1,454,084
DUI Court	251,098	265,940	263,710
Magistrate Court	1,508,219	1,508,040	1,479,049
Probate Court	880,670	933,970	953,608
Probate Court Officer	238,845	225,400	200,000
Juvenile Court	5,332,302	5,385,460	5,643,333
Grand Jury	12,978	21,800	21,800
Law Library	115,483	125,035	130,553
Public Defender	2,663,626	2,696,739	2,782,062
Panel of Attorneys	79,103	-	-
Indigent Defense	1,352,397	1,411,395	1,504,960
TOTAL JUDICIARY	**$29,499,732**	**$ 30,258,159**	**$31,549,543**
PUBLIC SAFETY			
Counter Narcotics Team	4,507,710	4,560,983	4,681,085
Marine Patrol	671,621	834,145	780,792
Sheriff	10,608,899	10,432,831	10,396,969
Detention Center	44,711,583	44,956,622	47,008,005
EMS	940,431	1,227,900	1,035,000
Coroner	314,542	316,797	341,245
Animal Control	1,008,818	1,071,410	1,164,500
Emergency Management	1,101,689	1,074,650	1,317,706
TOTAL PUBLIC SAFETY	**$63,865,293**	**$ 64,475,338**	**$66,725,302**
PUBLIC WORKS			
Public Works	584,626	795,950	855,000
Bridges	424,375	477,700	463,480
TOTAL PUBLIC WORKS	**$ 1,009,001**	**$ 1,273,650**	**$ 1,318,480**

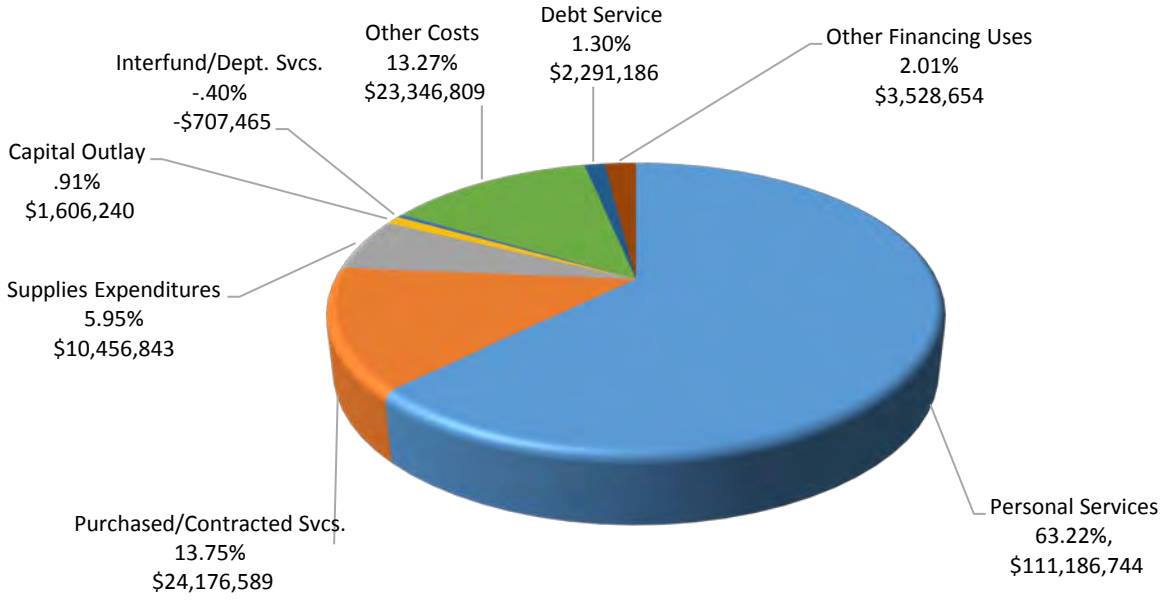
Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
HEALTH & WELFARE			
Health Department	1,267,544	1,267,544	1,267,544
Safety Net Program	80,000	80,000	102,500
Mosquito Control	3,461,561	3,690,182	3,968,140
Indigent Health Care Program	4,332,434	4,503,180	4,503,180
Greenbriar Children's Center	369,600	369,600	369,600
Dept. of Family & Children Svcs.	723,040	741,595	741,595
Frank G. Murray Center	132,380	134,629	140,200
TOTAL HEALTH & WELFARE	**$10,366,559**	**$ 10,786,730**	**$11,092,759**
CULTURE & RECREATION			
Recreation	3,318,152	3,822,703	4,042,468
Aquatic Center	1,036,050	1,109,796	1,140,949
Weightlifting Center	269,482	273,887	260,455
Tybee Pier	20,053	24,090	24,000
Georgia Forestry	42,579	49,096	49,100
Live Oak Public Library	6,873,468	7,146,674	7,321,674
TOTAL CULTURE & RECREATION	**$11,559,784**	**$ 12,426,246**	**$12,838,646**
HOUSING & DEVELOPMENT			
Building Safety and Regulatory	129,140	133,564	-
CORE MPO	-	-	45,650
Chatham Apprentice Program	199,678	208,401	209,196
Community Outreach	185,836	206,678	210,844
TOTAL HOUSING & DEVELOPMENT	**$ 514,654**	**$ 548,643**	**$ 465,690**
DEBT SERVICE			
Union Mission Debt Service	167,254	168,247	169,532
Pollution Abatement	9,978	9,978	9,978
Interest Tax Anticipation Notes	-	-	-
DSA Bonds Series 1999	912,128	1,028,700	1,029,818
DSA Bonds Series 2005 A	758,274	753,326	762,326
Mosquito Control Facility	333,510	333,511	333,510
Union Mission 2011	51,648	52,042	-
DSA Debt 2014 Series	57,127	-	-
TOTAL DEBT SERVICE	**$ 2,289,919**	**$ 2,345,804**	**$ 2,305,164**
OTHER FINANCING USES			
Cooperative Extension	150,880	203,764	234,683
Bamboo Farm	122,591	127,780	127,780
Transfer to CIP	2,253,638	80,000	-
Transfer to E911	143,522	-	-
Transfer to Child Support Fund	160,534	154,571	154,571
Transfer to Restricted Court	13,837	-	-

Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
Contingency	-	250,000	250,000
Contribution to Retiree Health	5,345,700	5,888,000	6,407,664
Transfer to Debt Service	2,000,000	660,000	-
Energy Excise Taxes	684,448	613,000	613,000
Transfer to Solid Waste Fund	1,079,698	1,100,000	1,100,000
CAT Teleride	2,711,891	2,800,000	2,758,000
Reimbursable Expenses	586,989	563,600	582,500
Accrued Benefits	40,029	-	-
Transfer to Risk Management	4,000,000	2,274,093	2,274,083
Special Appropriations	154,330	149,000	723,000
Coastal Soil and Water	-	600	-
Hazardous Materials Expense	59,519	50,000	50,000
GIA Summer Bonanza	30,000	30,000	30,000
Vacant Position	-	(1,100,000)	(1,100,000)
Merit Program Contingency	-	1,975,445	775,000
TOTAL OTHER FINANCING USES	**$19,537,606**	**$ 15,819,853**	**$14,980,281**
TOTAL FUND EXPENDITURES	**$ 167,832,402**	**$169,978,087**	**$ 175,885,600**

FY 2017 General Fund Expenditures By Function - Total $175,885,600



FY 2017 General Fund Expenditures by Type - Total $175,885,600



1001110 COUNTY COMMISSIONERS

The Chatham County Board of Commissioners is the elected Governing Authority of Chatham County. They provide representation in matters of public concern for the people of their respective districts at the local level. There are eight Commissioners elected by districts and a ninth member elected from the County at large, who serves as Chairman.

Through broad policy decisions, they give guidance and direction in providing services and long range goals. All members, including the Chairman, are required to vote on an issue before the Board. The Chairman acts as chief executive officer for the County. A County Manager is selected by the Board for daily administration of the affairs of Chatham County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	10	11	11
Part Time Positions	0	0	0
Total	**10.00**	**11.00**	**11.00**

Department Goals

Description	Strategic Plan Factor
Enhance financial stability through an emphasis on multi-year planning, securing additional revenue sources and developing fiscally sound policies.	Economy
Raise awareness of County programs and services and their value to the community.	Quality of Life
Improve operational effectiveness, efficiency and transparency	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Chatham County anchors a thriving, business-friendly community, and residents feel empowered to attain a high quality of life.	Retain and attract residents

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Commission office expenditure per capita (based on 283,379 population 2015 Census data)	$3.40	$3.33	$3.59
Countywide operating millage	11.543	11.543	11.543
Special Service District Millage	4.13	4.13	4.13

	Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	334,147	334,851	334,900
51.21001	REGULAR EMPLOY-INSURANCE	125,037	122,250	112,500
51.22001	REG EMPLOY-EMPLOYER FICA	22,951	25,616	25,620
51.24001	REG EMPLOY-PENSION CONTRI	37,745	36,388	60,920
51.29001	OPEB EMPLOYER CONTRIB.	16,800	19,800	38,000
	Personnel Services Total	**$536,680**	**$538,905**	**$571,940**
52.11001	MANAGEMENT CONSULTING SER	13,167	100,000	210,000
52.22001	REPAIRS & MAINTENANCE	-	535	535
52.23101	BUILDING & LAND RENTAL	564	570	570
52.32001	TELEPHONE EXPENSE	1,083	1,620	1,620
52.32005	POSTAGE-POST OFFICE EXP	785	1,200	1,200
52.33001	ADVERT-PROF PUBLICATIONS	29,707	31,000	31,000
52.35001	TRAVEL EXPENSES	23,262	35,500	35,500
52.36001	DUES/FEES-ORGANIZATIONS	30,352	24,000	24,000
52.37020	EDUCATION/TRAINING	3,143	3,600	4,500
52.39001	OTHER PURCHASED SERVICES	-15,473	157,665	70,000
	Purchased Contracted Services Total	**$86,588**	**$355,690**	**$378,925**
53.11010	SUPPLIES - OFFICE	2,600	8,000	8,000
53.11021	PRINT SHOP COPY FEE	-	3,820	2,000
53.13009	CATERED-OTHER	29,766	30,000	50,000
53.14003	BOOKS & REPORTS	-	300	300
53.17009	MATERIALS & SUPPLIES EXP	-	1,100	1,100
	Supplies/Expenditures Total	**$32,366**	**$43,220**	**$61,400**
54.25001	OTHER EQUIPMENT	-	4,000	4,000
	Capital Outlay Total	**$0**	**$4,000**	**$4,000**
Grand Total		**$655,634**	**$941,815**	**$1,016,265**

1001130 CLERK OF COMMISSION

The County Clerk is the staff assistant and executive secretary for the Chatham County Board of Commissioners. Responsibilities include: handling administrative research for Commissioners, preparing and processing correspondence and reports, attending meetings of the Board of Commissioners, preparing minutes of the meetings of the Board of Commissioners, maintaining the official records of Chatham County, and administering the oath of office to all new Police Officers for the unincorporated areas of the County.

The Clerk of Commission also maintains a record of those persons appointed by the Chatham County Board of Commissioners to serve on committees and authorities, corresponds with such appointees, and handles requests by the general public for documents in compliance with the "Open Records Act" of Georgia. The Clerk also researches County records upon request for the various departments of the County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	**1.00**	**1.00**	**1.00**

Department Goals

Description	Strategic Plan Factor
The Clerk of Commission supports the County's goal of transparency by preserving and providing public access to Commission-approved documents, promoting County-wide compliance with records retention laws and facilitating the legislative process The Clerk of Commission maintains a record of official actions of the Board of County Commissioners pursuant to resolutions received from various departments and agencies.	None

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Commission Meetings recorded	23	23	23

	Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	58,003	58,067	58,067
51.21001	REGULAR EMPLOY-INSURANCE	12,504	12,025	11,250
51.22001	REG EMPLOY-EMPLOYER FICA	3,809	4,442	4,443
51.24001	REG EMPLOY-PENSION CONTRI	11,128	10,585	10,585
51.29001	OPEB EMPLOYER CONTRIB.	2,800	3,300	3,800
	Personnel Services Total	**$88,244**	**$88,419**	**$88,145**
52.22001	REPAIRS & MAINTENANCE	111	5,000	5,000
52.35001	TRAVEL EXPENSES	1,377	2,435	2,435
52.36001	DUES/FEES-ORGANIZATIONS	270	280	420
52.37020	EDUCATION/TRAINING	488	-	720
	Purchased Contracted Services Total	**$2,246**	**$7,715**	**$8,575**
53.11010	SUPPLIES - OFFICE	1,003	500	2,500
	Supplies/Expenditures Total	**$1,003**	**$500**	**$2,500**
	Grand Total	**$91,493**	**$96,634**	**$99,220**

1001320 COUNTY MANAGER

The County Manager is nominated by the Chairman of the Board of Commissioners and selected by a majority vote of the entire Board. The County Manager is responsible to the Board of Commissioners for the proper and efficient administration of the affairs of Chatham County government.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	6	6	6
Part Time Positions	0	0	0
Total	**6.00**	**6.00**	**6.00**

Department Goals

Description	Strategic Plan Factor
Provide the Board with the best information possible regarding issues brought before them.	Quality of Life
Implement the Board of Commissioner's initiatives, goals, and directives.	
Balance the FY 2017 Budget while maintaining services to citizens and minimizing revenue demands on taxpayers of Chatham County.	
Increase efficiency and effectiveness of all County services, referencing benchmark and comparable data from the public and private sectors.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	The county manager serves as the chief administrative officer, and head of the administrative branch of county government. Preparing an annual operating and capital budget, and for keeping the board informed of the county's financial condition and future needs	Transparency and Quality of Life

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Credit rating on debt obligations:			
Moody's	Aa2	Aa2	Aa2
Standard & Poor's	AA	AA	AA
Unrestricted fund balance as a % of subsequent year's budget (General Fund)	23.9%	23.6%	23.6%
Citizen's correspondence	900	900	900

	Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	854,720	716,991	750,000
51.21001	REGULAR EMPLOY-INSURANCE	75,022	84,175	67,500
51.22001	REG EMPLOY-EMPLOYER FICA	50,349	50,318	51,638
51.24001	REG EMPLOY-PENSION CONTRI	126,773	123,820	126,970
51.29001	OPEB EMPLOYER CONTRIB.	16,800	23,100	22,800
	Personnel Services Total	**$1,123,664**	**$998,404**	**$1,018,908**
52.12005	DENTIST FEES	2,127	9,740	9,740
52.22001	REPAIRS & MAINTENANCE	5,580	5,200	7,000
52.22010	FLEET MAINTENANCE PARTS	33	110	100
52.22011	FLEET MAINTENANCE LABOR	150	230	230
52.22012	FLEET MAINTENANCE OUTSIDE	976	100	100
52.23101	BUILDING & LAND RENTAL	3,200	2,880	2,880
52.32001	TELEPHONE EXPENSE	2,906	2,400	2,400
52.32005	POSTAGE-POST OFFICE EXP	453	1,200	1,200
52.35001	TRAVEL EXPENSES	8,664	20,000	24,000
52.36001	DUES/FEES-ORGANIZATIONS	3,419	3,700	5,000
52.37020	EDUCATION/TRAINING	5,131	6,000	6,000
52.39001	OTHER PURCHASED SERVICES	9,498	50,000	35,000
	Purchased Contracted Services Total	**$42,138**	**$101,560**	**$93,650**
53.11010	SUPPLIES - OFFICE	8,682	7,500	8,500
53.11021	PRINT SHOP COPY FEE	9,163	9,000	9,000
53.12701	GASOLINE/DIESEL-BULK PUR	455	1,000	750
53.13009	CATERED-OTHER	214	2,500	2,500
53.14003	BOOKS & REPORTS	293	500	600
53.17009	MATERIALS & SUPPLIES EXP	13,796	2,000	2,000
	Supplies/Expenditures Total	**$32,604**	**$22,500**	**$23,350**
54.13001	BUILDING-OFFICE	-	75,000	40,000
54.24001	COMPUTER-MAINFRAMES	-	-	10,000
54.25001	OTHER EQUIPMENT	1,841	4,000	4,000
	Capital Outlay Total	**$1,841**	**$79,000**	**$54,000**
55.11005	INTERNAL SVC-COMPUTER REP	2,500	1,710	2,693
55.11006	INTERNAL SVC-SOFTWARE LIC	1,105	1,430	2,237
	Interfund/Department Services Total	**$3,605**	**$3,140**	**$4,930**
	Grand Total	**$1,203,852**	**$1,204,604**	**$1,194,838**

1001400 BOARD OF ELECTIONS

The Board of Elections of Chatham County functions as the superintendent of elections and conducts primaries and elections in accordance with State law. The Board performs all services and functions necessary to support the election process. The Board establishes boundaries for voting precincts, secures facilities to serve as polling locations for these precincts, recruits, selects, hires, trains and assigns personnel to serve as poll officials. The board also conducts qualification for candidates, develops ballots for elections, acquires, maintains, prepares and delivers equipment used to conduct elections, publicizes notices as required by law and maintains elections records.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	5	5	5
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Factor
Conduct all county, municipal and special elections along with other called referendums	Quality of Life
Program voting tabulators and memory cards for voting system and maintain equipment	
Secure 100 polling places / order and ready supplies / arrange for delivery and pickup of all equipment & supplies	
Secure 700-800 people to staff polls and train poll workers and support staff	
Certify elections results to Secretary of State	
Maintain maps of precinct lines; including all County and Legislative boundaries	
Maintain and provide records and information for public use	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	To administer the various aspects of the elections process	To administer the various aspects of the elections process to include qualifying candidates; creating ballots; recruiting, hiring, training, and assigning poll works; preparing elections equipment, preparing elections materials, and maintaining ethics in government in the government election process.

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Elections Conducted	3	7	4

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	212,753	239,180	237,010
51.12001	TEMPORARY EMPLOYEES	63,727	61,920	73,520
51.13001	REGULAR EMPLOY-OVERTIME	4,859	10,000	10,000
51.21001	REGULAR EMPLOY-INSURANCE	50,015	48,100	45,000
51.22001	REG EMPLOY-EMPLOYER FICA	20,478	19,065	24,525
51.24001	REG EMPLOY-PENSION CONTRI	37,518	38,531	38,125
51.29001	OPEB EMPLOYER CONTRIB.	11,200	13,200	15,200
Personnel Services Total		**$400,550**	**$429,996**	**$443,380**
52.21401	LAWN CARE EXPENSE	1,567	1,600	1,600
52.22001	REPAIRS & MAINTENANCE	119,606	100,000	100,000
52.22010	FLEET MAINTENANCE PARTS	-	250	250
52.22011	FLEET MAINTENANCE LABOR	-	310	310
52.22012	FLEET MAINTENANCE OUTSIDE	-	1,400	1,400
52.23201	EQUIPMENT RENTALS	5,745	8,000	8,000
52.32001	TELEPHONE EXPENSE	347	500	500
52.32005	POSTAGE-POST OFFICE EXP	6,062	7,000	7,000
52.33001	ADVERT-PROF PUBLICATIONS	510	1,200	1,200
52.34001	PRINTING AND BINDING EXP	536	600	600
52.35001	TRAVEL EXPENSES	1,872	11,900	11,900
52.36001	DUES/FEES-ORGANIZATIONS	200	270	270
52.37020	EDUCATION/TRAINING	2,570	5,500	5,500
52.38501	LABOR-POLL WORKERS	154,753	394,470	394,470
52.39001	OTHER PURCHASED SERVICES	30,941	62,020	62,020
Purchased Contracted Services Total		**$324,708**	**$595,020**	**$595,020**
53.11010	SUPPLIES - OFFICE	3,951	7,500	7,500
53.12701	GASOLINE/DIESEL-BULK PUR	175	250	175
53.14003	BOOKS & REPORTS	409	300	300
53.17009	MATERIALS & SUPPLIES EXP	12,816	30,000	30,000
Supplies/Expenditures Total		**$17,351**	**$38,050**	**$37,975**
55.11005	INTERNAL SVC-COMPUTER REP	2,750	240	879
55.11006	INTERNAL SVC-SOFTWARE LIC	967	1,220	1,424
Interfund/Department Services Total		**$3,717**	**$1,460**	**$2,303**
57.30101	MISC CHARGES (NO IDC)	1,240	50,000	50,000
Other Total $1,240		**$50,000**	**$50,000**	
	Grand Total	**$747,566**	**$1,114,526**	**$1,128,678**

1001401 VOTER REGISTRATION

The Chatham County Board of Registrars provides quality customer service to all Chatham County citizens on matters pertaining to voter registration, absentee voting and maintenance of all voter records in accordance with federal and state election laws and requirements. The Board maintains high standards of integrity for the electoral process.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	8	8	8
Part Time Positions	13	13	13
Total	21.00	21.00	21.00

Department Goals

Description	Strategic Plan Factor
1 Provide the public with information on voter registration applications, absentee ballots and advance voting	Quality of Life
2 Compliance with legislative changes to election laws	
3 Further develop the use of strategic planning on voting	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Register the citizens to vote; allow voters to cast their ballot.	To register the citizens to vote; voter registration drives; and to provide identification for voting purpose only. Also, absentee voting, advance voting

Performance Measures

Measure	FY 2015 Actual	FY2016 Adopted	FY2017 Adopted
Number of new registrations processed	12,000	14,000	17,000
Change of Address Requests processed	15,000	26,000	28,000
Number of peopled registered	157,000	162,000	189,000
Number of voter registration sites	9	9	9
Number of advance voting sites	5	5	5

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	305,508	323,400	307,345
51.12001	TEMPORARY EMPLOYEES	24,668	100,000	123,875
51.13001	REGULAR EMPLOY-OVERTIME	15,978	18,000	25,000
51.21001	REGULAR EMPLOY-INSURANCE	100,030	96,200	90,000
51.22001	REG EMPLOY-EMPLOYER FICA	24,243	33,772	33,140
51.24001	REG EMPLOY-PENSION CONTRI	63,077	55,545	55,575
51.29001	OPEB EMPLOYER CONTRIB.	22,400	26,400	30,400
Personnel Services Total		**$555,904**	**$653,317**	**$665,335**
52.12031	SECURITY SERVICES	908	820	820
52.22001	REPAIRS & MAINTENANCE	12,336	11,640	9,000
52.32005	POSTAGE-POST OFFICE EXP	28,613	65,000	75,000
52.33001	ADVERT-PROF PUBLICATIONS	319	500	500
52.35001	TRAVEL EXPENSES	1,407	4,000	3,500
52.36001	DUES/FEES-ORGANIZATIONS	220	180	200
52.37020	EDUCATION/TRAINING	-	1,850	2,200
52.38501	LABOR-POLL WORKERS	24,565	40,000	40,000
Purchased Contracted Services Total		**$68,368**	**$123,990**	**$131,220**
53.11010	SUPPLIES - OFFICE	12,874	17,000	19,000
53.14003	BOOKS & REPORTS	1,195	1,110	1,200
53.17009	MATERIALS & SUPPLIES EXP	2,459	1,000	1,000
Supplies/Expenditures Total		**$16,528**	**$19,110**	**$21,200**
55.11005	INTERNAL SVC-COMPUTER REP	4,250	2,320	2,008
55.11006	INTERNAL SVC-SOFTWARE LIC	2,350	3,050	3,253
Interfund/Department Services Total		**$6,600**	**$5,370**	**$5,261**
	Grand Total	**$647,400**	**$801,787**	**$823,016**

1001510 FINANCE

Under administration of the Director of Finance, the Department serves to consolidate fiscal operations, coordinating Budget, Financial Accounting, Treasury Management, Payroll Administration, Revenue Management, Debt Management, and Financial Reporting.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	28	27	22.8
Part Time Positions	1	1	1
Total	**29.00**	**28.00**	**23.80**

Department Goals

Description	Strategic Plan Factor
Enhance the County's budget process to be more informative, transparent, and user friendly.	Economy
Replace aging/outdated Financial Management Information System (FMIS) with new technology partner, Tyler Technologies.	
To be recognized nationally by the Government Finance Officers Association (GFOA) by receiving the Certificate of Achievement for Excellence in Financial Reporting and the Distinguished Budget Award.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	To provide oversight, direction and supervision for the financial management of the county; To create and monitor the county budget to safeguard and distribute assets as prioritized by the board of commissioners; To prepare accurate and complete financial statements for use of the elected officials, management and the public	Government efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
# of Accounts Payable Checks	18,902	22,544	20,000
Interest Earned other than pension	$1.4 M	$1.9 M	$2.2 M

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	1,278,457	1,375,211	1,340,200
51.12001	TEMPORARY EMPLOYEES	6,300	-	14,000
51.13001	REGULAR EMPLOY-OVERTIME	40	5,000	5,000
51.21001	REGULAR EMPLOY-INSURANCE	302,215	256,382	238,129
51.22001	REG EMPLOY-EMPLOYER FICA	87,651	105,209	103,600
51.24001	REG EMPLOY-PENSION CONTRI	280,289	235,301	242,575
51.29001	OPEB EMPLOYER CONTRIB.	69,552	68,640	80,435
Personnel Services Total		**$2,024,504**	**$2,045,743**	**$2,023,939**
52.11001	MANAGEMENT CONSULTING SER	4,472	10,000	10,000
52.12013	COMPUTER CONSULTING	-	10,000	10,000
52.22001	REPAIRS & MAINTENANCE	5,065	9,250	9,500
52.22011	FLEET MAINTENANCE LABOR	162	120	120
52.23101	BUILDING & LAND RENTAL	1,040	1,000	1,000
52.23201	EQUIPMENT RENTALS	11,670	15,000	15,000
52.32001	TELEPHONE EXPENSE	602	2,750	2,000
52.32005	POSTAGE-POST OFFICE EXP	16,478	17,800	17,000
52.33001	ADVERT-PROF PUBLICATIONS	9,879	8,000	1,000
52.34001	PRINTING AND BINDING EXP	4,757	10,000	9,000
52.35001	TRAVEL EXPENSES	12,461	12,500	14,000
52.36001	DUES/FEES-ORGANIZATIONS	3,697	4,500	4,000
52.37020	EDUCATION/TRAINING	7,810	12,500	14,000
Purchased Contracted Services Total		**$78,093**	**$113,420**	**$106,620**
53.11010	SUPPLIES - OFFICE	28,367	35,000	35,000
53.11021	PRINT SHOP COPY FEE	659	1,500	1,500
53.13009	CATERED-OTHER	1,263	2,500	2,500
53.14003	BOOKS & REPORTS	1,899	3,000	3,000
53.17009	MATERIALS & SUPPLIES EXP	6,251	15,000	15,000
Supplies/Expenditures Total		**$38,439**	**$57,000**	**$57,000**
54.23001	FURNITURE/FIXTURE EXPENSE	4,293	5,000	5,000
54.25001	OTHER EQUIPMENT	-	5,000	5,000
Capital Outlay Total		**$4,293**	**$10,000**	**$10,000**
55.11005	INTERNAL SVC-COMPUTER REP	11,250	8,530	6,702
55.11006	INTERNAL SVC-SOFTWARE LIC	3,038	4,070	5,896
Interfund/Department Services Total		**$14,288**	**$12,600**	**$12,598**
	Grand Total	**$2,159,617**	**$2,238,763**	**$2,210,157**

1001517 PURCHASING

The Purchasing Office is responsible for: the procurement of goods and services at the highest practical quality and the lowest practical costs; the issuance and administration of all county contracts; the accounting and inventory of real and personal property and the disposal of surplus assets, as approved by the Board of Commissioners.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	8	8	8
Part Time Positions	0	0	0
Total	10.00	10.00	10.00

Department Goals

Description	Strategic Plan Factor
Revise the Procurement Ordinance and Manual to improve efficiency and productivity	Quality of Life
Provide training courses on Procurement and Contracting for County departments	
Establish policies and procedures to improve disposition of surplus, maximize revenue achieved and encourage recycling	
Implementation of the County's new ERP to provide better productivity for County departments as it relates to procurement	Economy
Provide opportunities for staff training and development	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Handle Procurements and Contracts; Maintain physical and fiscal accountability over the assets owned by Chatham County.	Government efficiency

PERFORMANCE MEASURES

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Bids, quotes and RFP's	150	150	138
Number of annual contracts	143	143	113
Number of purchase orders	9995	9995	9,800
Revenue from surplus auctions	$151,783	$100,000	$100,000
Training classes conducted	1	4	4

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	383,787	418,741	423,155
51.21001	REGULAR EMPLOY-INSURANCE	100,030	96,200	90,000
51.22001	REG EMPLOY-EMPLOYER FICA	26,822	31,970	32,375
51.24001	REG EMPLOY-PENSION CONTRI	72,526	75,074	76,685
51.29001	OPEB EMPLOYER CONTRIB.	22,400	26,400	30,400
Personnel Services Total		**$605,565**	**$648,385**	**$652,615**
52.21101	DISPOSAL (GARBAGE) EXP	209	228	228
52.21301	CUSTODIAL EXPENSE	1,000	1,750	1,750
52.22001	REPAIRS & MAINTENANCE	1,858	2,800	2,800
52.22010	FLEET MAINTENANCE PARTS	1,096	70	70
52.22011	FLEET MAINTENANCE LABOR	380	160	160
52.23201	EQUIPMENT RENTALS	2,773	4,800	4,000
52.32001	TELEPHONE EXPENSE	740	1,000	1,300
52.32005	POSTAGE-POST OFFICE EXP	575	541	500
52.33001	ADVERT-PROF PUBLICATIONS	3,280	3,500	3,500
52.35001	TRAVEL EXPENSES	6,478	6,000	5,050
52.36001	DUES/FEES-ORGANIZATIONS	1,340	1,400	1,400
52.37020	EDUCATION/TRAINING	3,100	4,000	4,800
52.39001	OTHER PURCHASED SERVICES	-	11,800	11,800
Purchased Contracted Services Total		**$22,829**	**$38,049**	**$37,358**
53.11010	SUPPLIES - OFFICE	9,078	14,500	15,851
53.12701	GASOLINE/DIESEL-BULK PUR	709	1,000	750
53.14003	BOOKS & REPORTS	-	175	175
53.17009	MATERIALS & SUPPLIES EXP	39	-	600
Supplies/Expenditures Total		**$9,826**	**$15,675**	**$17,376**
55.11005	INTERNAL SVC-COMPUTER REP	2,000	980	1,004
55.11006	INTERNAL SVC-SOFTWARE LIC	1,105	1,430	1,627
Interfund/Department Services Total		**$3,105**	**$2,410**	**$2,631**
	Grand Total	**$641,324**	**$704,519**	**$709,980**

1001530 COUNTY ATTORNEY

Advises the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature. Attends the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtaining first-hand information on immediate and contemplated Commission action and represents all departments in litigation and handles all suits against the County

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	3	3	3
Part Time Positions	0	0	0
Total	3.00	3.00	3.00

Department Goals

Description	Strategic Plan Factor
To advise the County Commission and County Manager on their powers and responsibilities so their actions will stay within the legal framework laid down by the State Constitution and the Legislature	Economy, Quality of Life
To attend the Board of Commissioners' meetings for the purpose of providing on-the-spot counsel and obtain first-hand information on immediate and contemplated Commission action	
To provides advice and service to County officials, departments and advisory groups	
To represents all departments in litigation and handle all suits against the County	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	Provide legal advice to County Officials, Departments and Advisory Groups. Represent all departments in litigation.	Government efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Legal opinions rendered	375	390	400
Court appearances	175	200	215
Staff meetings attended	370	370	370
Commission meetings attended	52	52	27
Lawsuits handled	423	450	475
Resolutions prepared	20	20	20
Ordinances prepared / amended	35	35	35
Contracts / agreements prepared	75	100	150

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	480,678	481,185	487,020
51.11011	REGULAR EMPLOY-PART TIME	-	6,500	6,500
51.12001	TEMPORARY EMPLOYEES	8,018	25,461	15,000
51.21001	REGULAR EMPLOY-INSURANCE	50,015	48,100	56,250
51.22001	REG EMPLOY-EMPLOYER FICA	26,310	36,817	38,902
51.24001	REG EMPLOY-PENSION CONTRI	88,176	87,590	88,575
51.29001	OPEB EMPLOYER CONTRIB.	11,200	13,200	15,200
Personnel Services Total		**$664,397**	**$698,853**	**$707,447**
52.11001	MANAGEMENT CONSULTING SER	385,174	275,000	450,000
52.13001	COURT REPORTING EXPENSE	14,480	18,000	15,000
52.22001	REPAIRS & MAINTENANCE	3,775	3,300	3,000
52.23101	BUILDING & LAND RENTAL	564	590	590
52.32001	TELEPHONE EXPENSE	2,476	2,460	2,460
52.32005	POSTAGE-POST OFFICE EXP	1,561	2,300	1,500
52.33001	ADVERT-PROF PUBLICATIONS	-	550	550
52.35001	TRAVEL EXPENSES	5,533	7,000	15,000
52.36001	DUES/FEES-ORGANIZATIONS	2,848	360	1,210
52.36010	FEES-WITNESS-OTHER	27,652	3,000	60,000
52.37020	EDUCATION/TRAINING	515	2,860	2,500
52.39001	OTHER PURCHASED SERVICES	45,000	41,200	200
Purchased Contracted Services Total		**$489,578**	**$356,620**	**$552,010**
53.11010	SUPPLIES - OFFICE	5,435	10,522	7,000
53.14003	BOOKS & REPORTS	24,640	24,800	25,520
Supplies/Expenditures Total		**$30,076**	**$35,322**	**$32,520**
55.11005	INTERNAL SVC-COMPUTER REP	1,000	610	502
55.11006	INTERNAL SVC-SOFTWARE LIC	691	820	814
Interfund/Department Services Total		**$1,691**	**$1,430**	**$1,316**
	Grand Total	**$1,185,741**	**$1,092,225**	**$1,293,293**

1001535 INFORMATION & COMMUNICATION SERVICES

Information & Communication Services' vision is to strive for excellence in design, implementation, maintenance, and service of automated systems and hardware through honesty, integrity and respect for the individual and concern for those we serve.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	24	27	27
Part Time Positions	0	0	0
Total	**24.00**	**27.00**	**27.00**

Department Goals

Maintain existing infrastructure related systems and processes with 99.98% uptime (99.999% for phones)	Quality of Life
Expansion and further development of E-Gov (Online payments, mobile friendly websites, more citizen services through technology).	
Build out our mobile computing infrastructure for County Wide coverage and mobile computing to better support field work and real-time data capture.	
Establish a standardized enterprise wide collaboration toolset for end users to share data and create digital forms based processes.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	By expanding our eGovernment capabilities, our citizens have more ability to handle government engagement from personal home computers, mobile devices, or public kiosks.	Government efficiency

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	1,496,922	1,705,760	1,736,220
51.11031	SPECIAL PAY	-	22,430	22,430
51.21001	REGULAR EMPLOY-INSURANCE	300,089	337,205	326,250
51.22001	REG EMPLOY-EMPLOYER FICA	102,494	131,140	134,540
51.24001	REG EMPLOY-PENSION CONTRI	279,413	307,932	315,010
51.29001	OPEB EMPLOYER CONTRIB.	67,200	91,900	110,200
Personnel Services Total		**$2,246,118**	**$2,596,367**	**$2,644,650**
52.11001	MANAGEMENT CONSULTING SER	34,800	35,000	26,000
52.22001	REPAIRS & MAINTENANCE	827,406	727,000	1,270,619
52.22010	FLEET MAINTENANCE PARTS	1,695	1,050	3,500
52.22011	FLEET MAINTENANCE LABOR	1,132	1,370	1,370
52.23102	RENTAL-PARKING	940	1,800	1,800
52.32001	TELEPHONE EXPENSE	-	200	200
52.32005	POSTAGE-POST OFFICE EXP	315	780	800
52.35001	TRAVEL EXPENSES	8,093	9,830	4,750
52.36001	DUES/FEES-ORGANIZATIONS	1,455	1,000	1,000
52.37020	EDUCATION/TRAINING	9,590	17,680	36,110
Purchased Contracted Services Total		**$885,427**	**$795,710**	**$1,346,149**
53.11010	SUPPLIES - OFFICE	13,245	16,000	13,450
53.12701	GASOLINE/DIESEL-BULK PUR	2,648	3,030	2,000
53.13009	CATERED-OTHER	1,760	2,000	2,000
53.17009	MATERIALS & SUPPLIES EXP	40,883	79,560	59,000
Supplies/Expenditures Total		**$58,537**	**$100,590**	**$76,450**
54.23001	FURNITURE/FIXTURE EXPENSE	-	-	7,500
54.24002	COMPUTER-DESKTOPS	2,438	-	6,200
54.24004	COMPUTER-SOFTWARE	-	72,000	330,000
54.24009	COMPUTER-PERIPHERAL EQUIP	-	40,000	130,000
54.25161	DATA NETWORK UPGRD/OLD CT	-	40,000	50,000
Capital Outlay Total		**$2,438**	**$152,000**	**$523,700**
55.11005	INTERNAL SVC-COMPUTER REP	9,500	4,390	3,263
55.11006	INTERNAL SVC-SOFTWARE LIC	5,525	7,330	5,286
Interfund/Department Services Total		**$15,025**	**$11,720**	**$8,549**
	Grand Total	**$3,207,545**	**$3,656,387**	**$4,599,498**

1001540 HUMAN RESOURCES

To effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employees benefits programs; coordinating and providing employee training; managing employee relations and performance. Classification and Compliance: To ensure continuing equity in the classification of jobs on the Pay Plan and in the assignment of fair and just salaries to positions within Chatham County. Employee Benefits: To effectively plan, coordinate and administer employee benefits and Wellness Programs and services that promote health and well-being of employees, provide employees with benefits choices that suit their lifestyles and judiciously manage the financial resources of the County as they relate to Health. Talent Management: To recruit, select, and retrain a qualified and engaged workforce to meet the staffing requirements of the County, and to provide workforce development and performance management services to County departments.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	12.6	12	13
Part Time Positions	0	0	0
Total	12.6	12	13

Department Goals

Description	Strategic Plan Factor
Complete and implement a comprehensive classification and compensation study	Quality of Life, Education, Health, Education, Economy
Develop a training curriculum that includes standard and customized training for employees	
Increase team member engagement in health and wellness activities	
Develop and implement a standard Internship Program for Chatham County	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Unemployment	Effectively manage the human capital needs of Chatham County by recruiting, selecting and retaining employees; managing and administering employee benefits programs; coordinating and providing employee training.	Government Efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Recruit and hire qualified staff	4,875	5,265	
Health Center visits	2,118	5,000	

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	673,032	718,141	809,905
51.12001	TEMPORARY EMPLOYEES	32,826	-	15,250
51.21001	REGULAR EMPLOY-INSURANCE	156,297	119,250	146,250
51.22001	REG EMPLOY-EMPLOYER FICA	49,495	54,940	63,127
51.24001	REG EMPLOY-PENSION CONTRI	135,685	127,692	147,083
51.29001	OPEB EMPLOYER CONTRIB.	35,000	39,600	49,400
Personnel Services Total		**$1,082,335**	**$1,059,623**	**$1,231,015**
52.11001	MANAGEMENT CONSULTING SER	310	5,470	5,475
52.12006	PHYSICIAN FEES	23,750	34,800	34,800
52.21301	CUSTODIAL EXPENSE	-	7,800	7,800
52.22001	REPAIRS & MAINTENANCE	848	8,000	8,000
52.22010	FLEET MAINTENANCE PARTS	94	620	620
52.22011	FLEET MAINTENANCE LABOR	85	630	630
52.23101	BUILDING & LAND RENTAL	4,160	3,850	3,930
52.23201	EQUIPMENT RENTALS	9,709	7,740	7,740
52.32001	TELEPHONE EXPENSE	2,430	1,800	4,200
52.32005	POSTAGE-POST OFFICE EXP	3,822	4,000	9,000
52.33001	ADVERT-PROF PUBLICATIONS	5,085	4,250	5,275
52.35001	TRAVEL EXPENSES	21,034	23,500	24,540
52.36001	DUES/FEES-ORGANIZATIONS	6,251	4,000	5,004
52.37001	PROFESSIONAL DEVELOPMENT	-	43,550	97,185
52.37020	EDUCATION/TRAINING	36,553	25,000	26,874
Purchased Contracted Services Total		**$114,132**	**$175,010**	**$241,073**
53.11010	SUPPLIES - OFFICE	16,129	12,400	12,400
53.11021	PRINT SHOP COPY FEE	589	700	1,000
53.12701	GASOLINE/DIESEL-BULK PUR	371	1,000	500
53.13003	CATERED-ANNUAL EMPLOYEE	8,086	-	1,500
53.14003	BOOKS & REPORTS	2,217	1,100	1,700
53.17002	EMPLOYEE RECOGNITION	-	13,500	39,884
53.17009	MATERIALS & SUPPLIES EXP	3,010	3,200	3,200
Supplies/Expenditures Total		**$30,402**	**$31,900**	**$60,184**
54.23001	FURNITURE/FIXTURE EXPENSE	26,846	-	6,375
54.24002	COMPUTER-DESKTOPS	-	-	3,000
Capital Outlay Total		**$26,846**	**$0**	**$9,375**
55.11005	INTERNAL SVC-COMPUTER REP	5,125	3,250	3,636
55.11006	INTERNAL SVC-SOFTWARE LIC	2,486	3,260	6,773
Interfund/Department Services Total		**$7,611**	**$6,510**	**$10,409**
	Grand Total	**$1,261,327**	**$1,273,043**	**$1,552,056**

1001545 TAX COMMISSIONER

The Tax Commissioner is responsible for the billing and collection of current and delinquent Ad Valorem Taxes due the State, Board of Education, Transit Authority, the County and Special Service District on Real & Personal Property, Mobile Homes, Street Lighting Fees, Public Utility Taxes and Timber Taxes. Disbursement of collections are made every two weeks to the County and Board of Education. All other disbursements are made on a monthly basis; the billing and collection of Ad Valorem Taxes due the State, Board of Education, Transit Authority and municipalities at the time of vehicle registration and subsequent annual renewal of registration. Disbursement of these taxes are also made periodically to the proper taxing authority as prescribed by State Law; Vehicle and Mobile Home Title Applications, Vehicle License Plate Transfer Applications, replacement Title and License Plate Applications; Delinquent Property Tax Sales and Judicial in Rem Tax Foreclosures.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	76	76	76
Part Time Positions	1	2	2
Total	**77.00**	**78.00**	**78.00**

Department Goals

Description	Strategic Plan Factor
Continue to bill and collect current and delinquent ad valorem taxes due the State, Board of Education, Transit Authority, County and Special Service District on real and personal property.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Provide courteous and efficient customer service to clients of Chatham County through implementation of interdepartmental software.	Government Efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Property tax – billed vs collected	97%	96.00% est.	97%
Property tax transactions	210,000	214,000 est.	230,000
Real property revenue - GF	92,263,946	$100,483,435	102,347,174
Ad valorem & commissions	6,070,711	$11,163,372	18,000,000

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	2,317,968	2,532,549	2,702,133
51.11011	REGULAR EMPLOY-PART TIME	13,912	40,622	37,700
51.13001	REGULAR EMPLOY-OVERTIME	44,989	60,000	60,000
51.21001	REGULAR EMPLOY-INSURANCE	950,283	877,825	867,700
51.22001	REG EMPLOY-EMPLOYER FICA	159,154	191,220	209,062
51.24001	REG EMPLOY-PENSION CONTRI	501,313	435,202	476,210
51.29001	OPEB EMPLOYER CONTRIB.	215,600	240,900	292,100
Personnel Services Total		**$4,203,219**	**$4,378,318**	**$4,644,905**
52.11001	MANAGEMENT CONSULTING SER	236,123	250,000	311,000
52.21101	DISPOSAL (GARBAGE) EXP	3,024	3,000	3,000
52.21401	LAWN CARE EXPENSE	5,100	12,000	12,000
52.22001	REPAIRS & MAINTENANCE	22,664	25,000	25,000
52.22011	FLEET MAINTENANCE LABOR	555	570	570
52.22012	FLEET MAINTENANCE OUTSIDE	-	240	240
52.23101	BUILDING & LAND RENTAL	36,010	37,000	38,500
52.23201	EQUIPMENT RENTALS	33,862	36,000	36,000
52.32001	TELEPHONE EXPENSE	11,049	11,130	11,130
52.32005	POSTAGE-POST OFFICE EXP	185,958	237,000	237,000
52.33001	ADVERT-PROF PUBLICATIONS	58,055	130,000	130,000
52.35001	TRAVEL EXPENSES	7,173	13,500	13,500
52.36001	DUES/FEES-ORGANIZATIONS	1,350	1,350	1,350
Purchased Contracted Services Total		**$600,922**	**$756,790**	**$819,290**
53.11010	SUPPLIES - OFFICE	67,539	100,000	100,000
53.12701	GASOLINE/DIESEL-BULK PUR	659	4,000	500
53.12901	UTILITIES OTHER	33,866	36,000	36,000
53.14003	BOOKS & REPORTS	781	1,500	1,500
53.17009	MATERIALS & SUPPLIES EXP	2,675	7,000	7,000
Supplies/Expenditures Total		**$105,520**	**$148,500**	**$145,000**
55.11005	INTERNAL SVC-COMPUTER REP	10,750	10,000	11,921
55.11006	INTERNAL SVC-SOFTWARE LIC	10,497	13,850	19,314
Interfund/Department Services Total		**$21,247**	**$23,850**	**$31,235**
	Grand Total	**$4,930,908**	**$5,307,458**	**$5,640,430**

1001550 TAX ASSESSOR

The Chatham County Board of Assessors compiles and submits a timely annual Tax digest for all real property, personal property, and Commercial/industrial property in Chatham County in accordance with Georgia law.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	66	66	67
Part Time Positions	5	5	5
Total	**71.00**	**71.00**	**72.00**

Department Goals

Description	Strategic Plan Factor
Continue Working Toward the Conversion to the Tyler IASWorld CAMA Software	Government Efficency
Streamline Intake of Various Documents by Promoting the Use of Electronic and Digital Media to Support the County's Green Initiative.	
Increase Cross Training for Enhancing Customer Service Skills	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Value property in accordance with the Official Code of Georgia	Economy

PERFORMANCE MEASURES

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Parcels of Real Property	114,000	114,900	115,500
Accounts Personal Property & Non-homestead Mobile Homes	36,000	25,400	26,000
Audits/Reviews Conducted	10,900	36,400	14,500
Board of Equalization Appeals/ Arbitration	4,000	3,500	5,500
Superior Court Appeals	175	100	350
Sales Verifications	12,000	9,900	10,500
Exemption Applications	6,500	5,500	4,500
Real Property Reviews	42,000	38,100	43,500

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	2,726,708	2,918,280	3,009,115
51.11031	SPECIAL PAY	-	94,796	95,036
51.21001	REGULAR EMPLOY-INSURANCE	825,246	793,650	720,000
51.22001	REG EMPLOY-EMPLOYER FICA	185,205	223,255	237,470
51.24001	REG EMPLOY-PENSION CONTRI	559,620	520,825	537,398
51.29001	OPEB EMPLOYER CONTRIB.	184,800	217,800	243,200
Personnel Services Total		**$4,481,579**	**$4,768,606**	**$4,842,219**
52.11001	MANAGEMENT CONSULTING SER	9,758	15,000	22,000
52.13011	DATA PROCESSING	129,515	150,000	155,000
52.22001	REPAIRS & MAINTENANCE	48	6,000	3,000
52.22010	FLEET MAINTENANCE PARTS	5,260	5,860	4,400
52.22011	FLEET MAINTENANCE LABOR	10,590	7,490	13,200
52.22012	FLEET MAINTENANCE OUTSIDE	2,799	830	6,600
52.23101	BUILDING & LAND RENTAL	14,120	16,000	16,620
52.23201	EQUIPMENT RENTALS	5,749	9,000	9,000
52.32001	TELEPHONE EXPENSE	1,558	3,000	3,000
52.32005	POSTAGE-POST OFFICE EXP	62,917	90,000	90,000
52.35001	TRAVEL EXPENSES	70,070	60,000	77,000
52.36001	DUES/FEES-ORGANIZATIONS	6,864	6,500	7,200
52.37020	EDUCATION/TRAINING	23,188	25,000	25,000
Purchased Contracted Services Total		**$342,436**	**$394,680**	**$432,020**
53.11010	SUPPLIES - OFFICE	38,253	45,000	45,000
53.12701	GASOLINE/DIESEL-BULK PUR	12,133	18,000	11,000
53.14003	BOOKS & REPORTS	4,212	5,000	5,500
53.17009	MATERIALS & SUPPLIES EXP	1,277	12,000	8,000
Supplies/Expenditures Total		**$55,875**	**$80,000**	**$69,500**
55.11005	INTERNAL SVC-COMPUTER REP	15,163	8,300	9,286
55.11006	INTERNAL SVC-SOFTWARE LIC	9,944	13,030	15,045
Interfund/Department Services Total		**$25,107**	**$21,330**	**$24,331**
	Grand Total	**$4,904,997**	**$5,264,616**	**$5,368,070**

1001551 BOARD OF EQUALIZATION

The Board of Equalization, appointed by the Grand Jury, is the body charged by law with hearing and determining appeals from assessments and denials of homestead exemptions made by the Board of Assessors as provided by O.C.G.A. Section 48-5-311.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	6	6	6
Total	**6.00**	**6.00**	**6.00**

Department Goals

Description	Strategic Plan Factor
Solicit and attract well qualified persons to be considered for the Board of Equalization membership by the Chatham County Grand Jury.	Economy, Quality of Life
Provide high quality customer service and well trained staff willing to work part-time all season.	
Improve and increase the use of technology in the daily operations of the BOE.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	Conduct hearings over assessed value of real and personal property	Per capita income

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Appeals Scheduled	3,086	3,000	3,000
Appeals settled, dismissed or withdrawn	1,363	1,200	1,300
Decisions Rendered	1,723	1,700	1,700
Appeal of Board Decisions to Superior Court	273	300	300
Board Members Training Hours	484	640	640

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	52,936	91,700	98,750
51.21001	REGULAR EMPLOY-INSURANCE	1,250	5,167	1,125
51.22001	REG EMPLOY-EMPLOYER FICA	3,988	7,025	7,555
51.24001	REG EMPLOY-PENSION CONTRI	2,190	4,399	1,321
51.29001	OPEB EMPLOYER CONTRIB.	280	1,424	380
Personnel Services Total		**$60,644**	**$109,715**	**$109,131**
52.11001	MANAGEMENT CONSULTING SER	24,506	48,330	57,130
52.21101	DISPOSAL (GARBAGE) EXP	228	200	200
52.21301	CUSTODIAL EXPENSE	1,000	2,000	2,000
52.21401	LAWN CARE EXPENSE	1,567	1,500	1,500
52.22001	REPAIRS & MAINTENANCE	954	1,500	1,500
52.23201	EQUIPMENT RENTALS	721	1,500	2,170
52.32005	POSTAGE-POST OFFICE EXP	33,106	55,000	30,000
52.35001	TRAVEL EXPENSES	30	1,000	3,250
52.37020	EDUCATION/TRAINING	3,660	3,720	7,535
52.39001	OTHER PURCHASED SERVICES	81	-	350
Purchased Contracted Services Total		**$65,852**	**$114,750**	**$105,635**
53.11010	SUPPLIES - OFFICE	84	3,300	3,300
53.12901	UTILITIES OTHER	791	1,000	1,000
53.13009	CATERED-OTHER	802	1,300	1,500
53.17009	MATERIALS & SUPPLIES EXP	2,225	-	1,200
Supplies/Expenditures Total		**$3,902**	**$5,600**	**$7,000**
	Grand Total	**$130,397**	**$230,065**	**$221,766**

1001560 INTERNAL AUDIT

To assist Chatham County leadership in providing the highest quality services to the citizens by promoting effective internal controls at a reasonable cost. Internal Audit will examine, evaluate, and report on the adequacy and reliability of existing controls to ensure that;

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	0	0	0
Total	4.00	4.00	4.00

Department Goals

Description	Strategic Plan Factor
Accomplish a minimum of 80% of the Annual Audit Plan.	Economy, Quality of Life
Conduct a follow-up program of previously issued audit findings, including both internal and external recommendations.	
Obtain a minimum of 25 hours per auditor of continuing education related to specific job duties and responsibilities per each year.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy, Quality of Life	To provide assurance and consulting activities to evaluate and improve the effectiveness of risk management, control, and governance processes.	Government efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Audit Projects Completed	14	14	25
Training Hours Completed	0	0	100

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	308,612	319,120	325,455
51.21001	REGULAR EMPLOY-INSURANCE	50,015	48,100	45,000
51.22001	REG EMPLOY-EMPLOYER FICA	21,644	24,417	24,900
51.24001	REG EMPLOY-PENSION CONTRI	57,872	57,200	58,150
51.29001	OPEB EMPLOYER CONTRIB.	11,200	13,200	15,200
Personnel Services Total		**$449,343**	**$462,037**	**$468,705**
52.23101	BUILDING & LAND RENTAL	960	960	960
52.23201	EQUIPMENT RENTALS	1,383	1,800	1,500
52.35001	TRAVEL EXPENSES	1,618	2,400	2,400
52.36001	DUES/FEES-ORGANIZATIONS	585	1,300	2,306
52.37020	EDUCATION/TRAINING	1,538	4,200	4,800
Purchased Contracted Services Total		**$6,084**	**$10,660**	**$11,966**
53.11010	SUPPLIES - OFFICE	3,127	2,000	4,951
53.14003	BOOKS & REPORTS	-	800	1,300
Supplies/Expenditures Total		**$3,127**	**$2,800**	**$6,251**
54.23001	FURNITURE/FIXTURE EXPENSE	404	-	750
Capital Outlay Total		**$404**	**$0**	**$750**
55.11005	INTERNAL SVC-COMPUTER REP	1,125	490	628
55.11006	INTERNAL SVC-SOFTWARE LIC	691	820	1,017
Interfund/Department Services Total		**$1,816**	**$1,310**	**$1,645**
	Grand Total	**$460,773**	**$476,807**	**$489,317**

1001565 FACILITIES MAINTENANCE

This division provides preventive maintenance, inspection and repairs to the Judicial and Administrative/Legislative Courthouses, Courthouse Annex, Parking Garage, Old Jail, Administrative Annex, Juvenile Court building, Police Station, Animal Shelter, Tag Office, Fleet Operations, Counter Narcotics Team, Weight Lifting Center, Parks and Recreation buildings, Public Works buildings, Mosquito Control and Public Libraries throughout Chatham County. A 24 hour "on call" maintenance capability is provided.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	34	34	36
Part Time Positions	10.5	10.5	10.5
Total	44.50	44.5	46.5

Department Goals

Description	Strategic Plan Factor
Provide building maintenance for all county buildings and facilities	Economy, Health and Quality of Life
Provide custodial care with a mix of in-house and contracted staff throughout the majority of county buildings, facilities and complexes on a daily basis.	
Provide security for Judicial Courthouse and at Administrative/Legislative Courthouse.	
Provide experienced maintenance of shrubbery, lawns, and landscaping of Judicial & Administrative/Legislative Courthouse, Courthouse Annex, and Old County Jail & CNT. Also maintain an acceptable state of cleanliness at County Parking Facilities.	Health and Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy	Maintain, secure, and provide custodial care for County facilities.	Government efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Work orders completed	8,200	8,200	10,150
PM Procedures	476	590	635
Sq. Ft. Maintained	1,056,589	1,255,702	1,273,945
Sq. Ft. Custodial	742,300	216,908	223,386
Sq. Ft. Secured	293,856	231,056	231,856
Security Hours	9,544	16,138	16,138

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	1,024,268	1,533,490	1,635,337
51.11011	REGULAR EMPLOY-PART TIME	-	-	91,936
51.12011	TEMP EMPLOYEE-PART TIME	155,519	96,000	110,000
51.13001	REGULAR EMPLOY-OVERTIME	27,758	20,000	64,000
51.21001	REGULAR EMPLOY-INSURANCE	437,631	408,850	382,500
51.22001	REG EMPLOY-EMPLOYER FICA	89,487	133,840	148,555
51.24001	REG EMPLOY-PENSION CONTRI	264,414	236,057	252,259
51.29001	OPEB EMPLOYER CONTRIB.	98,000	112,200	129,200
Personnel Services Total		**$2,097,078**	**$2,540,437**	**$2,813,787**
52.11001	MANAGEMENT CONSULTING SER	-	1,000	1,000
52.21101	DISPOSAL (GARBAGE) EXP	16,056	16,000	64,212
52.21301	CUSTODIAL EXPENSE	243,233	265,000	293,684
52.21401	LAWN CARE EXPENSE	-	-	2,500
52.22001	REPAIRS & MAINTENANCE	332,748	313,719	343,472
52.22010	FLEET MAINTENANCE PARTS	4,307	6,850	6,850
52.22011	FLEET MAINTENANCE LABOR	4,893	6,480	6,480
52.22012	FLEET MAINTENANCE OUTSIDE	3,580	1,830	1,830
52.23101	BUILDING & LAND RENTAL	1,692	1,500	1,500
52.23201	EQUIPMENT RENTALS	7,984	9,000	9,000
52.32001	TELEPHONE EXPENSE	10,957	10,000	21,200
52.32005	POSTAGE-POST OFFICE EXP	-	50	50
52.35001	TRAVEL EXPENSES	-	-	16,500
52.36001	DUES/FEES-ORGANIZATIONS	-	-	500
52.37001	PROFESSIONAL DEVELOPMENT	-	-	5,000
52.37020	EDUCATION/TRAINING	768	2,000	26,365
52.39001	OTHER PURCHASED SERVICES	-	-	102,444
Purchased Contracted Services Total		**$626,218**	**$633,429**	**$902,587**
53.11010	SUPPLIES - OFFICE	3,843	4,000	4,054
53.11021	PRINT SHOP COPY FEE	35	-	106
53.12701	GASOLINE/DIESEL-BULK PUR	26,369	26,016	36,709
53.14003	BOOKS & REPORTS	-	-	1,500
53.17001	UNIFORMS	7,641	8,000	12,000
53.17009	MATERIALS & SUPPLIES EXP	115,204	95,100	115,570
Supplies/Expenditures Total		**$153,092**	**$133,116**	**$169,939**
54.22001	VEHICLES-AUTOMOBILES	-	-	72,300
54.24004	COMPUTER-SOFTWARE	-	-	38,000
54.25001	OTHER EQUIPMENT	-	-	25,200
Capital Outlay Total		**$0**	**$0**	**$135,500**
55.11005	INTERNAL SVC-COMPUTER REP	1,500	1,100	1,255
55.11006	INTERNAL SVC-SOFTWARE LIC	967	1,220	2,033
55.11020	REIMBURSEMENTS TO FUNDS	-1,496	-191,340	-191,340
Interfund/Department Services Total		**$971**	**-$189,020**	**-$188,052**
	Grand Total	**$2,877,359**	**$3,117,962**	**$3,833,761**

1001567 FLEET OPERATIONS

Fleet Operations is a division of the Human Resources & Services Department. In this capacity, it manages the County's vehicle and equipment fleet. Fleet operates a full service garage and parts counter, and is responsible for the full range of vehicle and equipment "life-cycle" activities.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	15	15	15
Part Time Positions	0	0	0
Total	15.00	15.00	15.00

DEPARTMENT GOALS

Description	Strategic Plan Factor
To effectively utilize available resources to maintain and develop a first rate vehicle maintenance program.	
Improve long-term productivity percentage to 80% individually and as a group. The goals toward that increase is to address issues such as more technical training that will maintain programs that keep personnel skill sets current and up to professional standards, and to develop a more standard format to increase efficiency.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Maintains The County's Fleet Database, To Include Accountability Of All County Vehicles And Equipment, and As Well As Related Electronic And Written Records.	Government Efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Technician Productivity Group Average	80%	80%	80%
Preventative Maintenance Hrs.	2,600	2,600	2,600
Preventative Maintenance Cost	120,000	120,000	120,000
Percent of PM's Completed in 24 hours or less	85%	85%	85%

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	748,092	767,655	779,840
51.12001	TEMPORARY EMPLOYEES	57,749	30,310	41,950
51.13001	REGULAR EMPLOY-OVERTIME	2,197	3,500	3,500
51.21001	REGULAR EMPLOY-INSURANCE	187,556	180,375	168,750
51.22001	REG EMPLOY-EMPLOYER FICA	55,116	60,876	62,868
51.24001	REG EMPLOY-PENSION CONTRI	137,141	137,880	141,230
51.29001	OPEB EMPLOYER CONTRIB.	42,000	49,500	57,000
Personnel Services Total		**$1,229,851**	**$1,230,096**	**$1,255,138**
52.21101	DISPOSAL (GARBAGE) EXP	1,140	1,140	1,140
52.22001	REPAIRS & MAINTENANCE	7,164	18,000	18,000
52.22010	FLEET MAINTENANCE PARTS	3,530	6,460	6,460
52.22011	FLEET MAINTENANCE LABOR	2,704	5,620	5,620
52.22012	FLEET MAINTENANCE OUTSIDE	3,480	4,230	4,230
52.22100	VEHICLE REPAIRS	636,695	669,560	669,560
52.22200	VEHICLE PARTS	462,594	492,000	492,000
52.23101	BUILDING & LAND RENTAL	18,420	18,420	18,420
52.23201	EQUIPMENT RENTALS	2,198	3,610	3,610
52.32001	TELEPHONE EXPENSE	8,613	10,360	10,360
52.32005	POSTAGE-POST OFFICE EXP	-	150	150
52.35001	TRAVEL EXPENSES	2,463	9,000	9,000
52.36001	DUES/FEES-ORGANIZATIONS	150	350	350
52.37020	EDUCATION/TRAINING	1,980	16,430	16,430
Purchased Contracted Services Total		**$1,151,131**	**$1,255,330**	**$1,255,330**
53.11010	SUPPLIES - OFFICE	1,147	2,700	2,700
53.12701	GASOLINE/DIESEL-BULK PUR	10,250	11,400	8,550
53.12901	UTILITIES OTHER	19,049	19,090	19,090
53.14003	BOOKS & REPORTS	2,465	1,550	1,550
53.17001	UNIFORMS	2,903	3,100	3,100
53.17009	MATERIALS & SUPPLIES EXP	18,805	18,770	18,770
Supplies/Expenditures Total		**$54,618**	**$56,610**	**$53,760**
54.25001	OTHER EQUIPMENT	3,199	-	25,000
Capital Outlay Total		**$3,199**	**$0**	**$25,000**
55.11005	INTERNAL SVC-COMPUTER REP	1,800	610	879
55.11006	INTERNAL SVC-SOFTWARE LIC	829	1,020	1,424
55.11010	VEHICLE WARRANTY REIMBURS	-	-8,790	-8,790
55.11020	REIMBURSEMENTS TO FUNDS	-1,626,390	-1,528,100	-1,528,100
Interfund/Department Services Total		**-$1,623,761**	**-$1,535,260**	**-$1,534,587**
	Grand Total	**$815,038**	**$1,006,776**	**$1,054,641**

1001570 PUBLIC INFORMATION

The Public Information office is a division of the County Manager's office providing press releases and communications to the residents of Chatham County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	1	2	4
Part Time Positions	0	0	0
Total	**1.00**	**2.00**	**4.00**

Department Goals

Description	Strategic Plan Factor
Continue building public trust and confidence in the Chatham County government while informing the public about the services provided by the County through newsletters and informative content for Channel 16.	Quality Of Life
Continue to produce the county's quarterly newsletter "The Chatham County Connection". Currently 94,500 copies are distributed through the Savannah Morning News, Savannah Tribune and The Herald.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
	Original content will be educational and will also address county services available to residents creating a better quality of life.	Increase original content for channel 16
	Printed media such as the County Connection and other printed materials will keep residents apprised of the programs and services offered by the county.	Printed media
	Involvement with residents will build trust between the County and the community bringing a better quality of life.	Community Engagement

Performance Measures

Measure	Quantity
Channel 16 Weekly Educational Programming Hours	75 per week
Special Events Promoted	30 per year
Number of Meeting Recorded	52 per year
Number if Public Services Announcements created	20 per year
Original Content produced for Channel 16	75 hours per year

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	74,126	71,572	275,725
51.21001	REGULAR EMPLOY-INSURANCE	12,504	12,025	23,250
51.22001	REG EMPLOY-EMPLOYER FICA	5,189	5,476	10,910
51.24001	REG EMPLOY-PENSION CONTRI	15,272	12,934	44,576
51.29001	OPEB EMPLOYER CONTRIB.	2,800	3,300	15,200
Personnel Services Total		**$109,891**	**$105,307**	**$369,661**
52.12099	PROFESSIONAL - OTHER EXP	3,700	4,800	25,000
52.22001	REPAIRS & MAINTENANCE	-	960	1,460
52.32001	TELEPHONE EXPENSE	590	1,500	1,770
52.35001	TRAVEL EXPENSES	1,949	3,500	6,550
52.36001	DUES/FEES-ORGANIZATIONS	975	500	1,290
52.37020	EDUCATION/TRAINING	55	2,000	3,500
Purchased Contracted Services Total		**$7,269**	**$13,260**	**$39,570**
53.11010	SUPPLIES - OFFICE	658	2,800	10,300
53.14003	BOOKS & REPORTS	-	100	600
Supplies/Expenditures Total		**$658**	**$2,900**	**$10,900**
54.25001	OTHER EQUIPMENT	-	8,000	10,000
Capital Outlay Total		**$0**	**$8,000**	**$10,000**
Grand Total		**$117,817**	**$129,467**	**$430,131**

1001580 ADMINISTRATIVE SERVICES

Records Management-Maintains File System of Various Files/Records for the County; Prepares Files, Organizes Documentation, And Files Documents In Designated Order; Retrieves/Replaces Files; Scan Records into Computer; Shreds/Destroys Confidential or Obsolete Documents. Print Shop and Courier-Process Ingoing and Outgoing Mail and Other Correspondence for All Correspondence for All County Departments.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	17	17	17
Part Time Positions	0	0	0
Total	**17.00**	**17.00**	**17.00**

Department Goals

Description	Strategic Plan Factor
Maintain County public records in the most efficient manner by retrieving and storing at a low cost	Economy
Provide several departments with a conversion to digital form for storage space and to process on a computer for archival use	
Collection of incoming, outgoing and interoffice correspondence in the most efficient manner.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Economy	Operate County-Wide administrative services, Including Print Shop Services, Mail Services, Centralized Records Management And Micro-Film Services	Government Efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Files Reference(request and returns)	13,036	13,036	15,000
Documents Interfiled	39,085	44,000	49,000
Accessions (Cu. FT.)	5,923	7,900	8,100
Documents disposed of (Cu. Ft.)	4,300	5,200	5,500
Scanning	50%	100%	100%
Percentage of mail service	95%	100%	100%

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	581,744	583,195	529,240
51.13001	REGULAR EMPLOY-OVERTIME	60,520	55,000	55,000
51.21001	REGULAR EMPLOY-INSURANCE	212,563	204,425	168,750
51.22001	REG EMPLOY-EMPLOYER FICA	43,910	44,622	44,700
51.24001	REG EMPLOY-PENSION CONTRI	101,917	104,916	95,204
51.29001	OPEB EMPLOYER CONTRIB.	47,600	56,100	57,000
Personnel Services Total		**$1,048,255**	**$1,048,258**	**$949,894**
52.21101	DISPOSAL (GARBAGE) EXP	720	700	700
52.21401	LAWN CARE EXPENSE	3,150	2,880	2,880
52.22001	REPAIRS & MAINTENANCE	2,920	3,545	3,545
52.22010	FLEET MAINTENANCE PARTS	2,884	3,010	3,010
52.22011	FLEET MAINTENANCE LABOR	2,713	3,250	3,250
52.22012	FLEET MAINTENANCE OUTSIDE	2,905	220	220
52.23101	BUILDING & LAND RENTAL	1,692	1,692	1,692
52.23201	EQUIPMENT RENTALS	22,894	23,500	23,500
52.32001	TELEPHONE EXPENSE	695	500	500
52.32005	POSTAGE-POST OFFICE EXP	2,841	700	700
52.35001	TRAVEL EXPENSES	8,687	6,000	8,000
52.36001	DUES/FEES-ORGANIZATIONS	1,009	800	800
52.37020	EDUCATION/TRAINING	3,603	3,200	5,000
Purchased Contracted Services Total		**$56,712**	**$49,997**	**$53,797**
53.11010	SUPPLIES - OFFICE	8,082	4,500	4,500
53.11021	PRINT SHOP COPY FEE	170	100	100
53.12701	GASOLINE/DIESEL-BULK PUR	10,478	13,000	9,750
53.17009	MATERIALS & SUPPLIES EXP	10,987	16,000	56,000
Supplies/Expenditures Total		**$29,717**	**$33,600**	**$70,350**
55.11005	INTERNAL SVC-COMPUTER REP	2,500	2,070	1,757
55.11006	INTERNAL SVC-SOFTWARE LIC	1,934	2,650	2,847
55.11020	REIMBURSEMENTS TO FUNDS	-39,679	-45,000	-45,000
Interfund/Department Services Total		**-$35,245**	**-$40,280**	**-$40,396**
Grand Total		**$1,099,438**	**$1,091,575**	**$1,033,645**

1002100 SUPERIOR COURT ADMINISTRATOR

The Office of the Court Administrator assists the Judges with the non-judicial and administrative activities of the court. The office oversees criminal case management/scheduling, jury services, court reporting, interpreter services, a Drug Court, a Mental Health Court, and a Veterans Court. The Court Administrator and staff function within general management areas rather than specific legal areas.

The Court Administrator's office administers the court reporting and interpreter needs for Superior and State Court in compliance with State and Federal laws and the Supreme Court of Georgia.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	38	39	39
Part Time Positions	2	1	1
Total	**40.00**	**40.00**	**40.00**

Department Goals

Description	Strategic Plan Factor
Provide effective and efficient government services ensuring processes and procedures are planned and executed with transparency.	Quaility of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Continue to review process and procedure and implement efficiencies.	Improve the quality of life by providing an efficient court system in a cost effective manner.

Performance Measures

Activity	Performance Measure
Quality of Life	Maintain a disposition ratio of at least 95% in civil and criminal cases heard within the Chatham County Court system during the calender year.

	Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	2,099,890	2,234,575	2,332,475
51.12001	TEMPORARY EMPLOYEES	3,110	11,000	10,000
51.13001	REGULAR EMPLOY-OVERTIME	-	-	9,832
51.21001	REGULAR EMPLOY-INSURANCE	437,631	410,780	405,000
51.22001	REG EMPLOY-EMPLOYER FICA	142,895	172,455	177,022
51.24001	REG EMPLOY-PENSION CONTRI	403,889	401,995	412,347
51.29001	OPEB EMPLOYER CONTRIB.	98,000	140,020	136,800
Personnel Services Total		**$3,185,415**	**$3,370,825**	**$3,483,476**
52.12099	PROFESSIONAL - OTHER EXP	197,920	155,000	155,000
52.22001	REPAIRS & MAINTENANCE	2,000	2,000	1,500
52.23102	RENTAL-PARKING	2,925	10,000	6,000
52.23201	EQUIPMENT RENTALS	19,297	20,000	20,000
52.32001	TELEPHONE EXPENSE	3,567	5,000	5,000
52.32005	POSTAGE-POST OFFICE EXP	12,226	11,000	11,000
52.35001	TRAVEL EXPENSES	18,855	7,500	35,950
52.36001	DUES/FEES-ORGANIZATIONS	7,496	8,335	8,400
52.37020	EDUCATION/TRAINING	9,964	4,100	9,900
52.39001	OTHER PURCHASED SERVICES	7,053	2,000	9,000
Purchased Contracted Services Total		**$281,302**	**$224,935**	**$261,750**
53.11010	SUPPLIES - OFFICE	31,785	40,000	40,000
53.14003	BOOKS & REPORTS	35,883	30,000	25,000
53.17009	MATERIALS & SUPPLIES EXP	7,851	2,000	1,500
Supplies/Expenditures Total		**$75,518**	**$72,000**	**$66,500**
54.25001	OTHER EQUIPMENT	19,176	-	7,000
Capital Outlay Total	**$19,176**	**$0**	**$7,000**	
55.11005	INTERNAL SVC-COMPUTER REP	12,750	5,610	6,526
55.11006	INTERNAL SVC-SOFTWARE LIC	7,180	9,370	10,572
Interfund/Department Services Total		**$19,930**	**$14,980**	**$17,098**
Grand Total		**$3,581,342**	**$3,682,740**	**$3,835,824**

1002120 ALTERNATIVE DISPUTE RESOLUTION

Under the direction of the Board of Trustees and with the assistance of departmental staff, this program reviews civil and domestic cases filed in the courts to determine which cases can be diverted into an Alternative Dispute Resolution Program. The department prepares, disseminates and tracks all alternative dispute orders.

Department personnel may mediate cases; attend court sessions and other meetings at the judge's request. The purpose of the department is to provide the citizens of Chatham County with the opportunity to resolve their disputes before trial with the aid of a trained and registered mediator. The goal of the program in providing this service to the parties is to resolve their dispute faster equitably and with less expense, emotionally and fiscally, than would be required by trial.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	**2.00**	**2.00**	**2.00**

Department Goals

Description	Strategic Plan Factor
Provide high-quality financial information to the Board of Trustees for ADR, Board of Commissioners, County Management, and the public sector for analysis and decision-making purposes.	Economy
Automate processes within limits of existing software and continually seek to secure a more efficient means to enhance the ADR program.	Economy
Develop strategic planning and forecasting models that analyze the cost effect of trends, programs and positions over multiple years for the mediation process.	Economy

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Below Poverty Level	Streamline Indigent appointments	Provide legal services in a timelier, cost efficient manner.

Performance Measures

Activity	Performance Measure
Quality of Life	Number of cases referred from the court system and those mediated annually
Quality of Life	Surveys of performance by each party that participates in the mediation process for effectiveness of program.

	Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	62,870	62,940	64,900
51.21001	REGULAR EMPLOY-INSURANCE	11,889	12,025	12,000
51.22001	REG EMPLOY-EMPLOYER FICA	4,158	4,680	4,965
51.24001	REG EMPLOY-PENSION CONTRI	11,922	11,475	11,700
51.29001	OPEB EMPLOYER CONTRIB.	2,800	3,300	3,300
Personnel Services Total		**$93,639**	**$94,420**	**$96,865**
52.22001	REPAIRS & MAINTENANCE	111	1,000	1,000
52.23201	EQUIPMENT RENTALS	1,587	2,000	2,000
52.32001	TELEPHONE EXPENSE	646	225	400
52.35001	TRAVEL EXPENSES	1,124	2,000	2,000
52.36001	DUES/FEES-ORGANIZATIONS	-	400	300
52.37020	EDUCATION/TRAINING	-	2,000	2,000
Purchased Contracted Services Total		**$3,468**	**$7,625**	**$7,700**
53.11010	SUPPLIES - OFFICE	726	1,000	1,000
53.14003	BOOKS & REPORTS	-	100	100
53.17009	MATERIALS & SUPPLIES EXP	-	500	500
Supplies/Expenditures Total		**$726**	**$1,600**	**$1,600**
54.24002	COMPUTER-DESKTOPS	-	2,000	2,000
Capital Outlay Total	**$0**	**$2,000**	**$2,000**	
55.11005	INTERNAL SVC-COMPUTER REP	500	240	251
55.11006	INTERNAL SVC-SOFTWARE LIC	280	410	407
Interfund/Department Services Total		**$780**	**$650**	**$658**
Grand Total		**$98,614**	**$106,295**	**$108,823**

1002180 CLERK OF SUPERIOR COURT

Court Operations, Real Estate, Customer Service and Records Management, Criminal Processing and Evidence and Administrative services.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	45	45	45
Part Time Positions	0	0	0
Total	**45.00**	**45.00**	**45.00**

Department Goals

Description	Strategic Plan Factor
Continue to increase the use of e-commerce and e-filing practices as a form of payment for filing request resulting in continued efficiencies within the department	Quaility of Life
Continued implementation of the Odyssey computer software court system wide.	Quaility of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one county wide system.	Improve the quality of life by providing timelier, cost efficient court system.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	1,553,908	1,585,740	1,647,935
51.13001	REGULAR EMPLOY-OVERTIME	51,471	39,000	54,110
51.21001	REGULAR EMPLOY-INSURANCE	561,417	510,740	505,125
51.22001	REG EMPLOY-EMPLOYER FICA	107,942	124,220	125,210
51.24001	REG EMPLOY-PENSION CONTRI	272,842	279,785	295,460
51.29001	OPEB EMPLOYER CONTRIB.	125,720	148,170	170,620
Personnel Services Total		**$2,673,300**	**$2,687,655**	**$2,798,460**
52.22001	REPAIRS & MAINTENANCE	8,735	16,000	15,000
52.23201	EQUIPMENT RENTALS	24,389	20,000	20,300
52.32001	TELEPHONE EXPENSE	1,174	2,500	2,000
52.32005	POSTAGE-POST OFFICE EXP	43,558	45,000	45,000
52.35001	TRAVEL EXPENSES	12,813	8,000	13,450
52.36001	DUES/FEES-ORGANIZATIONS	2,791	2,140	2,480
52.37020	EDUCATION/TRAINING	2,185	3,000	3,925
52.39001	OTHER PURCHASED SERVICES	3,217	4,000	5,900
Purchased Contracted Services Total		**$98,862**	**$100,640**	**$108,055**
53.11010	SUPPLIES - OFFICE	37,750	49,100	50,345
53.17009	MATERIALS & SUPPLIES EXP	31,781	35,629	46,529
Supplies/Expenditures Total		**$69,531**	**$84,729**	**$96,874**
54.25001	OTHER EQUIPMENT	-	-	59,245
Capital Outlay Total		**$0**	**$0**	**$59,245**
55.11005	INTERNAL SVC-COMPUTER REP	8,000	5,610	5,647
55.11006	INTERNAL SVC-SOFTWARE LIC	7,870	10,380	9,149
Interfund/Department Services Total		**$15,870**	**$15,990**	**$14,796**
Grand Total		**$2,857,563**	**$2,889,014**	**$3,077,430**

1002200 DISTRICT ATTORNEY

The Mission of the District Attorney's Office is to fairly, professionally and ethically prosecute persons accused of crime committed in Chatham County and to perform all other duties as directed by the Georgia Constitution and the laws of this state.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	74	76	78
Part Time Positions	0	0	0
Total	**74.00**	**76.00**	**78.00**

Department Goals

Description	Strategic Plan Factor
Establish connections in high crime area of city to promote better communication with community leaders.	Quaility of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Reduce victim retaliation and increase life skills	reduce crime; provide prevention
Violent Crime Rate	Project STEP Forward – removing guns and violent offenders off the streets.	Improve the quality of life by reducing crime

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	3,613,786	3,681,811	3,910,386
51.11031	SPECIAL PAY	-	5,400	5,400
51.21001	REGULAR EMPLOY-INSURANCE	812,742	741,690	753,750
51.22001	REG EMPLOY-EMPLOYER FICA	249,732	280,415	297,575
51.24001	REG EMPLOY-PENSION CONTRI	695,484	690,385	731,536
51.29001	OPEB EMPLOYER CONTRIB.	182,000	252,810	254,600
Personnel Services Total		**$5,553,744**	**$5,652,511**	**$5,953,247**
52.12099	PROFESSIONAL - OTHER EXP	797	10,000	10,000
52.13001	COURT REPORTING EXPENSE	38,611	64,000	32,000
52.22001	REPAIRS & MAINTENANCE	9,087	4,000	4,000
52.22010	FLEET MAINTENANCE PARTS	7,216	4,710	4,710
52.22011	FLEET MAINTENANCE LABOR	4,484	5,130	5,130
52.22012	FLEET MAINTENANCE OUTSIDE	1,559	1,740	1,740
52.23102	RENTAL-PARKING	7,548	8,000	8,000
52.23201	EQUIPMENT RENTALS	19,353	20,000	21,000
52.32001	TELEPHONE EXPENSE	12,772	17,000	15,000
52.32005	POSTAGE-POST OFFICE EXP	18,111	20,000	20,000
52.33001	ADVERT-PROF PUBLICATIONS	5,270	10,000	8,000
52.35001	TRAVEL EXPENSES	24,054	30,000	55,000
52.36001	DUES/FEES-ORGANIZATIONS	23,338	15,000	20,000
52.36010	FEES-WITNESS-OTHER	89,163	85,000	136,000
52.37020	EDUCATION/TRAINING	14,197	15,000	16,100
52.39001	OTHER PURCHASED SERVICES	2,750	5,000	2,000
Purchased Contracted Services Total		**$278,310**	**$314,580**	**$358,680**
53.11010	SUPPLIES - OFFICE	62,410	65,000	80,000
53.12701	GASOLINE/DIESEL-BULK PUR	18,817	30,000	21,000
53.13009	CATERED-OTHER	1,176	2,000	2,000
53.14003	BOOKS & REPORTS	21,242	35,000	35,000
53.17001	UNIFORMS	400	600	600
Supplies/Expenditures Total		**$104,045**	**$132,600**	**$138,600**
54.22001	VEHICLES-AUTOMOBILES	-	-	26,310
54.23001	FURNITURE/FIXTURE EXPENSE	7,881	-	3,150
54.24002	COMPUTER-DESKTOPS	9,859	-	1,700
54.24003	COMPUTER-LAPTOPS	-	-	6,900
54.24004	COMPUTER-SOFTWARE	1,362	-	16,500
54.24009	COMPUTER-PERIPHERAL EQUIP	21,166	10,600	13,000
54.25001	OTHER EQUIPMENT	36,006	9,000	1,150
Capital Outlay Total		**$76,274**	**$19,600**	**$68,710**
55.11005	INTERNAL SVC-COMPUTER REP	21,000	10,490	10,715
55.11006	INTERNAL SVC-SOFTWARE LIC	12,290	16,290	17,355
Interfund/Department Services Total		**$33,290**	**$26,780**	**$28,070**
Grand Total		**$6,045,663**	**$6,146,071**	**$6,547,307**

1002210 VICTIM WITNESS

The Victim-Witness Assistance Program was established to make the historically "offender oriented" criminal justice system more responsive to the needs, plight, and rights of crime victims and witnesses. The program serves a maximum number of clients with minimal costs to the County through the extensive use of community volunteers and student interns. Services include providing information on cases status, crisis counseling, referral to private/public service agencies, court advocacy, notice of court proceedings and changes, support groups, parole notification, and assistance with any problems caused by the crime or court appearances.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	11	11	11
Part Time Positions	0	0	0
Total	**11.00**	**11.00**	**11.00**

Department Goals

Description	Strategic Plan Factor
To inform, support, and conduct outreach to all crime victims	Quality of Life
To further strengthen partnership with Chatham County public middle and high schools for selected at-risk students through Youth Intercept	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Early notification and outreach -reduce crime; provide prevention to victims of violent crime and offer support, information and counseling	reduce crime; provide prevention
Recidivism Rate	Reduce victim retaliation and increase life skills	reduce crime; provide prevention
Engaging Students	Enhance students understanding of goals and opportunities	Increase opportunities for youth with job shadowing and internships

Performance Measures

Activity	Performance Measure
Quality of Life	Provide early notification and outreach to victims soon after the date of incident with information, support, referrals and counseling by VWAP staff counselor by partnering with all police departments in getting incident reports for contact
Education	Increase Violence Intervention enrollment of crime victims to 15 from hospital based program to provide education, job skills, and other life skill programs

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	435,663	428,825	469,517
51.13001	REGULAR EMPLOY-OVERTIME	1,088	1,075	1,175
51.21001	REGULAR EMPLOY-INSURANCE	128,519	114,100	115,635
51.22001	REG EMPLOY-EMPLOYER FICA	29,469	34,560	35,920
51.24001	REG EMPLOY-PENSION CONTRI	77,991	77,325	91,775
51.29001	OPEB EMPLOYER CONTRIB.	29,247	38,900	33,060
Personnel Services Total		**$701,976**	**$694,785**	**$747,082**
52.11001	MANAGEMENT CONSULTING SER	-	2,000	500
52.22010	FLEET MAINTENANCE PARTS	451	10	100
52.22011	FLEET MAINTENANCE LABOR	776	90	90
52.23102	RENTAL-PARKING	6,780	7,000	7,000
52.23201	EQUIPMENT RENTALS	3,900	5,000	5,000
52.32001	TELEPHONE EXPENSE	1,008	1,000	700
52.32005	POSTAGE-POST OFFICE EXP	10,361	9,000	8,000
52.35001	TRAVEL EXPENSES	13,401	10,000	14,050
52.36001	DUES/FEES-ORGANIZATIONS	325	500	500
52.37020	EDUCATION/TRAINING	2,886	5,000	4,225
Purchased Contracted Services Total		**$39,887**	**$39,600**	**$40,165**
53.11010	SUPPLIES - OFFICE	15,292	18,000	19,000
53.11021	PRINT SHOP COPY FEE	-	50	50
53.12701	GASOLINE/DIESEL-BULK PUR	-	500	375
53.13009	CATERED-OTHER	534	500	700
53.14003	BOOKS & REPORTS	-	500	500
Supplies/Expenditures Total		**$15,827**	**$19,550**	**$20,625**
55.11005	INTERNAL SVC-COMPUTER REP	2,500	1,340	950
55.11006	INTERNAL SVC-SOFTWARE LIC	1,935	2,650	581
Interfund/Department Services Total		**$4,435**	**$3,990**	**$1,531**
Grand Total		**$762,125**	**$757,925**	**$809,403**

1002300 STATE COURT - JUDGES

The judges of the State Court of Chatham County preside over all civil and criminal cases properly filed with the Court. The Judiciary handles criminal misdemeanor cases either by acceptance of pleas, bench trials before the Court or by jury trials depending on the request of the defendant. State Court judges also preside over all civil cases filed in State Court. The Court has concurrent jurisdiction with the Superior Courts with the exception of equity, land and domestic relations. Additionally, the State Court serves as the appellate court for the Magistrate Court of Chatham County and hears all such cases on a de nova basis.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	10	10	10
Part Time Positions	0	0	0
Total	**10.00**	**10.00**	**10.00**

Department Goals

Description	Strategic Plan Factor
Provide fair and impartial judicial oversight of all cases handled within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant successful completion of all requirements of the court ordered programs.	reduce crime; provide prevention

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Civil Operations – Filings	n/a	2,100	2,100
Civil Operations - Disposed	n/a	2,250	2,250
Civil Operations - Collections	n/a	500,000	500,000
Criminal Operations – Filings	n/a	6,700	6,700

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	948,641	1,035,310	1,080,873
51.21001	REGULAR EMPLOY-INSURANCE	126,223	120,250	112,500
51.22001	REG EMPLOY-EMPLOYER FICA	58,249	67,610	82,690
51.24001	REG EMPLOY-PENSION CONTRI	192,361	188,240	196,528
51.24002	OTHER CONTRIBUTION EXPENS	31,778	32,110	32,110
51.29001	OPEB EMPLOYER CONTRIB.	28,280	33,000	38,000
Personnel Services Total		**$1,385,532**	**$1,476,520**	**$1,542,701**
52.11001	MANAGEMENT CONSULTING SER	34,217	38,400	51,110
52.23201	EQUIPMENT RENTALS	4,008	4,800	5,604
52.32005	POSTAGE-POST OFFICE EXP	4,745	5,000	5,000
52.35001	TRAVEL EXPENSES	5,339	5,650	6,936
52.36001	DUES/FEES-ORGANIZATIONS	3,799	2,900	2,921
52.37020	EDUCATION/TRAINING	1,540	2,040	2,880
Purchased Contracted Services Total		**$53,647**	**$58,790**	**$74,451**
53.11010	SUPPLIES - OFFICE	5,986	6,770	6,770
53.14003	BOOKS & REPORTS	13,463	12,000	12,000
53.17009	MATERIALS & SUPPLIES EXP	80	1,000	1,000
Supplies/Expenditures Total		**$19,529**	**$19,770**	**$19,770**
54.23001	FURNITURE/FIXTURE EXPENSE	-	-	17,700
Capital Outlay Total		**$0**	**$0**	**$17,700**
55.11005	INTERNAL SVC-COMPUTER REP	4,600	1,950	1,632
55.11006	INTERNAL SVC-SOFTWARE LIC	2,490	3,260	2,643
Interfund/Department Services Total		**$7,090**	**$5,210**	**$4,275**
Grand Total		**$1,465,798**	**$1,560,290**	**$1,658,897**

1002310 STATE COURT - CLERK

The State Court Clerk of Court maintains complete and permanent records of all civil and criminal actions filed with the Clerk. The Clerk's Office keeps all records up to date and available to attorneys and the public for review and examination as provided by law. The Clerk's Office provides case management services to the Judges of State Court. The Clerk's Office also receives and distributes funds paid into the Court's registry in the form of escrow and restitution. The Clerk is responsible for receiving and distributing funds paid the Court in the form of fines and fees.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	20	20	20
Part Time Positions	0	0	0
Total	**20.00**	**20.00**	**20.00**

Department Goals

Description	Strategic Plan Factor
Exercises administrative control over the other functions of the court	Quality of Life
Implement Odyssey software system	Quailty of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into one county wide system.	Improve the quality of life by providing timelier, cost efficient court system.

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Civil Operations – Filings	2,000	2,100	2,200
Civil Operations - Disposed	2,100	2,250	2,300
Civil Operations - Collections	490,000	500,000	510,000
Criminal Operations – Filings	6,650	6,700	6,700
Criminal Operations - Disposed	6,200	6,250	6,300
Criminal Operations - Collections	987,000	1,000,000	1,050,000

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	778,364	784,980	784,190
51.13001	REGULAR EMPLOY-OVERTIME	1,422	2,700	4,324
51.21001	REGULAR EMPLOY-INSURANCE	252,575	240,500	225,000
51.22001	REG EMPLOY-EMPLOYER FICA	50,878	60,060	60,330
51.24001	REG EMPLOY-PENSION CONTRI	127,207	141,210	141,340
51.29001	OPEB EMPLOYER CONTRIB.	56,560	66,000	76,000
Personnel Services Total		**$1,267,005**	**$1,295,450**	**$1,291,184**
52.22001	REPAIRS & MAINTENANCE	480	1,700	2,500
52.23201	EQUIPMENT RENTALS	4,147	5,400	5,638
52.32001	TELEPHONE EXPENSE	641	750	750
52.32005	POSTAGE-POST OFFICE EXP	22,572	25,000	26,270
52.33001	ADVERT-PROF PUBLICATIONS	4,175	4,500	4,500
52.35001	TRAVEL EXPENSES	1,513	3,000	2,266
52.36001	DUES/FEES-ORGANIZATIONS	1,190	1,150	1,650
52.37020	EDUCATION/TRAINING	300	1,180	1,200
52.39001	OTHER PURCHASED SERVICES	-	-	68,300
Purchased Contracted Services Total		**$35,017**	**$42,680**	**$113,074**
53.11010	SUPPLIES - OFFICE	25,409	32,200	32,420
53.14003	BOOKS & REPORTS	-	500	500
Supplies/Expenditures Total		**$25,409**	**$32,700**	**$32,920**
54.25001	OTHER EQUIPMENT	2,112	-	10,000
Capital Outlay Total		**$2,112**	**$0**	**$10,000**
55.11005	INTERNAL SVC-COMPUTER REP	8,250	2,810	2,636
55.11006	INTERNAL SVC-SOFTWARE LIC	3,455	4,480	4,270
Interfund/Department Services Total		**$11,705**	**$7,290**	**$6,906**
Grand Total		**$1,341,249**	**$1,378,120**	**$1,454,084**

1002320 STATE COURT - DUI COURT

The Savannah - Chatham County DUI Court began as a pilot project in 2003. The program was initially sponsored by National Highway Traffic Safety Administration, the Governor's Office of Highway Safety and the Georgia Administrative Office of the Courts. This unique program has evolved into a collaborative effort of the State Court and the City of Savannah and Chatham County governments. The program requires coordinated support from the Court, a defense attorney, District Attorney's office, PRIDE Probation and the Recovery Place of Savannah, Inc. The basic ingredients are intense supervision, treatment and "carrot and stick" motivators. DUI Court participants receive needed services from local social service agencies. The program's goal is to reduce the number of DUI offenders and enhance public safety for our community.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	3	3	3
Part Time Positions	0	0	0
Total	**3.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
Provide administrative oversight of DUI Court program in Chatham County Courts	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Facilitate participant's successful completion of all requirements of the court ordered program.	reduce crime; provide prevention

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Participants beginning of year	n/a	145	145
Number Entered into the program	n/a	140	140

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	142,994	143,600	143,980
51.13001	REGULAR EMPLOY-OVERTIME	-	590	1,140
51.21001	REGULAR EMPLOY-INSURANCE	33,760	36,080	33,750
51.22001	REG EMPLOY-EMPLOYER FICA	10,234	10,990	11,110
51.24001	REG EMPLOY-PENSION CONTRI	27,196	25,210	26,060
51.29001	OPEB EMPLOYER CONTRIB.	7,560	9,900	11,400
Personnel Services Total		**$221,744**	**$226,370**	**$227,440**
52.11001	MANAGEMENT CONSULTING SER	22,371	28,180	28,180
52.32001	TELEPHONE EXPENSE	641	750	750
52.35001	TRAVEL EXPENSES	2,058	4,710	3,040
52.36001	DUES/FEES-ORGANIZATIONS	-	700	700
52.37020	EDUCATION/TRAINING	-	600	600
Purchased Contracted Services Total		**$25,070**	**$34,940**	**$33,270**
53.11010	SUPPLIES - OFFICE	2,704	2,500	2,500
53.13009	CATERED-OTHER	-	500	500
Supplies/Expenditures Total		**$2,704**	**$3,000**	**$3,000**
Grand Total		**$249,518**	**$264,310**	**$263,710**

1002400 MAGISTRATE COURT

Receive, process and procure all civil and criminal filings, pleadings, exhibits, court proceedings and monies paid into the registry of the court in order to carry out the powers vested in the Magistrate Court by the Constitution of the State of Georgia.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	18	18	18
Part Time Positions	1	1	1
Total	**19.00**	**19.00**	**19.00**

Department Goals

Description	Strategic Plan Factor
Strive to make the Court the most user friendly and accessible Court by launching a successful unified case management system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into a unified case management system.	Improve the quality of life by providing timelier, cost efficient court system.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	916,020	924,300	928,240
51.21001	REGULAR EMPLOY-INSURANCE	225,067	216,450	180,000
51.22001	REG EMPLOY-EMPLOYER FICA	59,521	64,590	71,020
51.24001	REG EMPLOY-PENSION CONTRI	170,044	163,690	163,020
51.29001	OPEB EMPLOYER CONTRIB.	50,400	59,400	60,800
Personnel Services Total		**$1,421,052**	**$1,428,430**	**$1,403,080**
52.11001	MANAGEMENT CONSULTING SER	7,900	6,900	6,900
52.22001	REPAIRS & MAINTENANCE	4,290	3,000	1,500
52.23201	EQUIPMENT RENTALS	5,550	6,200	5,800
52.32001	TELEPHONE EXPENSE	2,682	2,300	2,300
52.32005	POSTAGE-POST OFFICE EXP	12,936	13,500	12,500
52.35001	TRAVEL EXPENSES	3,121	2,500	3,000
52.36001	DUES/FEES-ORGANIZATIONS	1,708	1,700	1,250
52.37020	EDUCATION/TRAINING	945	1,300	1,300
Purchased Contracted Services Total		**$39,132**	**$37,400**	**$34,550**
53.11010	SUPPLIES - OFFICE	34,368	30,400	30,200
53.14003	BOOKS & REPORTS	5,627	4,800	4,800
Supplies/Expenditures Total		**$39,995**	**$35,200**	**$35,000**
54.23001	FURNITURE/FIXTURE EXPENSE	-	500	500
Capital Outlay Total		**$0**	**$500**	**$500**
55.11005	INTERNAL SVC-COMPUTER REP	5,000	2,440	2,259
55.11006	INTERNAL SVC-SOFTWARE LIC	3,040	4,070	3,660
Interfund/Department Services Total		**$8,040**	**$6,510**	**$5,919**
Grand Total		**$1,508,219**	**$1,508,040**	**$1,479,049**

1002450 PROBATE COURT

Because the population of Chatham County exceeds 100,000, the Probate Court is a Court with expanded jurisdiction. This gives our Court the right to hold jury trials and the right of appeal to the Supreme Court and the Court of Appeals. The Judge is also permitted to hear Declaratory Judgements and approve the appointment of trustees. Pursuant to 0.C.G.A.§ 15-9-36 the Chief Clerk of the Probate Court has the authority to hold hearings and issued Orders in the same manner as the Judge, with the exception of contested matters.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	9	9	9
Part Time Positions	0	0	0
Total	**9.00**	**9.00**	**9.00**

Department Goals

Description	Strategic Plan Factor
Strive to make the Court the most user friendly and accessible Court by launching a successful unified case management system	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Courts	Streamline court system records and operations by consolidating court software into a unified case management system.	Improve the quality of life by providing timelier, cost efficient court system.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	478,693	518,570	524,780
51.12001	TEMPORARY EMPLOYEES	47,073	67,530	67,530
51.21001	REGULAR EMPLOY-INSURANCE	112,534	95,700	101,250
51.22001	REG EMPLOY-EMPLOYER FICA	36,521	37,630	43,060
51.24001	REG EMPLOY-PENSION CONTRI	90,514	94,200	95,400
51.29001	OPEB EMPLOYER CONTRIB.	25,200	29,700	34,200
Personnel Services Total		**$790,534**	**$843,330**	**$866,220**
52.22001	REPAIRS & MAINTENANCE	497	600	600
52.23201	EQUIPMENT RENTALS	4,938	4,000	4,000
52.32001	TELEPHONE EXPENSE	283	600	600
52.32005	POSTAGE-POST OFFICE EXP	10,393	10,000	10,000
52.33001	ADVERT-PROF PUBLICATIONS	-	450	450
52.35001	TRAVEL EXPENSES	2,408	3,000	3,000
52.36001	DUES/FEES-ORGANIZATIONS	896	1,050	1,050
52.36002	DUES/FEES-JURORS EXPENSE	-	1,000	1,000
52.37020	EDUCATION/TRAINING	1,230	2,500	2,500
52.39001	OTHER PURCHASED SERVICES	-	270	270
Purchased Contracted Services Total		**$20,646**	**$23,470**	**$23,470**
53.11010	SUPPLIES - OFFICE	50,479	55,000	56,472
53.11021	PRINT SHOP COPY FEE	85	500	500
53.14003	BOOKS & REPORTS	1,330	1,500	1,500
53.17009	MATERIALS & SUPPLIES EXP	439	1,500	1,500
Supplies/Expenditures Total		**$52,332**	**$58,500**	**$59,972**
55.11005	INTERNAL SVC-COMPUTER REP	2,750	1,460	1,506
55.11006	INTERNAL SVC-SOFTWARE LIC	1,520	2,040	2,440
Interfund/Department Services Total		**$4,270**	**$3,500**	**$3,946**
Grand Total		**$867,783**	**$928,800**	**$953,608**

1002600 JUVENILE COURT

Considering the best interest of children, the mission of the Chatham County Juvenile Court is to protect the children and citizens of Chatham County in matters brought before the Court, with an emphasis on providing rehabilitation to children, and restoration to families. Our 2016-2017 base budget and new items will provide the funds necessary to accomplish this goal.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	52	54	56
Part Time Positions	0	0	0
Total	**52.00**	**54.00**	**56.00**

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Economy
To provide more case diversion opportunities for low level offenders.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Unemployment	Expand job training programs and employment opportunities.	Provide a better trained and work ready applicant
Engaging Students	Reduce the number of youth performing below grade level.	Encourage lifelong learning

Performance Measures

Activity	Performance Measure
Economy	Tracking the number of youth participating in these activities, number of youth successfully completing job training programs, and number youth placed in actual work experiences.
Quality of Life	Tracking the number of youth supervised by the court on grade level and the number of youth performing behind grade level compared to the current rate.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	2,806,310	2,869,060	3,039,370
51.21001	REGULAR EMPLOY-INSURANCE	658,968	649,350	631,500
51.22001	REG EMPLOY-EMPLOYER FICA	189,156	221,070	232,520
51.24001	REG EMPLOY-PENSION CONTRI	511,980	520,290	550,130
51.24002	OTHER CONTRIBUTION EXPENS	24,802	27,100	27,100
51.29001	OPEB EMPLOYER CONTRIB.	147,718	178,200	211,800
Personnel Services Total		**$4,338,934**	**$4,465,070**	**$4,692,420**
52.11001	MANAGEMENT CONSULTING SER	39,398	22,000	30,000
52.12006	PHYSICIAN FEES	18,823	27,000	15,000
52.12021	INDIGENT DEFENSE-MISD.	443,356	361,000	376,000
52.21101	DISPOSAL (GARBAGE) EXP	1,368	1,400	1,400
52.22001	REPAIRS & MAINTENANCE	60,755	58,000	59,000
52.22010	FLEET MAINTENANCE PARTS	997	1,960	1,500
52.22011	FLEET MAINTENANCE LABOR	1,722	3,200	3,200
52.23201	EQUIPMENT RENTALS	18,124	18,600	19,000
52.32001	TELEPHONE EXPENSE	20,424	29,160	29,000
52.32005	POSTAGE-POST OFFICE EXP	6,640	6,600	6,500
52.33001	ADVERT-PROF PUBLICATIONS	35	100	100
52.34001	PRINTING AND BINDING EXP	4,896	6,150	6,000
52.35001	TRAVEL EXPENSES	31,466	28,800	44,030
52.36001	DUES/FEES-ORGANIZATIONS	4,788	6,260	5,000
52.36010	FEES-WITNESS-OTHER	75	500	500
52.37020	EDUCATION/TRAINING	16,868	12,330	15,430
52.39001	OTHER PURCHASED SERVICES	112,798	125,210	117,000
Purchased Contracted Services Total		**$782,534**	**$708,270**	**$728,660**
53.11010	SUPPLIES - OFFICE	34,761	18,820	29,000
53.12701	GASOLINE/DIESEL-BULK PUR	6,130	8,000	7,000
53.12901	UTILITIES OTHER	116,738	120,000	120,000
53.13009	CATERED-OTHER	3,774	3,900	4,000
53.14003	BOOKS & REPORTS	4,095	5,000	5,000
53.17001	UNIFORMS	2,293	1,300	1,400
53.17009	MATERIALS & SUPPLIES EXP	3,742	2,500	2,800
Supplies/Expenditures Total		**$171,533**	**$159,520**	**$169,200**
54.22001	VEHICLES-AUTOMOBILES	-	-	22,000
54.24009	COMPUTER-PERIPHERAL EQUIP	2,112	9,000	3,000
Capital Outlay Total		**$2,112**	**$9,000**	**$25,000**
55.11005	INTERNAL SVC-COMPUTER REP	18,125	10,290	11,789
55.11006	INTERNAL SVC-SOFTWARE LIC	9,530	12,620	16,264
Interfund/Department Services Total		**$27,655**	**$22,910**	**$28,053**
Grand Total		**$5,322,768**	**$5,364,770**	**$5,643,333**

1002750 LAW LIBRARY

Provides materials and services to meet the informational and educational needs of the citizens of Chatham County. Funded 100% by court fees.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	**2.00**	**2.00**	**2.00**

Department Goals

Description	Strategic Plan Factor
To collaborate with community partners to expand job training programs and employment opportunities for our youth.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community	Maintain the library with the latest updates of both electronic and published legal resources.	Encourage lifelong learning

Performance Measures

Activity	Performance Measure
Education	The objectives and activites listed above are measured by keeping our resource collection current with changing laws to provide the citizens of Chatham County with the latest legal information in both print and electronic form.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	67,291	67,365	69,850
51.21001	REGULAR EMPLOY-INSURANCE	25,007	22,200	22,500
51.22001	REG EMPLOY-EMPLOYER FICA	4,367	5,150	5,310
51.24001	REG EMPLOY-PENSION CONTRI	12,218	12,280	12,435
51.29001	OPEB EMPLOYER CONTRIB.	5,600	6,600	7,600
Personnel Services Total		**$114,483**	**$113,595**	**$117,695**
53.11010	SUPPLIES - OFFICE	-	2,000	2,100
53.17009	MATERIALS & SUPPLIES EXP	-	6,400	6,400
Supplies/Expenditures Total		**$0**	**$8,400**	**$8,500**
54.23001	FURNITURE/FIXTURE EXPENSE	-	1,700	2,700
54.24002	COMPUTER-DESKTOPS	-	1,000	1,000
Capital Outlay Total		**$0**	**$2,700**	**$3,700**
55.11005	INTERNAL SVC-COMPUTER REP	1,000	240	251
55.11006	INTERNAL SVC-SOFTWARE LIC	-	-	407
Interfund/Department Services Total		**$1,000**	**$240**	**$658**
Grand Total		**$115,483**	**$124,935**	**$130,553**

1002800 PUBLIC DEFENDER

The Public Defender's Office provides legal defense of indigent persons charged with felony crimes in Chatham County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	12	9	9
Part Time Positions	0	0	0
Total	**12.00**	**9.00**	**9.00**

Department Goals

Description	Strategic Plan Factor
Provide high quality legal services to indigent persons charged with felony offenses and juveniles charged with delinquent acts.	Quality of Life
Work with the District Attorney's Office and Judges to develop Pretrial Intervention Program and enhance Major Crimes Division.	
Expand use of Accountability Courts to supervise defendants with unique physical, mental and sociological issues to reduce recidivism and jail cost.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Provide representation to indigent persons charged with felony offense(s) and provide support services to indigent persons, particularly those involved in one of Chatham county's accountability courts and/or with mental and/or physical limitations.	Provide a community resource for County residents

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Represents all indigent persons charged with felony crimes in County	90%	90%	90%
Represent indigent juveniles charged with crimes in County	90%	95%	95%

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	180,921	181,733	182,141
51.21001	REGULAR EMPLOY-INSURANCE	112,534	36,075	33,750
51.22001	REG EMPLOY-EMPLOYER FICA	12,533	13,911	13,934
51.24001	REG EMPLOY-PENSION CONTRI	10,395	18,478	33,204
51.29001	OPEB EMPLOYER CONTRIB.	25,200	9,900	34,200
Personnel Services Total		**$341,583**	**$260,097**	**$297,229**
52.13001	COURT REPORTING EXPENSE	8,023	8,000	10,000
52.13021	INVESTIGATIVE CASES EXP	2,944	4,000	5,000
52.21101	DISPOSAL (GARBAGE) EXP	256	500	500
52.21301	CUSTODIAL EXPENSE	-	3,500	3,500
52.22001	REPAIRS & MAINTENANCE	1,042	2,000	2,000
52.22010	FLEET MAINTENANCE PARTS	2,358	3,000	3,000
52.22011	FLEET MAINTENANCE LABOR	2,235	3,000	2,190
52.22012	FLEET MAINTENANCE OUTSIDE	49	2,000	2,000
52.23201	EQUIPMENT RENTALS	20,673	24,563	24,563
52.32001	TELEPHONE EXPENSE	5,506	5,000	5,000
52.32005	POSTAGE-POST OFFICE EXP	9,019	7,000	7,000
52.35001	TRAVEL EXPENSES	1,029	2,500	4,000
52.36001	DUES/FEES-ORGANIZATIONS	6,074	5,000	5,000
52.36010	FEES-WITNESS-OTHER	-	2,000	2,000
52.37020	EDUCATION/TRAINING	920	5,000	5,000
52.39001	OTHER PURCHASED SERVICES	1,440	2,000	3,200
Purchased Contracted Services Total		**$61,569**	**$79,063**	**$83,953**
53.11010	SUPPLIES - OFFICE	23,254	27,150	27,225
53.11021	PRINT SHOP COPY FEE	249	1,400	1,580
53.12701	GASOLINE/DIESEL-BULK PUR	8,487	10,000	7,500
53.12901	UTILITIES OTHER	-	2,000	5,000
53.13009	CATERED-OTHER	1,183	2,500	2,500
53.14003	BOOKS & REPORTS	5,452	6,000	6,000
53.17009	MATERIALS & SUPPLIES EXP	-	500	500
Supplies/Expenditures Total		**$38,625**	**$49,550**	**$50,305**
55.11005	INTERNAL SVC-COMPUTER REP	2,250	610	3,514
55.11006	INTERNAL SVC-SOFTWARE LIC	1,036	1,430	5,693
Interfund/Department Services Total		**$3,286**	**$2,040**	**$9,207**
57.20001	PMTS. TO OTHER AGENCY	2,215,283	2,305,258	2,341,368
Other Total $2,215,283		**$2,305,258**	**$2,341,368**	
Grand Total		**$2,660,346**	**$2,696,008**	**$2,782,062**

1002820 INDIGENT DEFENSE UNIT

To provide criminal defense that exceeds the constitutional mandate of effective assistance of counsel to each citizen whose cause has been entrusted to the Eastern Judicial Circuit through an organization that combines innovation, efficacy, efficiency, aggressive advocacy, and compassion with zealous and ethical representation delivered in a cost efficient manner.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	4	12
Part Time Positions	0	0	0
Total	**0.00**	**4.00**	**12.00**

Department Goals

Description	Strategic Plan Factor
Increase the number of misdemeanor cases entering into the diversion program to allow more first time offenders to take advantage of the program and resolve their cases without an arrest or conviction on their record.	Quality of Life
Transition from the current misdemeanor voucher program into a misdemeanor public defender's office, streamlining appointments and allowing Recorder's and State Courts to function more effectively and efficiently.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Recidivism Rate	Streamline Indigent appointments to increase efficiency within the court system by providing legal services in a timelier, cost efficient manner.	Government efficiency

Performance Measures

Activity	Performance Measure
Quality of Life	3% budget savings the first year the office is operational and 1% savings every subsequent year.
Quality of Life	5% increase in cases resolved within 6 months of accusation in State Court.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	156,620	168,375	456,212
51.21001	REGULAR EMPLOY-INSURANCE	50,877	48,100	109,688
51.22001	REG EMPLOY-EMPLOYER FICA	10,990	12,880	36,304
51.24001	REG EMPLOY-PENSION CONTRI	50,285	30,540	74,580
51.29001	OPEB EMPLOYER CONTRIB.	11,200	13,200	37,060
Personnel Services Total		**$279,972**	**$273,095**	**$713,844**
52.12021	INDIGENT DEFENSE-MISD.	813,827	890,000	275,000
52.12022	INDIGENT DEFENSE-FELONY	245,434	200,000	25,000
52.22001	REPAIRS & MAINTENANCE	173	1,500	1,500
52.23201	EQUIPMENT RENTALS	235	2,500	2,500
52.32001	TELEPHONE EXPENSE	1,625	800	2,000
52.32005	POSTAGE-POST OFFICE EXP	-	6,000	3,000
52.35001	TRAVEL EXPENSES	-	2,000	3,500
52.36001	DUES/FEES-ORGANIZATIONS	-	1,000	1,000
52.36010	FEES-WITNESS-OTHER	6,561	15,000	15,000
52.37020	EDUCATION/TRAINING	315	1,500	1,500
52.39001	OTHER PURCHASED SERVICES	356	12,000	430,000
Purchased Contracted Services Total		**$1,068,526**	**$1,132,300**	**$760,000**
53.11010	SUPPLIES - OFFICE	3,899	6,000	5,000
53.12701	GASOLINE/DIESEL-BULK PUR	-	-	2,500
53.13009	CATERED-OTHER	-	-	1,200
53.17009	MATERIALS & SUPPLIES EXP	-	-	500
Supplies/Expenditures Total		**$3,899**	**$6,000**	**$9,200**
54.24002	COMPUTER-DESKTOPS	-	-	14,000
54.24009	COMPUTER-PERIPHERAL EQUIP	-	-	6,600
Capital Outlay Total		**$0**	**$0**	**$20,600**
55.11005	INTERNAL SVC-COMPUTER REP	-	-	502
55.11006	INTERNAL SVC-SOFTWARE LIC	-	-	814
Interfund/Department Services Total		**$0**	**$0**	**$1,316**
Grand Total		**$1,352,397**	**$1,411,395**	**$1,504,960**

1003222 COUNTER NARCOTICS TEAM

The Counter Narcotics Team was formed in March, 1994 and is managed by a Director of Drug Enforcement who reports directly to the County Manager for supervision and control of the unit. It is a composite drug enforcement organization comprised of sworn officers and civilian personnel contributed to by agreement from the municipal and county law enforcement departments throughout Chatham County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	12	12	12
Part Time Positions	0	0	1
Total	**12.00**	**12.00**	**13.00**

Department Goals

Description	Strategic Plan Factor
Assist municipalities in the investigation and suppression of drug related crime within Chatham County	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Violent Crime	Continue to aggressively enforce drug and gun laws in Chatham County	Reduce drug and Guns available on the streets

Performance Measures

Activity	Performance Measure
Quality of Life	To increase the number of drug distribution organizations (5 or more individuals) dismantled within Chatham County over previous years by 5%.

	Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	508,326	654,290	703,305
51.13001	REGULAR EMPLOY-OVERTIME	45,133	30,000	30,000
51.21001	REGULAR EMPLOY-INSURANCE	137,037	137,910	168,750
51.22001	REG EMPLOY-EMPLOYER FICA	41,382	49,825	64,850
51.24001	REG EMPLOY-PENSION CONTRI	102,203	123,123	150,465
51.29001	OPEB EMPLOYER CONTRIB.	31,300	45,690	57,000
Personnel Services Total		**$865,381**	**$1,040,838**	**$1,174,370**
52.11001	MANAGEMENT CONSULTING SER	-	5,000	5,000
52.13021	INVESTIGATIVE CASES EXP	235	-	35,000
52.21101	DISPOSAL (GARBAGE) EXP	-	600	600
52.21301	CUSTODIAL EXPENSE	-	15,000	15,000
52.22001	REPAIRS & MAINTENANCE	280	77,890	77,890
52.22010	FLEET MAINTENANCE PARTS	-	14,420	14,420
52.22011	FLEET MAINTENANCE LABOR	-	17,940	17,940
52.22012	FLEET MAINTENANCE OUTSIDE	-	25,250	25,250
52.23201	EQUIPMENT RENTALS	-	8,395	12,000
52.32001	TELEPHONE EXPENSE	356	62,000	71,000
52.32005	POSTAGE-POST OFFICE EXP	-	500	500
52.35001	TRAVEL EXPENSES	1,923	18,500	18,500
52.36001	DUES/FEES-ORGANIZATIONS	205	7,700	3,000
52.37020	EDUCATION/TRAINING	690	10,275	10,275
52.39001	OTHER PURCHASED SERVICES	9,997	104,500	94,200
Purchased Contracted Services Total		**$13,687**	**$367,970**	**$400,575**
53.11010	SUPPLIES - OFFICE	-	10,000	10,000
53.11021	PRINT SHOP COPY FEE	-	1,000	500
53.12701	GASOLINE/DIESEL-BULK PUR	-	141,000	73,300
53.12901	UTILITIES OTHER	-	78,400	82,715
53.13001	CATERED-LUNCH MEETING	-	2,000	2,000
53.14003	BOOKS & REPORTS	-	900	900
53.17001	UNIFORMS	-	25,750	25,750
53.17009	MATERIALS & SUPPLIES EXP	-	63,300	40,000
Supplies/Expenditures Total		**$0**	**$322,350**	**$235,165**
54.24004	COMPUTER-SOFTWARE	-	-	11,000
Capital Outlay Total		**$0**	**$0**	**$11,000**
57.10001	INTERGOV-SAVANNAH	3,065,734	2,306,725	2,350,000
57.10011	INTERGOV-TYBEE	72,406	74,000	76,220
57.10021	INTERGOV-THUNDERBOLT	66,732	40,000	40,000
57.10031	INTERGOV-POOLER	44,884	51,000	51,000
57.10041	INTERGOV-BLOOMINGDALE	59,848	61,000	62,220
57.10051	INTERGOV-GARDEN CITY	157,938	140,000	142,800
57.10061	INTERGOV-PT. WENTWORTH	42,243	57,000	58,425
57.10116	INTERGOV-BD OF EDUCATION	68,243	77,000	79,310
Other Total		**$3,578,028**	**$2,806,725**	**$2,859,975**
Grand Total		**$4,457,096**	**$4,537,883**	**$4,681,085**

1003251 MARINE PATROL

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	0	6
Part Time Positions	0	0	0
Total	**0.00**	**0.00**	**6.00**

Department Goals

Description	Strategic Plan Factor
Provide boating education and safety classes to residents of Chatham County to increase awareness of safe boating and state laws.	Quality of Life
Provide security patrols to the Port of Savannah	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Learning	Provide no cost educational classes to residents of Chatham county	Community learning

Performance Measures

Activity	Performance Measure
Crime Rate	To increase boater education and safety checks by 10% over last year.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	-	-	318,280
51.11011	REGULAR EMPLOY-PART TIME	-	-	40,000
51.13001	REGULAR EMPLOY-OVERTIME	-	-	10,000
51.21001	REGULAR EMPLOY-INSURANCE	-	-	67,500
51.22001	REG EMPLOY-EMPLOYER FICA	-	-	25,000
51.24001	REG EMPLOY-PENSION CONTRI	-	-	80,540
51.29001	OPEB EMPLOYER CONTRIB.	-	-	22,800
Personnel Services Total		**$0**	**$0**	**$564,120**
52.21101	DISPOSAL (GARBAGE) EXP	-	-	1,000
52.22001	REPAIRS & MAINTENANCE	-	-	43,000
52.22010	FLEET MAINTENANCE PARTS	-	-	9,000
52.22011	FLEET MAINTENANCE LABOR	-	-	5,810
52.23101	BUILDING & LAND RENTAL	-	-	16,500
52.23201	EQUIPMENT RENTALS	-	-	2,000
52.32001	TELEPHONE EXPENSE	-	-	5,500
52.35001	TRAVEL EXPENSES	-	-	2,500
52.36001	DUES/FEES-ORGANIZATIONS	-	-	250
52.37020	EDUCATION/TRAINING	-	-	1,000
Purchased Contracted Services Total		**$0**	**$0**	**$86,560**
53.11010	SUPPLIES - OFFICE	-	-	1,000
53.12701	GASOLINE/DIESEL-BULK PUR	-	-	75,000
53.12901	UTILITIES OTHER	-	-	5,000
53.17001	UNIFORMS	-	-	6,500
53.17009	MATERIALS & SUPPLIES EXP	-	-	15,000
Supplies/Expenditures Total		**$0**	**$0**	**$102,500**
54.25001	OTHER EQUIPMENT	-	-	24,000
Capital Outlay Total		**$0**	**$0**	**$24,000**
57.10001	INTERGOV-SAVANNAH	792,625	834,145	0
55.11005	INTERNAL SVC-COMPUTER REP	-	-	3,002
55.11006	INTERNAL SVC-SOFTWARE LIC	-	-	610
Interfund/Department Services Total		**$792,625**	**$834,145**	**$3,612**
Grand Total		**$792,625**	**$834,145**	**$780,792**

1003300 SHERIFF

The Sheriff's office is comprised of three (3) divisions. The Court Services Division provides security for all the operating courts and judges in the Chatham County courthouse, the Pete Liakakis building, and Juvenile court. The Street Operations Division ensures fair and equal administration of law while safeguarding civil liberties and preserving public safety. The K-9 Regional Training Unit provides professionally trained and certified K-9 officers to respond at incidents from local, state, and federal agencies 24 hours a day, seven days a week.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	102	102	102
Part Time Positions	37	37	37
Total	**139.00**	**139.00**	**139.00**

Department Goals

Description	Strategic Plan Factor
Expand the Project Lifesaver Program that offers location services to Alzheimers, Dementia, Autistic, and Traumatic brain injury citizens that have a potential for becoming lost.	Quality of Life
Support the Chatham County Explorer Post program by: encouraging officers to volunteer with mentoring young people with desires for careers in law enforcement.	Education

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Continue the intern program for the Enforcment bureau to assist college aged youth who earn college credits while working within the Sheriff's Department.	Increase opportunities for young adults through intern programs
Quality of Life	Deploy the K-9 units to assist Chatham County schools with safe school search programs.	Project Step Forward; removing guns from street

Performance Measures

Activity	Performance Measure
Quality of Life	Increased numbers of youth participating in the Explorer program to reach a goal of 25 explorers.
Quality of Life	Assist the educational system with the reduction of illegal narcotics and weapons brought onto the school campuses through the K-9 enforcement program.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	5,304,802	5,102,028	5,101,162
51.11031	SPECIAL PAY	-	-	12,600
51.12011	TEMP EMPLOYEE-PART TIME	763,306	697,915	745,520
51.13001	REGULAR EMPLOY-OVERTIME	149,063	211,500	211,500
51.21001	REGULAR EMPLOY-INSURANCE	1,262,877	1,152,480	1,136,250
51.22001	REG EMPLOY-EMPLOYER FICA	429,387	459,884	446,420
51.24001	REG EMPLOY-PENSION CONTRI	1,259,703	1,236,379	1,226,856
51.29001	OPEB EMPLOYER CONTRIB.	282,800	392,820	383,800
Personnel Services Total		**$9,451,938**	**$9,253,006**	**$9,264,108**
52.11001	MANAGEMENT CONSULTING SER	81,310	89,650	38,750
52.12008	VETERINARIAN EXPENSE	4,586	7,000	4,000
52.21301	CUSTODIAL EXPENSE	319	1,000	1,000
52.22001	REPAIRS & MAINTENANCE	57,514	87,425	87,335
52.22010	FLEET MAINTENANCE PARTS	62,937	66,700	50,000
52.22011	FLEET MAINTENANCE LABOR	59,685	56,420	56,420
52.22012	FLEET MAINTENANCE OUTSIDE	86,206	24,590	60,000
52.22100	VEHICLE REPAIRS	-	15,000	15,000
52.23201	EQUIPMENT RENTALS	16,883	19,660	17,400
52.32001	TELEPHONE EXPENSE	35,862	39,000	35,400
52.32005	POSTAGE-POST OFFICE EXP	6,680	6,500	7,000
52.33001	ADVERT-PROF PUBLICATIONS	29	750	500
52.34001	PRINTING AND BINDING EXP	10,364	9,500	20,000
52.35001	TRAVEL EXPENSES	20,446	23,500	26,425
52.36001	DUES/FEES-ORGANIZATIONS	6,061	6,000	6,000
52.37020	EDUCATION/TRAINING	10,803	12,000	13,840
52.39001	OTHER PURCHASED SERVICES	37,419	36,500	63,200
Purchased Contracted Services Total		**$497,103**	**$501,195**	**$502,270**
53.11010	SUPPLIES - OFFICE	61,892	60,000	49,000
53.12701	GASOLINE/DIESEL-BULK PUR	286,546	325,000	250,000
53.14003	BOOKS & REPORTS	4,433	5,000	5,000
53.16009	OTHER SMALL EQUIPMENT	10,810	19,000	19,000
53.17001	UNIFORMS	66,528	68,000	68,000
53.17009	MATERIALS & SUPPLIES EXP	115,074	102,000	110,500
Supplies/Expenditures Total		**$545,282**	**$579,000**	**$501,500**
54.24002	COMPUTER-DESKTOPS	13,749	-	5,000
54.25001	OTHER EQUIPMENT	49,720	61,200	54,060
Capital Outlay Total		**$63,469**	**$61,200**	**$59,060**
55.11005	INTERNAL SVC-COMPUTER REP	28,750	14,400	26,728
55.11006	INTERNAL SVC-SOFTWARE LIC	16,734	24,030	43,303
Interfund/Department Services Total		**$45,484**	**$38,430**	**$70,031**
Grand Total		**$10,603,276**	**$10,432,831**	**$10,396,969**

1003326 DETENTION CENTER

The Corrections Division provides a secure, safe and sanitary environment for staff, detainees and the public while providing for the care, custody and control of legally incarcerated detainees within the facility.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	477	477	477
Part Time Positions	12	12	12
Total	**489.00**	**489.00**	**489.00**

Department Goals

Description	Strategic Plan Factor
Enhance the cadet program - college adults seeking a degree in Criminal Justice to work in part time uniformed positions.	Economy
Expand the Work Release Program by collaborating with speciality courts and child support to help satisify the financial demands of the courts.	Economy
Autism and special needs training for staff to include crisis intervention training (CIT) to enable better interaction/response to affected individuals.	Health & Welfare

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Per Capita Income	Seek additional employers and training programs for use within the work release program.	Increase network of employers
Quality of Life	Implement "scared straight" program for at risk youth.	Police activity programs

Performance Measures

Activity	Performance Measure
Quality of Life	Staff 50% of the Explorer advisory committee with volunteers from the detention center.
Quality of Life	The Work Release Program will provide reports and statistics on an monthly and annual basis to executive management.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	18,254,424	18,612,789	19,402,552
51.11021	HOLIDAY PAY	350,312	360,000	360,000
51.11031	SPECIAL PAY	-	-	17,500
51.12011	TEMP EMPLOYEE-PART TIME	311,402	405,910	484,520
51.13001	REGULAR EMPLOY-OVERTIME	1,421,428	1,000,000	1,000,000
51.21001	REGULAR EMPLOY-INSURANCE	5,889,259	5,363,030	5,287,500
51.22001	REG EMPLOY-EMPLOYER FICA	1,421,836	1,500,385	1,474,815
51.24001	REG EMPLOY-PENSION CONTRI	4,546,782	4,460,998	4,474,963
51.29001	OPEB EMPLOYER CONTRIB.	1,318,800	1,827,970	1,786,000
Personnel Services Total		**$33,514,243**	**$33,531,082**	**$34,287,850**
52.11001	MANAGEMENT CONSULTING SER	52,210	60,000	62,500
52.12006	PHYSICIAN FEES	5,245,754	5,520,821	6,585,000
52.21101	DISPOSAL (GARBAGE) EXP	46,976	52,800	47,200
52.22001	REPAIRS & MAINTENANCE	912,111	801,000	921,020
52.22010	FLEET MAINTENANCE PARTS	17,673	17,470	17,470
52.22011	FLEET MAINTENANCE LABOR	20,583	17,450	17,450
52.22012	FLEET MAINTENANCE OUTSIDE	9,525	3,030	20,000
52.22100	VEHICLE REPAIRS	-	11,900	6,000
52.23101	BUILDING & LAND RENTAL	35,520	38,750	39,000
52.23201	EQUIPMENT RENTALS	30,976	40,000	40,550
52.32001	TELEPHONE EXPENSE	37,632	44,000	26,000
52.32005	POSTAGE-POST OFFICE EXP	770	1,000	1,000
52.33001	ADVERT-PROF PUBLICATIONS	3,724	1,000	1,000
52.34001	PRINTING AND BINDING EXP	11,339	12,000	12,000
52.35001	TRAVEL EXPENSES	48,574	40,000	44,960
52.36001	DUES/FEES-ORGANIZATIONS	2,914	6,000	6,000
52.37020	EDUCATION/TRAINING	32,463	22,000	22,000
52.39001	OTHER PURCHASED SERVICES	88,489	118,000	146,990
Purchased Contracted Services Total		**$6,597,231**	**$6,807,221**	**$8,016,140**
53.11010	SUPPLIES - OFFICE	9,993	17,000	12,000
53.12701	GASOLINE/DIESEL-BULK PUR	96,734	120,000	100,000
53.12901	UTILITIES OTHER	1,648,605	1,600,000	1,620,000
53.13021	FOOD OTHER	1,515,213	1,660,900	1,660,900
53.14003	BOOKS & REPORTS	-	3,500	3,500
53.16009	OTHER SMALL EQUIPMENT	58,027	45,000	45,000
53.17001	UNIFORMS	207,907	260,000	145,000
53.17005	WAREHOUSE SUPPLIES	759,906	601,569	785,790
53.17009	MATERIALS & SUPPLIES EXP	121,755	110,000	113,600
Supplies/Expenditures Total		**$4,418,140**	**$4,417,969**	**$4,485,790**
54.25001	OTHER EQUIPMENT	72,943	82,000	86,725
Capital Outlay Total		**$72,943**	**$82,000**	**$86,725**
55.11005	INTERNAL SVC-COMPUTER REP	47,250	22,690	23,090
55.11006	INTERNAL SVC-SOFTWARE LIC	24,030	31,760	37,410
Interfund/Department Services Total		**$71,280**	**$54,450**	**$60,500**
Grand Total		**$44,673,837**	**$44,892,722**	**$46,937,005**

1003700 CORONER

Principal duty of this office is to inquire by inquest into the cause of death which there is reason to suppose is not due to natural causes. Autopsies are completed by State of Georgia appointed pathologists at the request of the Coroner.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	1	1	1
Total	**3.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
It is the mission and goal of the Chatham County Coroner's Office to provide professional and efficient investigations into all deaths within our jurisdiction, as required by Georgia law, O.C.G.A.: 45-16	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health	To effectively determine cause and manner of death, affix responsibility and to protect public health and safety, while working in cooperation with police jurisdictions.	Health & Safety

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Death certificates	700	720	740
Autopsies	280	301	310
Body pickups	400	401	420

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	145,872	141,930	165,240
51.13001	REGULAR EMPLOY-OVERTIME	377	-	500
51.21001	REGULAR EMPLOY-INSURANCE	37,511	36,575	33,750
51.22001	REG EMPLOY-EMPLOYER FICA	10,552	10,858	12,641
51.24001	REG EMPLOY-PENSION CONTRI	16,424	15,765	16,308
51.29001	OPEB EMPLOYER CONTRIB.	5,600	6,600	11,400
Personnel Services Total		**$216,337**	**$211,728**	**$239,839**
52.11001	MANAGEMENT CONSULTING SER	65,659	69,000	66,000
52.22001	REPAIRS & MAINTENANCE	1,950	2,500	2,500
52.22010	FLEET MAINTENANCE PARTS	186	140	140
52.22011	FLEET MAINTENANCE LABOR	116	170	170
52.23101	BUILDING & LAND RENTAL	9,197	9,000	9,600
52.32001	TELEPHONE EXPENSE	9,593	10,000	10,000
52.32005	POSTAGE-POST OFFICE EXP	28	300	300
52.35001	TRAVEL EXPENSES	4,570	3,000	3,000
52.36001	DUES/FEES-ORGANIZATIONS	375	300	400
52.37020	EDUCATION/TRAINING	2,720	3,000	3,000
52.39001	OTHER PURCHASED SERVICES	336	500	500
Purchased Contracted Services Total		**$94,729**	**$97,910**	**$95,610**
53.11010	SUPPLIES - OFFICE	1,536	4,000	4,000
53.11021	PRINT SHOP COPY FEE	-	200	100
53.12701	GASOLINE/DIESEL-BULK PUR	86	1,800	500
53.12901	UTILITIES OTHER	82	200	100
Supplies/Expenditures Total		**$1,703**	**$6,200**	**$4,700**
55.11005	INTERNAL SVC-COMPUTER REP	-	240	689
55.11006	INTERNAL SVC-SOFTWARE LIC	1,772	410	407
Interfund/Department Services Total		**$1,772**	**$650**	**$1,096**
Grand Total		**$314,541**	**$316,488**	**$341,245**

1003910 ANIMAL CONTROL

The Animal Control Unit provides services to all of Chatham County, except Tybee Island. Stray and unleashed animals are captured and impounded, fed and cared for until proper disposition can be determined. Sick and injured animals are transported to a local veterinarian facility for care prior to being transported to the shelter. The Animal Control Unit also investigates alleged cases of animal cruelty, bites, barking dogs, etc. and issues city/county ordinance citations. Animal Control works closely with the Chatham County Health Department during bite case investigations to ensure containment of rabies outbreak. In addition, Animal Control maintains files for licensed animals, handles wildlife complaints, and conducts several rabies clinics throughout the year

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	0	15
Part Time Positions	0	0	0
Total	**0.00**	**0.00**	**15.00**

Department Goals

Description	Strategic Plan Factor
Establish better community communications on animal services through launch of a department website.	Effective Government

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Review and cosolidate policies and procedures within Animal Control were approrporate.	Efficient Programs

Performance Measures

Activity	Performance Measure
Engaging Community	Increase the live release rate of animals in care situations by 2%
Engaging Community	Increase the reclaim rate for felines by 3%

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	-	-	552,535
51.13001	REGULAR EMPLOY-OVERTIME	-	-	25,000
51.21001	REGULAR EMPLOY-INSURANCE	-	-	168,750
51.22001	REG EMPLOY-EMPLOYER FICA	-	-	42,550
51.24001	REG EMPLOY-PENSION CONTRI	-	-	91,420
51.29001	OPEB EMPLOYER CONTRIB.	-	-	57,000
Personnel Services Total		**$0**	**$0**	**$937,255**
52.12006	PHYSICIAN FEES	-	-	40,000
52.22001	REPAIRS & MAINTENANCE	-	-	7,000
52.22010	FLEET MAINTENANCE PARTS	-	-	7,000
52.22011	FLEET MAINTENANCE LABOR	-	-	3,290
52.23201	EQUIPMENT RENTALS	-	-	5,000
52.32001	TELEPHONE EXPENSE	-	-	5,000
52.33001	ADVERT-PROF PUBLICATIONS	-	-	50
52.35001	TRAVEL EXPENSES	-	-	3,000
52.36001	DUES/FEES-ORGANIZATIONS	-	-	600
52.37020	EDUCATION/TRAINING	-	-	3,000
52.39001	OTHER PURCHASED SERVICES	-	-	20,000
Purchased Contracted Services Total		**$0**	**$0**	**$93,940**
53.11010	SUPPLIES - OFFICE	-	-	750
53.11021	PRINT SHOP COPY FEE	-	-	1,000
53.12101	WATER/SEWER EXP-SAV	-	-	15,000
53.12701	GASOLINE/DIESEL-BULK PUR	-	-	15,000
53.12901	UTILITIES OTHER	-	-	35,000
53.17001	UNIFORMS	-	-	4,500
53.17009	MATERIALS & SUPPLIES EXP	-	-	50,000
Supplies/Expenditures Total		**$0**	**$0**	**$121,250**
54.24004	COMPUTER-SOFTWARE	-	-	5,500
54.25001	OTHER EQUIPMENT	-	-	2,500
Capital Outlay Total		**$0**	**$0**	**$8,000**
57.10001	INTERGOV-SAVANNAH	1,008,818	1,071,410	0
55.11005	INTERNAL SVC-COMPUTER REP	-	-	1,818
55.11006	INTERNAL SVC-SOFTWARE LIC	-	-	2,237
Interfund/Department Services Total		**$1,008,818**	**$1,071,410**	**$4,055**
Grand Total		**$1,008,818**	**$1,071,410**	**$1,164,500**

1003920 EMERGENCY MANAGEMENT

The Mission of the Chatham Emergency Management Agency is to protect lives and property from the threat of all types of major emergencies and disasters, both natural and man-made. CEMA was a state funded department prior to Fy2017.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	0	10
Part Time Positions	0	0	0
Total	**0.00**	**0.00**	**10.00**

Department Goals

Description	Strategic Plan Factor
Coordinate and expand community outreach efforts and actively establish and maintain partnerships with the community as a whole to facilitate more effective prevention protection, mitigation, and response and recovery activities throughout the County.	Community Involvement
Develop a program to ensure training and exercises are conducted to improve and evaluate Emergency Management capabilities, operational readiness, preparedness, and crisis planning County-wide in a no-fault, risk-free environment.	Education
Ensure Emergency Management Planning activities target areas where resources are limited or lacking and prioritizes resources and mitigation activities to lessen the impacts of emergencies on employees and citizens	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Safe Community	Ensure the provision of communications support to municipal, county, and private-sector response efforts during an incident of critical significance	Local & Regional Collaboration
	Ensure the tasks identified are coordinated throughout the county and work with partners to coordinate sustainable efforts for each	

Performance Measures

Education	Support public education campaigns and festivals to provide community-wide literature and training on emergency preparedness
Safe Community	Ensure 90% reliability in the County's Emergency Warning Sirens System.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	630,283	-	598,541
51.21001	REGULAR EMPLOY-INSURANCE	90,967	-	78,750
51.22001	REG EMPLOY-EMPLOYER FICA	41,425	-	45,788
51.24001	REG EMPLOY-PENSION CONTRI	-	-	109,114
51.24002	OTHER CONTRIBUTION EXPENS	48,234	-	65,000
51.29001	OPEB EMPLOYER CONTRIB.	-	-	26,600
Personnel Services Total		**$810,908**	**$0**	**$923,793**
52.12030	ANSWERING SERVICE	-	-	4,000
52.21301	CUSTODIAL EXPENSE	-	-	1,650
52.22001	REPAIRS & MAINTENANCE	11,626	-	41,500
52.22010	FLEET MAINTENANCE PARTS	8,179	-	5,000
52.22011	FLEET MAINTENANCE LABOR	-	-	7,000
52.23102	RENTAL-PARKING	5,440	-	7,680
52.32001	TELEPHONE EXPENSE	5,388	-	4,100
52.32002	CELLULAR PHONE EXPENSE	17,162	-	16,500
52.32005	POSTAGE-POST OFFICE EXP	528	-	1,000
52.32020	COMMUNICATIONS-CEMA OTHER	102,252	-	83,291
52.34010	PRINTING-PUBLICATIONS	-	-	1,500
52.35001	TRAVEL EXPENSES	6,635	-	10,000
52.36001	DUES/FEES-ORGANIZATIONS	1,178	-	1,400
52.37020	EDUCATION/TRAINING	55,666	-	70,335
Purchased Contracted Services Total		**$214,054**	**$0**	**$254,956**
53.11010	SUPPLIES - OFFICE	42,408	-	23,370
53.12309	ELECTRICITY-OTHER	-	-	300
53.12701	GASOLINE/DIESEL-BULK PUR	14,499	-	20,000
53.13021	FOOD OTHER	-	-	5,000
53.16009	OTHER SMALL EQUIPMENT	-	-	12,806
Supplies/Expenditures Total		**$56,907**	**$0**	**$61,476**
55.11005	INTERNAL SVC-COMPUTER REP	-	6,550	52,881
55.11006	INTERNAL SVC-SOFTWARE LIC	-	-	24,600
Interfund/Department Services Total		**$0**	**$6,550**	**$77,481**
Grand Total		**$1,081,869**	**$6,550**	**$1,317,706**

1004230 BRIDGES

Department is responsible for the remaining draw bridge in Chatham County to ensure it is maintained in safe condition whereby affording access to the barrier islands of Chatham County. This bridge is operated to provide safe passage for users and river traffic and is manned 24 hours a day, 365 days a year.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	11	11	11
Part Time Positions	0	0	0
Total	**11.00**	**11.00**	**11.00**

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	202,397	202,065	207,555
51.12001	TEMPORARY EMPLOYEES	11,913	26,000	13,000
51.13001	REGULAR EMPLOY-OVERTIME	13,430	26,000	22,000
51.21001	REGULAR EMPLOY-INSURANCE	75,022	72,150	67,500
51.22001	REG EMPLOY-EMPLOYER FICA	15,187	16,840	16,000
51.24001	REG EMPLOY-PENSION CONTRI	35,457	36,450	40,910
51.29001	OPEB EMPLOYER CONTRIB.	16,800	19,800	22,800
Personnel Services Total		**$370,206**	**$399,305**	**$389,765**
52.22001	REPAIRS & MAINTENANCE	32,969	50,000	50,000
52.22010	FLEET MAINTENANCE PARTS	801	725	800
52.22011	FLEET MAINTENANCE LABOR	792	750	740
52.23201	EQUIPMENT RENTALS	-	250	250
52.32001	TELEPHONE EXPENSE	1,990	2,500	2,625
52.39001	OTHER PURCHASED SERVICES	832	1,000	1,000
Purchased Contracted Services Total		**$37,384**	**$55,225**	**$55,415**
53.11010	SUPPLIES - OFFICE	-	100	100
53.12701	GASOLINE/DIESEL-BULK PUR	3,512	4,500	3,250
53.12901	UTILITIES OTHER	8,229	9,000	9,000
53.17001	UNIFORMS	1,651	1,500	1,700
53.17009	MATERIALS & SUPPLIES EXP	3,062	3,000	3,000
Supplies/Expenditures Total		**$16,453**	**$18,100**	**$17,050**
54.23001	FURNITURE/FIXTURE EXPENSE	-	250	250
Capital Outlay Total		**$0**	**$250**	**$250**
55.11020	REIMBURSEMENTS TO FUNDS	-	3,000	1,000
Interfund/Department Services Total		**$0**	**$3,000**	**$1,000**
Grand Total		**$424,043**	**$475,880**	**$463,480**

1005144 MOSQUITO CONTROL

Chatham County Mosquito Control was created by the people of Chatham County in a 1957 referendum. The Department is a county-wide mosquito control program including all municipalities. It is structured in an effort to establish an objective, comprehensive, and effective abatement effort for the control of pestiferous and medically important mosquitoes of Chatham County.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	29	29	29
Part Time Positions	1	1	1
Total	**30.00**	**30.00**	**30.00**

Department Goals

Description	Strategic Plan Factor
Implement mentorship programs between employers and students	Education
Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Students	Implement Mentorship Programs with Armstrong State University	Internship & mentorship Programs
Effective Government Services	Implement enhanced notification of MOSCON activities.	Alternative method of communication

Performance Measures

Activity	Performance Measure
Education	3 students enrolled for a minimum of one semester under the Public Health curriculum.
Quality of Life	Implement a web based mapping system to display upcoming spray missions as well as previous spray missions.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	1,131,868	1,217,460	1,268,255
51.11031	SPECIAL PAY	-	14,600	16,600
51.12011	TEMP EMPLOYEE-PART TIME	10,797	10,000	10,000
51.13001	REGULAR EMPLOY-OVERTIME	54,131	50,000	55,450
51.21001	REGULAR EMPLOY-INSURANCE	362,608	348,725	362,250
51.22001	REG EMPLOY-EMPLOYER FICA	81,463	99,577	97,020
51.24001	REG EMPLOY-PENSION CONTRI	237,927	215,370	229,175
51.29001	OPEB EMPLOYER CONTRIB.	81,200	95,700	110,200
Personnel Services Total		**$1,959,993**	**$2,051,432**	**$2,148,950**
52.11001	MANAGEMENT CONSULTING SER	48,625	52,500	52,500
52.12006	PHYSICIAN FEES	150	1,500	1,050
52.21101	DISPOSAL (GARBAGE) EXP	9,637	8,920	4,000
52.21301	CUSTODIAL EXPENSE	12,000	15,000	15,000
52.22001	REPAIRS & MAINTENANCE	81,883	68,150	55,750
52.22010	FLEET MAINTENANCE PARTS	32	80	80
52.22012	FLEET MAINTENANCE OUTSIDE	10,154	16,000	16,000
52.23101	BUILDING & LAND RENTAL	58,439	56,530	59,225
52.23201	EQUIPMENT RENTALS	2,307	5,200	5,200
52.32001	TELEPHONE EXPENSE	11,342	14,100	14,100
52.32005	POSTAGE-POST OFFICE EXP	3,484	7,990	7,990
52.33001	ADVERT-PROF PUBLICATIONS	90	100	100
52.35001	TRAVEL EXPENSES	12,833	8,000	19,250
52.36001	DUES/FEES-ORGANIZATIONS	1,803	1,250	1,250
52.37020	EDUCATION/TRAINING	7,739	18,000	57,095
Purchased Contracted Services Total		**$260,518**	**$273,320**	**$308,590**
53.11010	SUPPLIES - OFFICE	5,942	5,630	5,630
53.12701	GASOLINE/DIESEL-BULK PUR	59,623	53,670	40,000
53.12711	AIRCRAFT FUEL	35,512	53,400	53,400
53.12720	VEHICLE-OIL & LUBE	20	300	300
53.12901	UTILITIES OTHER	56,870	62,000	62,000
53.13009	CATERED-OTHER	908	1,000	1,000
53.14003	BOOKS & REPORTS	1,214	7,850	3,000
53.17001	UNIFORMS	2,953	4,000	6,000
53.17005	WAREHOUSE SUPPLIES	832,887	850,000	893,250
53.17009	MATERIALS & SUPPLIES EXP	142,646	175,940	196,600
Supplies/Expenditures Total		**$1,138,574**	**$1,213,790**	**$1,261,180**
54.22004	AIRPLANE/HELICOPTER PARTS	-	140,000	197,000
54.23001	FURNITURE/FIXTURE EXPENSE	-	-	5,000
54.24002	COMPUTER-DESKTOPS	-	-	2,000
54.25001	OTHER EQUIPMENT	91,237	-	35,340
Capital Outlay Total		**$91,237**	**$140,000**	**$239,340**
55.11005	INTERNAL SVC-COMPUTER REP	7,000	5,360	5,200
55.11006	INTERNAL SVC-SOFTWARE LIC	3,315	4,280	4,880
Interfund/Department Services Total		**$10,315**	**$9,640**	**$10,080**
Grand Total		**$3,460,637**	**$3,688,182**	**$3,968,140**

1005530 FRANK G MURRAY CENTER

Provide citizens an opportunity to enjoy a leisure recreational facility that is clean, safe, useful, attractive, and well maintained. Activities geared towards the senior citizens and physically challenged individuals.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	3	3	3
Total	**3.00**	**3.00**	**3.00**

Department Goals

Description	Strategic Plan Factor
To provide citizens an opportunity to enjoy leisure recreational facilities that are clean, safe, useful, attractive, and well maintained.	Quality of Life
To provide leisure activities that are geared towards senior citizens and physically challenged individuals.	
To provide programs and cultural activities that are geared for year-round enjoyment.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging Community, Quality of Life	Management Of The Center Including maintenance, and program development	Provide safe, useful, recreational facility

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Facility Reservations Requests	100	105	112

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11011	REGULAR EMPLOY-PART TIME	61,877	-	75,347
51.21001	REGULAR EMPLOY-INSURANCE	25,007	24,050	22,500
51.22001	REG EMPLOY-EMPLOYER FICA	4,786	5,195	5,765
51.24001	REG EMPLOY-PENSION CONTRI	13,348	9,328	9,990
51.29001	OPEB EMPLOYER CONTRIB.	5,600	6,600	7,600
Personnel Services Total		**$110,618**	**$45,173**	**$121,202**
52.11001	MANAGEMENT CONSULTING SER	500	200	350
52.21301	CUSTODIAL EXPENSE	3,328	8,500	5,000
52.22001	REPAIRS & MAINTENANCE	1,948	3,000	3,000
52.32001	TELEPHONE EXPENSE	151	200	200
52.32005	POSTAGE-POST OFFICE EXP	1	50	50
Purchased Contracted Services Total		**$5,927**	**$11,950**	**$8,600**
53.11010	SUPPLIES - OFFICE	430	500	2,000
53.12901	UTILITIES OTHER	2,480	2,500	2,500
53.17009	MATERIALS & SUPPLIES EXP	7,597	6,500	5,898
Supplies/Expenditures Total		**$10,507**	**$9,500**	**$10,398**
Grand Total		**$127,052**	**$66,623**	**$140,200**

1006100 PARKS AND RECREATION

Providing safe, useful, and attractive recreational facilities for citizens of all ages. Management of Parks, and provision of Recreational Programs and Special Events.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	44	45	49
Part Time Positions	12	12	12
Total	56.00	57.00	61.00

Department Goals

Description	Strategic Plan Factor
To Plan and Develop leisure Services, Recreation, and Sports offering recreational activities for citizens of all age groups.	Health, Education, and Quality of Life
Provide Countywide facilities to include neighborhood and community parks, sports complexes, tennis courts, fitness trails, beachfront areas, boat ramps & piers, weightlifting center, an indoor swimming facility, and community center that provides citizens an opportunity to enjoy leisure recreational facilities that are safe, useful, attractive and well maintained.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	Providing safe, useful, and attractive recreational facilities for citizens of all ages	Access to exercise opportunities

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Number of Facility Rentals	666	625	630
Youth Teams in County Sponsored Leagues	605	468	460
Adult Teams in County Sponsored Leagues	120	225	200

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	1,271,663	1,674,794	1,797,685
51.12001	TEMPORARY EMPLOYEES	17,605	24,500	24,500
51.12011	TEMP EMPLOYEE-PART TIME	108,422	66,000	66,000
51.13001	REGULAR EMPLOY-OVERTIME	9,070	10,000	30,000
51.21001	REGULAR EMPLOY-INSURANCE	587,675	685,425	554,063
51.22001	REG EMPLOY-EMPLOYER FICA	99,717	135,817	146,613
51.24001	REG EMPLOY-PENSION CONTRI	255,919	257,497	289,693
51.29001	OPEB EMPLOYER CONTRIB.	131,600	188,100	187,150
Personnel Services Total		**$2,481,671**	**$3,042,133**	**$3,095,704**
52.11001	MANAGEMENT CONSULTING SER	52,941	71,000	191,000
52.21101	DISPOSAL (GARBAGE) EXP	17,361	18,000	18,000
52.21301	CUSTODIAL EXPENSE	3,846	5,746	5,746
52.22001	REPAIRS & MAINTENANCE	48,346	60,500	60,500
52.22010	FLEET MAINTENANCE PARTS	31,064	21,260	21,620
52.22011	FLEET MAINTENANCE LABOR	26,945	17,230	17,230
52.22012	FLEET MAINTENANCE OUTSIDE	12,326	29,680	29,680
52.23201	EQUIPMENT RENTALS	2,028	-	1,050
52.32001	TELEPHONE EXPENSE	21,088	20,000	20,000
52.32005	POSTAGE-POST OFFICE EXP	3	30	30
52.35001	TRAVEL EXPENSES	438	500	3,900
52.36001	DUES/FEES-ORGANIZATIONS	855	1,100	1,200
52.37020	EDUCATION/TRAINING	2,555	1,600	2,800
52.39001	OTHER PURCHASED SERVICES	47,716	62,106	62,106
Purchased Contracted Services Total		**$267,512**	**$308,752**	**$434,862**
53.11010	SUPPLIES - OFFICE	4,163	3,900	3,900
53.12701	GASOLINE/DIESEL-BULK PUR	78,658	76,000	55,000
53.12901	UTILITIES OTHER	220,534	215,000	220,000
53.17001	UNIFORMS	11,822	12,500	12,500
53.17009	MATERIALS & SUPPLIES EXP	169,455	150,000	156,000
Supplies/Expenditures Total		**$484,632**	**$457,400**	**$447,400**
54.25001	OTHER EQUIPMENT	-	11,000	47,805
Capital Outlay Total		**$0**	**$11,000**	**$47,805**
55.11005	INTERNAL SVC-COMPUTER REP	2,250	1,100	1,567
55.11006	INTERNAL SVC-SOFTWARE LIC	1,243	1,630	1,830
55.11020	REIMBURSEMENTS TO FUNDS	19,795	-	8,000
Interfund/Department Services Total		**$23,288**	**$2,730**	**$11,397**
57.30001	PAYMENTS TO OTHERS	19,250	688	5,300
Other Total		**$19,250**	**$688**	**$5,300**
Grand Total		**$3,276,352**	**$3,822,703**	**$4,042,468**

1006124 AQUATIC CENTER / POOL

To provide an indoor state-of-the art swimming facility that is safe, useful, attractive and well maintained. To provide programs and cultural activities that are geared for year-round leisure and enjoyment.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	4	4	4
Part Time Positions	49	49	51
Total	**53.00**	**53.00**	**55.00**

Department Goals

Description	Strategic Plan Factor
To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics.	Health

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Engaging community, Health	To provide the community with an opportunity for recreational swimming as well as swim instructions and water aerobics.	Provide exercise access

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Swim Lessons	2,600	2,750	2,800
Birthday Parties	90	92	95
Swim Meets	30	30	32
Lifeguard classes	5	7	8
Make A Splash for Safe Kids	175	150	150

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	201,510	194,765	175,470
51.11011	REGULAR EMPLOY-PART TIME	227,164	280,000	322,995
51.21001	REGULAR EMPLOY-INSURANCE	50,015	48,100	45,000
51.22001	REG EMPLOY-EMPLOYER FICA	30,876	36,330	38,134
51.24001	REG EMPLOY-PENSION CONTRI	31,668	35,255	37,700
51.29001	OPEB EMPLOYER CONTRIB.	11,200	13,200	15,200
Personnel Services Total		**$552,433**	**$607,650**	**$634,499**
52.21101	DISPOSAL (GARBAGE) EXP	1,836	2,600	2,600
52.21301	CUSTODIAL EXPENSE	10,530	10,000	10,000
52.22001	REPAIRS & MAINTENANCE	78,657	98,000	98,000
52.23201	EQUIPMENT RENTALS	862	2,936	1,000
52.32001	TELEPHONE EXPENSE	3,565	3,000	4,150
52.33001	ADVERT-PROF PUBLICATIONS	3,419	5,900	5,900
52.34001	PRINTING AND BINDING EXP	1,530	975	2,300
52.35001	TRAVEL EXPENSES	3,677	350	3,500
52.37020	EDUCATION/TRAINING	2,324	3,500	4,000
52.39001	OTHER PURCHASED SERVICES	37,973	38,500	38,500
Purchased Contracted Services Total		**$144,373**	**$165,761**	**$169,950**
53.11010	SUPPLIES - OFFICE	1,488	3,000	3,000
53.12901	UTILITIES OTHER	259,416	255,000	255,000
53.17009	MATERIALS & SUPPLIES EXP	59,740	60,000	60,000
Supplies/Expenditures Total		**$320,643**	**$318,000**	**$318,000**
54.25001	OTHER EQUIPMENT	11,240	15,000	15,000
Capital Outlay Total		**$11,240**	**$15,000**	**$15,000**
55.11020	REIMBURSEMENTS TO FUNDS	35	-	3,500
Interfund/Department Services Total		**$35**	**$0**	**$3,500**
Grand Total		**$1,028,724**	**$1,106,411**	**$1,140,949**

1007661 MWBE – COMMUNITY OUTREACH PROGRAM

Oversee Program to Facilitate Community Outreach And Bring Awareness To The General Public And Business Community At Large Of The Opportunity To Participate In Government By Selling Goods And Services For Its Daily Operations

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	2	2	2
Part Time Positions	0	0	0
Total	2.00	2.00	2.00

Department Goals

Description	Strategic Plan Factor
Set up workshops and training programs to help vendors.	Education, Economy
Establish a tracking system to monitor M/WBE participation.	
Develop a directory for vendors to be put in their appropriate category.	

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Empower, Community Outreach	Develop Training for Workforce and Target The Local And MWBE Businesses In Projects Funded By Chatham County	Unemployment in civilian workforce

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Outreach Initiatives	9	9	9
Matchmaking Opportunities	4	4	6
Certified new Vendors	125	150	150

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	98,423	100,400	103,410
51.21001	REGULAR EMPLOY-INSURANCE	29,176	24,050	22,500
51.22001	REG EMPLOY-EMPLOYER FICA	7,299	7,685	7,911
51.24001	REG EMPLOY-PENSION CONTRI	21,165	18,303	18,851
51.29001	OPEB EMPLOYER CONTRIB.	5,600	6,600	7,600
Personnel Services Total		**$161,663**	**$157,038**	**$160,272**
52.11001	MANAGEMENT CONSULTING SER	-	15,000	15,000
52.12004	ATTORNEY FEES	-	15,000	15,000
52.22100	VEHICLE REPAIRS	-	1,000	1,000
52.23101	BUILDING & LAND RENTAL	-	1,920	1,970
52.32001	TELEPHONE EXPENSE	167	1,350	1,380
52.33001	ADVERT-PROF PUBLICATIONS	-	1,000	1,510
52.34001	PRINTING AND BINDING EXP	192	500	1,000
52.35001	TRAVEL EXPENSES	1,999	3,500	4,500
52.37020	EDUCATION/TRAINING	1,255	1,000	1,500
Purchased Contracted Services Total		**$3,613**	**$40,270**	**$42,860**
53.11010	SUPPLIES - OFFICE	12,643	4,500	4,600
53.12701	GASOLINE/DIESEL-BULK PUR	-	2,500	500
53.13001	CATERED-LUNCH MEETING	206	1,000	1,500
53.14003	BOOKS & REPORTS	-	-	125
Supplies/Expenditures Total		**$12,849**	**$8,000**	**$6,725**
55.11005	INTERNAL SVC-COMPUTER REP	-	370	377
55.11006	INTERNAL SVC-SOFTWARE LIC	-	-	610
Interfund/Department Services Total		**$0**	**$370**	**$987**
Grand Total		**$178,125**	**$205,678**	**$210,844**

FY2017 NON-DEPARTMENTAL EXPENDITURE SUMMARIES
GENERAL FUND – M&O
GENERAL GOVERNMENT

ACTIVITY	2014 / 2015 ACTUAL	2015 / 2016 BUDGET	2016 / 2017 ADOPTED
1001115 Youth Commission	**50,001**	**50,000**	**50,000**
The Chatham County Youth Commission is an arm of the Chatham County Commission designed to represent the voices of youth in this community, heighten their awareness of local government and provide intensive leadership, teamwork, networking and problem-solving skills.			
1001511 Audit Contract	**114,385**	**103,750**	**125,700**
Funds appropriated for external auditor and Cost Allocation Plan consultant			
1001536 Communications	**620,820**	**706,670**	**712,273**
Funds appropriated for the provision of communication utility service and maintenance of communication equipment.			
1001541 Temporary Pool	**51,779**	**40,020**	**32,980**
Funds are appropriated in this account to pay for temporary clerical and secretarial help used by county departments on an as needed basis.			
1001569 Utilities	**866,010**	**1,150,000**	**950,000**
This account was created to record expenditures for utilities in buildings used by numerous departments.			
TOTAL GENERAL GOVERNMENT	**$ 1,702,995**	**$ 2,050,440**	**$ 1,870,953**

JUDICIARY

1002110 Court Expenditures	**869,778**	**943,000**	**1,078,700**
Court Reporter Fees and Juror Fees are reflected in this account to separate them from other operational expenditures of the Courts.			
1002451 Probate Court Filing Fees	**238,845**	**225,400**	**200,000**
This account records payments out of Filing Fees for services of attorneys and physicians in guardianship cases.			
1002700 Grand Jury	**12,978**	**21,800**	**21,800**
The Grand Jury has criminal and civil functions. These duties can be divided under three broad headings: the duty to inspect and investigate; the duty to appoint and fix compensation; and the duty to advise and recommend. The Grand Jury inspects jails, voters list, ballots, and books of County Officials; the County Commissioners and other items as required by law. They appoint boards and fix compensation for jurors and bailiffs. The Grand Jury also returns true bill, special presentments or no bills after weighing the evidence presented in felony indictments.			
1002810 Panel Attorneys	**79,103**	**-**	**-**
Funds appropriated for Indigent Defense.			
TOTAL JUDICIARY	**$ 1,200,704**	**$ 1,190,200**	**$ 1,300,500**

ACTIVITY	2014 / 2015 ACTUAL	2015 / 2016 BUDGET	2016 / 2017 ADOPTED

HEALTH & WELFARE

1005110 Health Department 1,267,544 1,267,544 1,267,544

The Chatham County Health Department administers a comprehensive public health program for the entire population of the County. Services are primarily preventive in nature except in certain specified communicable diseases such as tuberculosis, venereal disease and intestinal parasites where treatment is provided to prevent spread of diseases in the community. Examples of the broad sphere of health activities are programs in food and water source inspection, air pollution, waste disposal control, rabies control, housing safety, laboratory and dental facility, vital records, health education, and maternal and child care programs.

1005115 Safety Net Program 80,000 80,000 102,500

The Chatham County Safety Net Planning Council is a collaborative of key stakeholders in health with a shared interest in improving access to healthcare for the uninsured and underinsured.

1005190 Indigent Health Care Program 4,332,434 4,503,180 4,503,180

The Indigent Health Care Program funding is designated to provide funding for health care treatment for the indigent population in Chatham County. In 1990 Chatham County and the Chatham County Hospital Authority (Memorial Medical Center) discontinued the contractual agreement whereby Memorial Medical Center would provide indigent health care to the citizens of Chatham County. On May 22, 1991 the Westside Urban Health Care (WUHC) and Chatham County entered into an agreement for WUHC to provide treatment for indigents.

1005421 Greenbriar Children's Center 369,600 369,600 369,600

The purpose, responsibility and charge of Greenbrier's Center, Inc. is to serve as a resource to meet the needs of the dependent, neglected, alienated and abused children of Chatham County. Greenbriar recognizes that the future of the community is dependent upon the ways in which our children grow now; and it is therefore, dedicated to strengthening home and community as well as preparing children themselves for responsible citizenship. In all programs the Greenbriar Children's Center seeks to remedy the effects of past neglect and abuse; to establish self-esteem and a realization of self-worth; and to promote growth and development that will enable children to enjoy and contribute to society to their fullest ability.

1005440 Department of Family & Children's Services 723,040 723,040 741,595

The Department of Family and Children Services (DFACS) administers programs for the Citizens of Chatham County including certification and eligibility of many government sponsored programs.

TOTAL HEALTH & WELFARE	$ 6,772,618	$ 6,943,364	$ 6,984,419

CULTURE & RECREATION

1006130 Weightlifting Center 269,482 273,887 260,455

This account is set up to cover cost associated with the operation of the County's Anderson-Cohen Weightlifting Center.

1006180 Tybee Pier & Pavilion 20,053 24,090 24,000

Operations for the Pier have been privatized effective. Data is shown for historical information only.

ACTIVITY	2014 / 2015 ACTUAL	2015 / 2016 BUDGET	2016 / 2017 ADOPTED
1006240 Georgia Forestry	**42,579**	**49,096**	**49,100**

Chatham County's funding allotment is the pro-rata share of costs to operate the Forest Fire Control program plus payroll supplement to the Georgia Forestry Commission. Chatham County's pro-rated share of cost is four cents per acre plus a payroll supplement and telephone cost.

1006500 Live Oak Library System	**6,783,468**	**7,146,674**	**7,321,674**

Library system for Chatham, Effingham and Liberty counties.

TOTAL CULTURE & RECREATION	**$ 7,115,582**	**$ 7,493,747**	**$ 7,655,229**

DEBT SERVICE

1008005 Union Mission	**167,254**	**168,247**	**169,532**

This expenditure is the annual debt service on the bonds issued for the purchase of property from Union Mission.

1008590 Pollution Abatement (1)	**9,978**	**9,978**	**9,978**

This budgeted amount reflects County payments to various Chatham County incorporated municipalities for the construction of facilities to alleviate water pollution and treat sanitary waste. These facilities were built under the standards set up by the Georgia State Water Quality Control Board and ordered by the Superior Court of Chatham County.

1008922 DSA Bonds Series 2005	**912,128**	**1,028,700**	**1,029,818**

An account to recognize annual debt service requirements for the Downtown Savannah Authority Series 2005 bonds.

1008923 DSA Bonds Series 2005A	**758,274**	**753,326**	**762,326**

An account to recognize annual debt service requirements for the Downtown Savannah Authority Series 2005 A bonds.

1008955 Mosquito Control Facility - 2001	**333,510**	**333,511**	**333,510**

On 2/9/2001, Chatham County approved a finance & lease agreement with Savannah Airport Commission to finance a new facility for Mosquito Control.

1008959 SABHC Debt Service	**51,648**	**52,042**	**-**

Annual fiscal fees paid to Regions Bank for Savannah Area Board of Health bonds.

TOTAL DEBT SERVICE	**$ 2,232,792**	**$ 2,345,804**	**$ 2,305,164**

OTHER FINANCING USES

1009812 Cooperative Extension	**150,880**	**203,764**	**234,683**

The County Extension Office is stands ready to help the residents of the County in areas of agriculture, home cooking, home gardening, community and resource development and youth development through the 4-H Club program.

1009814 Bamboo Farm	**122,591**	**127,780**	**127,780**

The Bamboo Farm partners with the county's Cooperative Extension office to help residents in areas of agriculture, home cooking, community and resource development and youth development through the 4-h club program.

1009901 Transfer to CIP Fund	**2,253,638**	**80,000**	**-**

Funds that are appropriated from General Fund revenue for acquisition of items budgeted for the Capital Improvement Fund. See the CIP Fund for a list of funded items for the Adopted Budget.

ACTIVITY	2014 / 2015 ACTUAL	2015 / 2016 BUDGET	2016 / 2017 ADOPTED
1009918 Transfer to E911 Fund	**143,522**	**-**	**-**
Interfund transfer to the Emergency Communications Fund (E911). Allocation is based on population of smaller municipalities.			
1009919 Transfer to Child Support Recovery Fund	**160,534**	**154,571**	**154,571**
Interfund transfer to the Child Support Recovery Fund.			
1009927 Contingency	**-**	**250,000**	**250,000**
The Contingency Reserve is an amount set up in each annual budget to take care of unusual or unforeseen items which cannot be anticipated at the time of budget preparation. As these items come up during the year, the contingency account is reduced by transferring the required funds to the appropriate account. Thus, at the end of each fiscal year, the funds in this budget account have either been transferred to the appropriate expenditure account or have not been spent so no expenditures are reflected in the columns for the previous year's actual expenditures.			
1009935 Contribution to Retiree Health Insurance	**5,345,700**	**5,888,000**	**6,407,664**
County contribution to the medical insurance for retired employees.			
1009940 Transfer to Debt Service Fund	**2,000,000**	**660,000**	**-**
General Funds transferred to debt service			
1009941 Energy Excise Tax	**684,448**	**613,000**	**613,000**
An account to recognize payments to Cities for taxes collected.			
1009943 Transfer to Solid Waste Fund	**1,079,698**	**1,100,000**	**1,100,000**
An account to recognize the tax subsidy from the General Fund M&O to the Solid Waste Management Enterprise Fund.			
1009952 CAT Teleride	**2,711,892**	**2,800,000**	**2,758,000**
Appropriation to be paid to the Chatham Area Transit Authority for Teleride.			
1009957 Reimbursable Expenses	**586,989**	**573,585**	**582,500**
Expenditures billed to outside agencies.			
1009959 Accrued Benefits Expense	**40,029**	**-**	**-**
Funds set aside for compensated absences that are earned but not paid.			
1009962 Transfer Out to Risk Management Fund	**4,000,000**	**2,274,093**	**2,274,083**
Risk Management activities were moved to an internal service fund in FY 2005/2006.			
1009975 Special Appropriations	**154,330**	**227,110**	**495,890**
Board approved payments for special appropriations			
1009976 Coastal Soil & Water	**-**	**600**	**-**
The Coastal Soil and Water Conservation District is a legally constituted administrative agency of the State of Georgia that provides technical assistance to individuals, groups, and units of government which influence and make decisions about the conservation, development and use of natural resources.			
1009984 Hazardous Materials Expense	**59,519**	**50,000**	**50,000**
This represents the County share of the HazMat Program. The expenses of this program are divided among Chatham County Government, City of Savannah and private industry.			
1009991 G-I-A / Summer Bonanza	**30,000**	**30,000**	**30,000**
The Summer Bonanza Partnership, Inc. is a nonprofit organization providing summer educational and motivational activities to Chatham County children, ages 8 - 12.			
1009995 Vacant Positions	**-**	**(1,100,000)**	**(1,100,000)**
This account reflects potential savings from lag time in filling vacancies.			

ACTIVITY	2014 / 2015 ACTUAL	2015 / 2016 BUDGET	2016 / 2017 ADOPTED
1009996 Contingency	**-**	**1,975,445**	**775,000**
Includes cost increases which will be allocated to each department at budget adoption.			
TOTAL OTHER FINANCING USES	**$ 19,523,770**	**$ 15,907,948**	**$ 14,753,171**

GRAND TOTAL NON-DEPARTMENT	**$ 39,650,150**	**$ 37,016,723**	**$ 36,187,142**

SPECIAL SERVICE FUND

SPECIAL SERVICE DISTRICT (SSD)

The Adopted Special Service District fund budget is presented in this section. The revenues, expenditures and comparisons for the previous budgets are presented for comparison.

A recap of revenue and expenditure changes for the Special Service District Fund by major category as adopted for FY 2016/2017 and compared to FY 2015/2016 is presented below:

Revenue Category	Adopted FY 2016 / 2017	Adopted FY 2015 / 2016	$ Difference + or (-)	% Difference + or (-)
Taxes	26,239,509	26,114,687	124,822	0.48%
License & Permits	1,350,000	1,350,000	0	0.00%
Intergovernmental	720,000	719,000	1,000	0.14%
Charges for Services	250,600	262,500	-11,900	-4.53%
Fines & Forfeitures	1,353,500	1,353,500	0	0.00%
Interest Revenue	12,000	10,000	2,000	20.00%
Miscellaneous Revenue	0	0	0	100.00%
Other Sources - Revenue	775,000	675,000	100,000	14.81%
	$30,700,609	$30,484,687	$215,922	0.71%

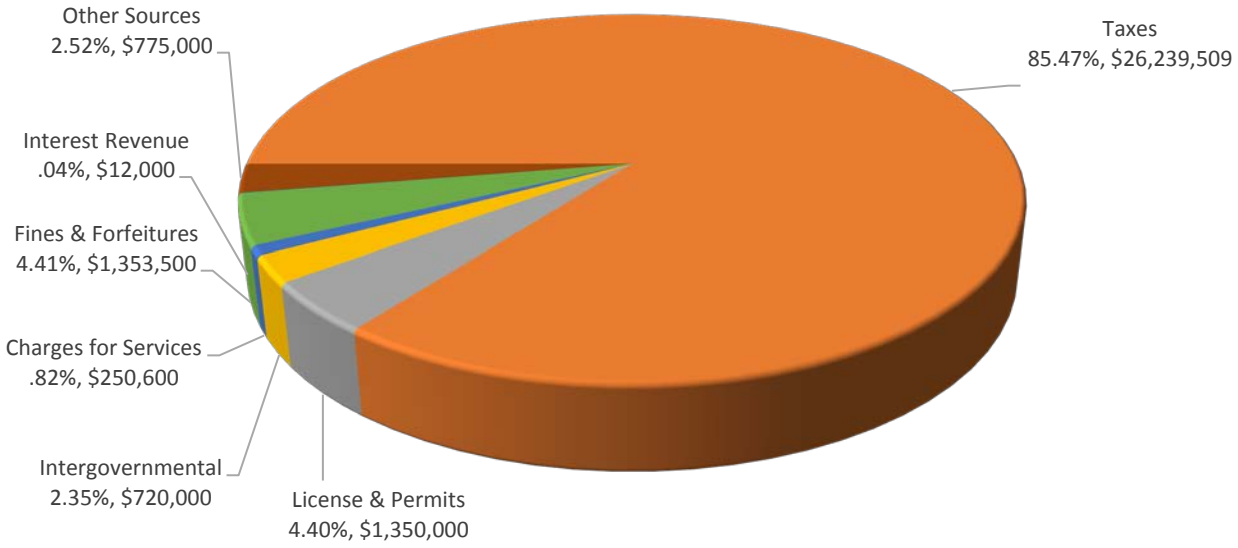
Expenditure Function	Adopted FY 2016 / 2017	Adopted FY 2015 / 2016	$ Difference + or (-)	% Difference + or (-)
General Government	3,440,268	1,841,686	1,598,582	86.80%
Judiciary	1,885,718	2,273,355	(387,637)	-17.05%
Public Safety	14,318,940	14,521,780	(202,840)	-1.40%
Public Works	6,988,840	7,024,630	(35,790)	-0.51%
Housing & Development	1,895,490	1,761,803	133,687	7.59%
Debt Service	0	0	0	0.00%
Other Uses - Expenditure	2,171,353	3,061,433	(890,080)	-29.07%
	$30,700,609	$30,484,687	$215,922	0.71%

Below is a two-year comparison of revenues and expenditures for the Special Service District Fund by category, with each category shown as a percentage of total:

Revenue Category	**Adopted FY 2016 / 2017**	**% of Total**	**Adopted FY 2015 / 2016**	**% of Total**
Taxes	26,239,509	85.47%	26,114,687	85.66%
License & Permits	1,350,000	4.40%	1,350,000	4.43%
Intergovernmental	720,000	2.35%	719,000	2.36%
Charges for Services	250,600	0.82%	262,500	0.86%
Fines & Forfeitures	1,353,500	4.41%	1,353,500	4.44%
Interest Revenue	12,000	0.04%	10,000	0.03%
Miscellaneous Revenue	0	0.00%	0	0.00%
Other Sources - Revenue	775,000	2.52%	675,000	2.21%
	$30,700,609	100.00%	$30,484,687	100.00%

Expenditure Function	**Adopted FY 2016 / 2017**	**% of Total**	**Adopted FY 2015 / 2016**	**% of Total**
General Government	3,440,268	11.21%	1,841,686	6.04%
Judiciary	1,885,718	6.14%	2,273,355	7.46%
Public Safety	14,318,940	46.64%	14,521,780	47.64%
Public Works	6,988,840	22.76%	7,024,630	23.04%
Housing & Development	1,895,490	6.17%	1,761,803	5.78%
Debt Service	0	0.00%	0	0.00%
Other Uses - Expenditure	2,171,353	7.07%	3,061,433	10.04%
	$30,700,609	100.00%	$30,484,687	100.00%

FY 2016/2017 SSD - Adopted Revenues by Category - Total $30,700,609

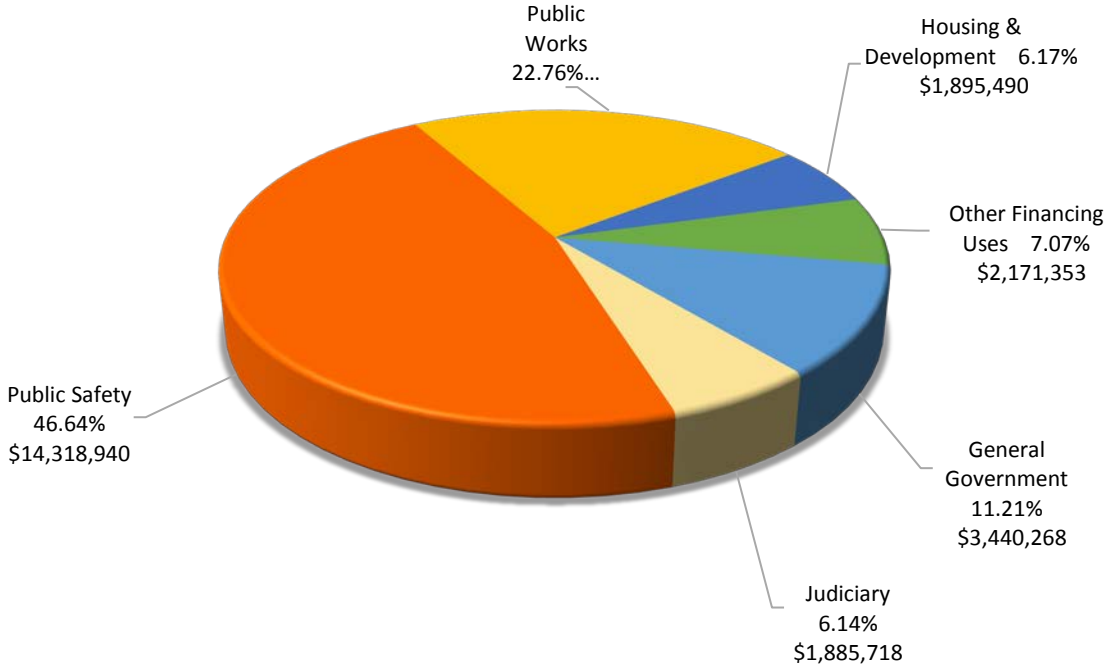


Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
TAX REVENUES				
Real Property-Current Yr	12,384,735	13,239,687	11,887,231	13,290,000
Prop Tax Cur-Timber	2,281	1,000	-	800
Prop Tax-Prior Year-Real	606,545	800,000	626,958	800,000
Prop Tx-Prior Yr-Timber	420	-	476	-
Prop Tax-Prior Yr-Delinq	40	-	-	-
Personal Prop-Motor Vehic	567,700	650,000	391,013	400,000
AAV- Commerical Vehicles	16,110	-	16,629	-
Tavt-Title Ad Valorem	411,884	350,000	512,923	425,709
Personal Prop-Mobile Home	47,830	40,000	43,071	50,000
Per Prop-Intang-Tax Comm	3,348,897	3,450,000	3,651,651	3,450,000
Intangible -Superior Ct	289,591	340,000	272,987	300,000
Personal Prop-Other	224	-	1,350	-
Personal Property Prior	689,340	200,000	412,474	350,000
Prop Tx-Prior Yr-Mobile H	5,467	3,000	1,616	3,000
Prop Tx-Prior Yr-Heavy Eq	98	-	1,295	-
Ad Valorem - Prior Year	179,869	-	-	-
Intangible Tax Real Estat	95,776	100,000	91,269	100,000

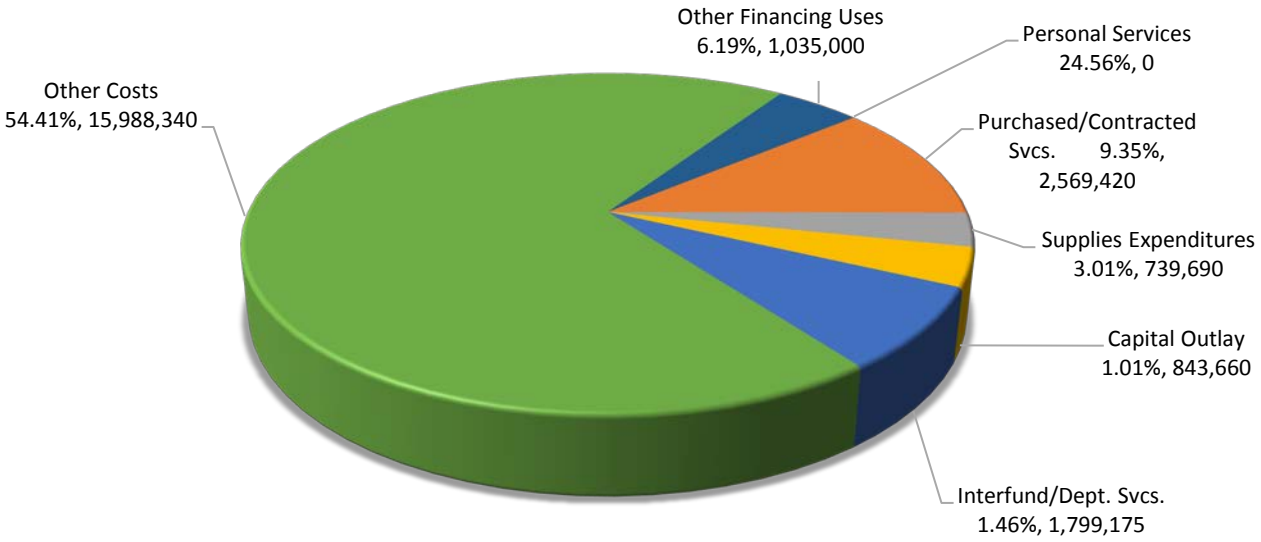
Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
Franchise Taxes-Tv Cable	1,471,284	1,400,000	1,156,077	1,400,000
Alcohol Bev Tax-Spirits	99,065	110,000	102,954	110,000
Alcohol Bev Tax-Wine	247,168	240,000	234,149	240,000
Alcohol Bev Tax-Beer	835,387	850,000	758,417	850,000
Insurance Premium Taxes	4,273,753	4,050,000	4,576,574	4,200,000
Penaltie-Real Prop-Delinq	-	-	-	-
Prop Tax-Penalty-Real	195,542	250,000	203,060	250,000
Prop Tax-Int - Misc	25,321	-	24,897	20,000
Prop Tax Refunds	-	41,000	-	-
TOTAL TAX REVENUE	$25,794,326	$26,114,687	$24,967,072	$26,239,509
LICENSE & PERMIT REVENUES				
Business License Revenue	1,380,963	1,350,000	1,452,335	1,350,000
TOTAL LICENSES & PERMIT	$1,380,963	$1,350,000	$1,452,335	$1,350,000
			INTER-GOVERNMENTAL REVENUES	
Fish/Wildlife - In Lieu Tax	36,522	19,000	-	20,000
Forest LD Project Act GT	7,421	-	10,713	-
Local Gov-City of Sav'h	636,770	700,000	566,003	700,000
TOTAL INTERGOVERNMENTAL	$680,713	$719,000	$576,716	$720,000
CHARGES FOR SERVICES				
MPC Fees	157,372	150,000	126,538	150,000
Commission - Malt / Beverage	(6,098)	(3,500)	(5,796)	(3,500)
False Alarm Permit Fees	6,500	6,000	6,400	6,100
False Alarm - Registration	87,212	100,000	96,883	87,000
False Alarm - Incident Fee	6,948	5,000	3,749	6,000
Police-Parking Citations	5,740	-	2,619	-
Street Maintenance Fees	5,000	5,000	5,000	5,000
Bad Check (NSF) Fee - Other	720	-	383	-
TOTAL CHARGES FOR SERVICES	$263,393	$262,500	$235,775	$250,600
FINES & FORFEITURES REVENUES				
Recorder Ct. Fines - Rev	1,137,730	1,100,000	992,663	1,100,000
JCA - Recorder's Court - Jail	240,172	250,000	214,529	250,000
Right of Way Encroachment	4,283	3,500	3,298	3,500
TOTAL FINES & FORFEITURES	$1,382,185	$1,353,500	$1,210,490	$1,353,500
INTEREST REVENUE				
Interest Revenue	11,744	10,000	16,741	12,000
TOTAL INTEREST REVENUE	$11,744	$10,000	$16,741	$12,000

Revenue Account Title	2014/2015 Actual Revenue Received	2015/2016 Adopted Revenue Budget	2015/2016 Estimated Revenue Realized	2016/2017 Adopted Revenue Budget
MISCELLANEOUS REVENUE				
Miscellaneous Revenue	35,508	-	227	-
TOTAL MISCELLANEOUS	$35,508	$0	$227	$0
OTHER FUNDING SOURCES				
Transfer In From General Fund	-	-	28,940	
Transfer In From Hotel/MO	791,215	675,000	675,302	775,000
Gov Fed - Sale Capital Asset - SSD	40,826	-	11,352	
Other Funding Source Total	$832,041	$675,000	$715,594	$775,000
TOTAL SSD REVENUES	$30,380,872	$30,484,687	$29,174,949	$30,700,609

FY 2016/2017 SSD Fund - Expenditure by Function - Total $30,700,609



FY 2016/2017 SSD Fund - Expenditure by Type - Total $30,700,609



Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
GENERAL GOVERNMENT			
Finance	38,244	33,012	40,460
Audit Contract	20,740	21,250	21,250
Human Resources	39,281	-	-
Engineering	1,068,707	1,246,424	1,128,558
Traffic Lights/ Utilities	173,955	250,000	250,000
IDC - General Fund	311,904	291,000	2,000,000
TOTAL GENERAL GOVERNMENT	**$1,652,831**	**$1,841,686**	**$3,440,268**
JUDICIARY			
Recorder's Court	2,073,707	2,273,355	1,885,718
TOTAL JUDICIARY	**$2,073,707**	**$2,273,355**	**$1,885,718**
PUBLIC SAFETY			
Savannah - Chatham Metropolitan Police Department	14,283,475	14,456,780	14,189,470
Sheriff Peace Officer Retirement	46,250	65,000	129,470
TOTAL PUBLIC SAFETY	**$ 14,329,725**	**$ 14,521,780**	**$ 14,318,940**
PUBLIC WORKS			
Public Works	7,402,022	6,995,630	6,959,840
Fell Street Pump Station	45,105	29,000	29,000
TOTAL PUBLIC WORKS	**$ 7,447,127**	**$ 7,024,630**	**$ 6,988,840**
HOUSING & DEVELOPMENT			
Licensing & Regulatory Services Division	485,870	522,038	695,468
Metropolitan Planning Commission	943,540	1,016,540	886,500
Savannah Area Geographical Information	210,000	223,225	223,225
CORE MPO	-	-	90,297
TOTAL HOUSING & DEVELOPMENT	**$ 1,639,410**	**$ 1,761,803**	**$ 1,895,490**
OTHER FINANCING USES			
Transfer to CIP Fund	220,000	853,000	-
Transfer to E911 Fund	332,522	-	-
Contingency	-	100,000	100,000
Transfer to General Fund - JCA Restricted	239,463	250,000	250,000
Transfer to Building Safety Fund	366,291	370,000	370,000
CGRDC	87,194	113,353	113,353
Reimbursable Expenses	326,442	700,000	700,000
Accrued Benefits Exp. Compensated ABS	25,000	-	-
Transfer to Risk Management	275,000	415,405	415,000
Crimestoppers	89,675	89,675	53,000
Merit Program	-	170,000	170,000
TOTAL OTHER FINANCING USES	**$ 1,961,587**	**$ 3,061,433**	**$ 2,171,353**
TOTAL SSD EXPENDITURES	**$29,104,387**	**$30,484,687**	**$ 30,700,609**

2701575 COUNTY ENGINEERING SVCS

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	10.3	10.6	10.6
Part Time Positions	0	0	0
Total	**10.3**	**10.6**	**10.6**

Department Goals

Description	Strategic Plan Factor
Improve business processes (pursue opportunities to streamline processes, leverage automation and to promote a responsive business friendly environment).	Government Efficiency

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Quality of Life	Provide clearer process of SPLOST funding regarding improvements, infrastructure, parks and community centers	Effective & Efficient Government

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Flood zone determinations	1018	2500	575
Sites & subdivision review	19	20	55
SPLOST projects construction (est)	$10,000,000	$107,000,000	$21,000,000

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	565,700	715,464	612,256
51.21001	REGULAR EMPLOY-INSURANCE	132,557	127,465	95,625
51.22001	REG EMPLOY-EMPLOYER FICA	40,166	54,410	46,838
51.24001	REG EMPLOY-PENSION CONTRI	117,827	134,950	110,838
51.29001	OPEB EMPLOYER CONTRIB.	28,840	34,980	32,300
Personnel Services Total		**$885,090**	**$1,067,269**	**$897,857**
52.12003	ENGINEERING FEES	7,290	8,000	30,000
52.22001	REPAIRS & MAINTENANCE	19,837	3,600	3,600
52.22010	FLEET MAINTENANCE PARTS	3,140	2,140	1,710
52.22011	FLEET MAINTENANCE LABOR	2,631	2,630	2,630
52.22012	FLEET MAINTENANCE OUTSIDE	381	500	400
52.23102	RENTAL-PARKING	-	-	5,740
52.23201	EQUIPMENT RENTALS	6,982	18,000	10,000
52.32001	TELEPHONE EXPENSE	15,043	17,000	14,000
52.32005	POSTAGE-POST OFFICE EXP	1,704	1,500	1,500
52.33001	ADVERT-PROF PUBLICATIONS	23,564	15,000	15,000
52.35001	TRAVEL EXPENSES	29,117	20,000	36,600
52.36001	DUES/FEES-ORGANIZATIONS	3,850	2,800	2,400
52.37020	EDUCATION/TRAINING	11,392	23,000	13,800
Purchased Contracted Services Total		**$124,932**	**$114,170**	**$137,380**
53.11010	SUPPLIES - OFFICE	11,641	18,650	18,500
53.12701	GASOLINE/DIESEL-BULK PUR	13,232	14,000	12,000
53.13009	CATERED-OTHER	1,052	500	500
53.14003	BOOKS & REPORTS	397	1,500	1,729
53.17001	UNIFORMS	1,496	1,500	1,200
53.17009	MATERIALS & SUPPLIES EXP	3,794	2,500	2,500
Supplies/Expenditures Total		**$31,611**	**$38,650**	**$36,429**
54.24003	COMPUTER-LAPTOPS	3,622	5,660	10,660
54.25001	OTHER EQUIPMENT	4,303	980	32,200
Capital Outlay Total		**$7,925**	**$6,640**	**$42,860**
55.11005	INTERNAL SVC-COMPUTER REP	6,000	3,780	3,514
55.11006	INTERNAL SVC-SOFTWARE LIC	3,453	4,480	5,693
55.11020	REIMBURSEMENTS TO FUNDS	-	3,500	3,500
Interfund/Department Services Total		**$9,453**	**$11,760**	**$12,707**
Grand Total	**$1,059,011**	**$1,238,489**	**$1,127,233**	

2702500 RECORDERS COURT

Recorders court functions under an Intergovernmental agreement with the City of savannah for operations within the Recorder's Court of Chatham County

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	0	0	0
Part Time Positions	0	0	0
Total	**0**	**0**	**0**

No county Employees are directly assigned to this department. Employees associated are funded through other Departments within the General Fund.

Department Goals

Maintain cost structure within allocated funds per the intergovernmental agreement with the City of Savannah.

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Collaboration with City of Savannah to reduce overall court expenditures by providing joint services	Crime Rate, Efficiency of Services

Performance Measures

Activity	Performance Measure
Efficiency	Continued accounting of all court operations within guidelines of agreement

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	112,585	102,400	313,340
51.21001	REGULAR EMPLOY-INSURANCE	12,870	12,025	11,250
51.22001	REG EMPLOY-EMPLOYER FICA	7,773	7,840	23,970
51.24001	REG EMPLOY-PENSION CONTRI	42,050	43,000	28,911
51.29001	OPEB EMPLOYER CONTRIB.	2,800	3,300	3,800
Personnel Services Total		**$178,079**	**$168,565**	**$381,271**
52.11001	MANAGEMENT CONSULTING SER	-	-	155,000
52.12021	INDIGENT DEFENSE-MISD.	700,639	800,000	350,000
52.12022	INDIGENT DEFENSE-FELONY	25,825	15,000	5,000
52.22001	REPAIRS & MAINTENANCE	10	500	500
52.32001	TELEPHONE EXPENSE	-	-	3,000
52.36010	FEES-WITNESS-OTHER	-	-	30,000
52.39001	OTHER PURCHASED SERVICES	238,500	318,000	100,000
Purchased Contracted Services Total		**$964,974**	**$1,133,500**	**$643,500**
53.11010	SUPPLIES - OFFICE	1,875	2,000	2,000
Supplies/Expenditures Total		**$1,875**	**$2,000**	**$2,000**
55.11020	REIMBURSEMENTS TO FUNDS	-	21,140	370,797
Interfund/Department Services Total		**$0**	**$21,140**	**$370,797**
57.10001	INTERGOV-SAVANNAH	-	-	250,000
57.20001	PMTS. TO OTHER AGENCY	238,498	238,150	238,150
Other Total		**$238,498**	**$238,150**	**$488,150**
Grand Total		**$1,383,426**	**$1,563,355**	**$1,885,718**

2704100 PUBLIC WORKS

Provides maintenance and repair activities in support of the unincorporated area of Chatham County's infrastructure, including roads, storm water structures, solid waste, and water and sewer.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	100	102	103
Part Time Positions	5	5	5
Total	**105.00**	**107.00**	**108.00**

Department Goals

Description	Strategic Plan Factor
Introduce additional safety and training classes to reduce lost time claims in an effort to obtain an accident free environment.	Efficient Government
Provide effective and efficient government services while ensuring that processes and procedures are planned and executed with transparency.	Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Effective Government Services	Implement enhanced notification and reporting of Public service activities through cellular telephone and website applications.	Alternative method of communication

Performance Measures

Activity	Performance Measure
Efficiency	Continued accounting of all man hours needed on work orders and increase efficiency of the department as a whole.

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	2,672,084	3,112,410	3,313,538
51.12001	TEMPORARY EMPLOYEES	31,406	75,000	75,000
51.13001	REGULAR EMPLOY-OVERTIME	34,542	24,000	24,000
51.21001	REGULAR EMPLOY-INSURANCE	1,196,875	1,118,250	1,102,500
51.22001	REG EMPLOY-EMPLOYER FICA	186,437	237,620	255,850
51.22011	TEMP EMPLOY-EMPLOYER FICA	-	5,025	5,025
51.24001	REG EMPLOY-PENSION CONTRI	522,250	567,390	598,207
51.29001	OPEB EMPLOYER CONTRIB.	260,400	381,150	372,400
Personnel Services Total		**$4,903,994**	**$5,520,845**	**$5,746,520**
52.21101	DISPOSAL (GARBAGE) EXP	1,140	1,800	1,800
52.22001	REPAIRS & MAINTENANCE	8,807	19,000	15,000
52.22010	FLEET MAINTENANCE PARTS	128,733	141,680	100,000
52.22011	FLEET MAINTENANCE LABOR	174,137	198,040	198,040
52.22012	FLEET MAINTENANCE OUTSIDE	217,195	198,790	198,790
52.23201	EQUIPMENT RENTALS	7,664	7,865	8,015
52.32001	TELEPHONE EXPENSE	6,334	8,000	8,000
52.32005	POSTAGE-POST OFFICE EXP	689	800	800
52.35001	TRAVEL EXPENSES	12,133	9,500	9,500
52.36001	DUES/FEES-ORGANIZATIONS	1,725	3,000	3,000
52.37020	EDUCATION/TRAINING	13,840	9,500	9,500
52.39001	OTHER PURCHASED SERVICES	413,571	461,990	670,000
Purchased Contracted Services Total		**$985,968**	**$1,059,965**	**$1,222,445**
53.11010	SUPPLIES - OFFICE	12,173	17,000	16,000
53.12701	GASOLINE/DIESEL-BULK PUR	244,756	375,000	200,000
53.12901	UTILITIES OTHER	88,983	97,000	97,000
53.13009	CATERED-OTHER	2,193	2,800	2,800
53.17001	UNIFORMS	20,046	30,000	30,000
53.17009	MATERIALS & SUPPLIES EXP	150,390	183,350	183,350
Supplies/Expenditures Total		**$518,540**	**$705,150**	**$529,150**
55.11005	INTERNAL SVC-COMPUTER REP	7,750	4,170	5,016
55.11006	INTERNAL SVC-SOFTWARE LIC	4,143	5,500	6,709
55.11020	REIMBURSEMENTS TO FUNDS	-458,235	-600,000	-600,000
Interfund/Department Services Total		**-$446,342**	**-$590,330**	**-$588,275**
Grand Total		**$5,962,160**	**$6,695,630**	**$6,909,840**

2707210 BUILDING SAFETY / REGULATORY SERVICES

Receives and processes applications for occupational tax certificates, assess and collect occupational taxes. Conducts site inspections for Property Maintenance ordinance compliance. Inspects business establishments for compliance to the Occupational Tax ordinance

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	6.65	6.65	8.65
Part Time Positions	2	2	2
Total	8.65	8.65	10.65

Department Goals

Description	Strategic Plan Factor
Establish jurisdiction where all construction, land use, and businesses are compliant with State Law and local County Ordinances	Health, Economy, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Economy, Quality of Life	To Safeguard The General Welfare Of Citizens Through The Professional Administration Of The Business License And Zoning Divisions, by annual field inspections, and timely Plan reviews for compliance.	Government Efficiency

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Tax Certificates / Alcoholic Licenses Issued	2,500	2,550	2,400
Hazardous Substance Registrations Issued	100	100	100

Account Title		2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
51.11001	REGULAR EMPLOYEES	247,146	288,910	381,853
51.21001	REGULAR EMPLOY-INSURANCE	85,583	91,987	103,500
51.22001	REG EMPLOY-EMPLOYER FICA	18,697	22,044	29,214
51.24001	REG EMPLOY-PENSION CONTRI	46,064	48,020	65,029
51.29001	OPEB EMPLOYER CONTRIB.	18,620	25,250	34,960
Personnel Services Total		**$416,110**	**$476,211**	**$614,556**
52.21101	DISPOSAL (GARBAGE) EXP	46	100	100
52.21301	CUSTODIAL EXPENSE	1,360	2,000	2,000
52.21401	LAWN CARE EXPENSE	313	300	300
52.22001	REPAIRS & MAINTENANCE	92	500	517
52.22010	FLEET MAINTENANCE PARTS	2,000	430	430
52.22011	FLEET MAINTENANCE LABOR	2,679	1,020	1,020
52.23201	EQUIPMENT RENTALS	1,858	1,640	1,790
52.32005	POSTAGE-POST OFFICE EXP	9,905	10,000	10,000
52.33001	ADVERT-PROF PUBLICATIONS	1,633	2,225	3,425
52.35001	TRAVEL EXPENSES	-	500	500
52.36001	DUES/FEES-ORGANIZATIONS	520	1,100	1,100
52.37020	EDUCATION/TRAINING	447	766	1,000
52.39001	OTHER PURCHASED SERVICES	1,500	1,500	1,500
Purchased Contracted Services Total		**$22,354**	**$22,081**	**$23,682**
53.11010	SUPPLIES - OFFICE	5,853	5,936	5,936
53.12701	GASOLINE/DIESEL-BULK PUR	5,412	8,000	5,175
53.12901	UTILITIES OTHER	4,066	5,000	5,000
Supplies/Expenditures Total		**$15,332**	**$18,936**	**$16,111**
54.22001	VEHICLES-AUTOMOBILES	-	-	40,800
Capital Outlay Total		**$0**	**$0**	**$40,800**
55.11005	INTERNAL SVC-COMPUTER REP	4,000	980	1,506
55.11006	INTERNAL SVC-SOFTWARE LIC	1,243	1,630	2,440
Interfund/Department Services Total		**$5,243**	**$2,610**	**$3,946**
Grand Total		**$459,038**	**$519,838**	**$699,095**

FY2017 NON-DEPARTMENTAL EXPENDITURE SUMMARIES

SPECIAL SERVICE DISTRICT

GENERAL GOVERNMENT

Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
2701510 Finance	**38,244**	**33,012**	**40,460**
Part-time staff for False Alarm Ordinance			
2701511 Audit Contract	**20,740**	**21,250**	**21,250**
Funds are appropriated in this account for the annual audit. The annual audit is mandated by State Law (O.C.G.A. 36-81-7).			
2701540 Human Resources	**39,281**	**-**	**-**
Expenditures for Driver Training Officer are accounted for here.			
2701577 Traffic Lights / Utilities	**173,955**	**250,000**	**250,000**
This account is used to reflect expenditures for county streetlights & traffic signal power and water service for irrigation.			
2701595 IDC - General Fund	**311,904**	**291,000**	**2,000,000**
This account is used to reflect administrative expenditures from General Fund M&O Departments that benefit Special Service District operations.			
TOTAL GENERAL GOVERNMENT	**$ 584,124**	**$ 595,262**	**$2,311,710**
PUBLIC SAFETY			
2703241 Sheriff / Peace Officer Retirement	**46,250**	**65,000**	**129,470**
Payments are made from this account to the Peace Officer's Annuity Benefit Fund, Sheriff's Retirement Fund and the Superior Court Clerk's Retirement Fund. Payments are based on formulas determined by the amount of fine levied or bond forfeiture.			
TOTAL PUBLIC SAFETY	**$ 46,250**	**$ 65,000**	**$ 129,470**
PUBLIC WORKS			
2704321 Fell Street Pump Station Maint.	**45,105**	**29,000**	**29,000**
This account appropriates funds for fell street pump maintenance in accordance with an agreement with the City of Savannah.			
TOTAL PUBLIC WORKS	**$ 45,105**	**$ 29,000**	**$ 29,000**
HOUSING & DEVELOPMENT			
2707410 MPC	**943,540**	**1,016,540**	**886,500**
The Metropolitan Planning Commission continually analyzes community trends and potential problem areas. It is a function of the Commission to translate these findings into logical and workable plans to insure progressive and orderly urban growth.			
2707412 SAGIS	**210,000**	**223,225**	**223,225**
The Savannah Area Geographic Information System, provides an entrepreneurial approach to manage geographically-based data among various government agencies, creates tools and services for those agencies and the public, provides access to the data and provides support to users to maximum system benefits.			

Account Title	2014/2015 Actual	2015/2016 Adopted	2016/2017 Adopted
2707412 CORE MPO	**-**	**-**	**90,297**
TOTAL HOUSING & DEVELOPMENT	**$1,153,540**	**$1,239,765**	**$1,109,725**

OTHER FINANCING USES			
2709901 Transfer to CIP Fund	**220,000**	**853,000**	**-**
Funds that are appropriated from Special Service District Fund revenue for acquisition of items budgeted for the Capital Improvement Fund.			
2709918 Transfer Emergency Communications (E911)	**332,522**	**-**	**-**
Interfund transfer to the Emergency Communications Fund (E-911) for Savannah-Chatham Metropolitan Police Department.			
2709927 Contingency	**-**	**100,000**	**100,000**
The Contingency Reserve is an amount set up in each annual budget to take care of unusual or unforeseen items which cannot be anticipated at the time of budget preparation. As these items come up during the year, the contingency account is reduced by transferring the required funds to the appropriate account. Thus, at the end of each fiscal year, the funds in this budget account have either been transferred to the appropriate expenditure account or have not been spent so no expenditures are reflected in the columns for the previous year's actual expenditures.			
2709944 Transfer to GF - JCA Restricted	**239,463**	**250,000**	**250,000**
The Jail Construction Act established a 10% surcharge on court fines to help offset the costs of jails. Funds may be used for buildings, staffing and operation of jail facilities.			
2709949 Transfer to Building Safety FD570	**366,291**	**370,000**	**370,000**
An account to recognize the tax subsidy from the Special Service District tax district to the Building Safety and Regulatory Services enterprise fund.			
2709950 C G R D C	**87,194**	**113,353**	**113,353**
Chatham County officially became a member of the Coastal Area Georgia Regional Development Center on July 1, 1972 having been transferred from the disbanded Georgia Southern Area Planning & Development Commission. The annual cost is based on population.			
2709957 Reimbursable Expense	**326,442**	**700,000**	**700,000**
Expenditures billed to outside agencies.			
2709959 Accrued Benefits Expense	**25,000**	**-**	**-**
Funds set aside for compensated absences that are earned but not paid.			
2709962 Transfer Out to Risk Management	**275,000**	**415,405**	**415,000**
Risk Management activities were moved to an internal service fund in FY 2005/2006.			
2709979 Crimestoppers	**89,675**	**89,675**	**53,000**
This represents the County's portion of the program.			
2709996 Contingency	**-**	**170,000**	**170,000**
TOTAL OTHER FINANCING USES	**$1,961,587**	**$3,061,433**	**$2,171,353**

GRAND TOTAL NON-DEPARTMENT	**$3,790,606**	**$4,990,460**	**$ 5,751,258**

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SPECIAL REVENUE FUNDS

These funds are used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

Listing of Special Revenue Funds contained herein:

- **Confiscated Fund** - This fund accounts for the funds generated from participation in drug related cases.
- **Sheriff Confiscated Fund** - This fund accounts for funds received by the Sheriff from seized asset sales.
- **Street Lighting Fund** - This fund accounts for the special assessments levied for street lighting services.
- **Emergency Telephone System** - This fund accounts for the funds generated for telephone subscriber surcharges for operation of the emergency 911 system. The surcharge is $1.50 per month per exchange access facility (telephone), for each cellular telephone and for Voice over Internet Protocol service. The system is administered by the City of Savannah as part of an intergovernmental agreement.
- **Restricted Court Fees** - This fund accounts for legally restricted court fine and fee collections for victim witness fees, drug surcharge fees, and juvenile court supervision. This fund also account for activities of the State's DUI Court.
- **Inmate Welfare Fund** - This fund accounts for the operation of the inmate jail commissary.
- **Multiple Grant Fund** – this fund accounts for miscellaneous grants accounted for in separate project accounts.
- **Child Support Enforcement Fund** - This fund accounts for funds received and expended for the cost associated with the collection and distribution of child support payments received and/or recovered.
- **Hotel\Motel Tax Fund** – this fund accounts for hotel/motel tax collections and related disbursements to be accounted for in a separate special revenue fund.
- **Land Disturbing Activities Ordinance Fund** - This fund accounts for the funds generated under the Land Disturbance Activities Ordinance.
- **Land Bank Fund** - This fund accounts for funds generated from the sale of surplus land and expenditures incurred to prepare County properties for transfer or for sale; to maintain properties and to remove dilapidated structures.

Fund 210 - CONFISCATED REVENUE FUND

		FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues				
	Fines & Fees	1,273,537	101,000	130,000
	Total Revenue	**1,273,537**	**101,000**	**130,000**
Expenditures				
	Public Safety	243,918	101,000	130,000
	Total Expenditure	**$243,918**	**$ 101,000**	**$130,000**

Fund 211 - SHERIFF CONFISCATED FUNDS

		FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues				
	Fines & Fees	193,602	50,000	50,000
	Total Revenue	**$ 193,602**	**$ 50,000**	**$ 50,000**
Expenditures				
	Public Safety	179,474	50,000	50,000
	Total Expenditure	**$ 179,474**	**$ 50,000**	**$ 50,000**

Fund 214 - STREET LIGHTING

		FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues				
	Charges for Services	589,339	1,028,927	600,000
	Total Revenue	**$ 589,339**	**$ 1,028,927**	**$ 600,000**
Expenditures				
	Public Works	546,102	1,028,927	600,000
	Total Expenditure	**$ 546,102**	**$ 1,028,927**	**$ 600,000**

Fund 215 - E911 SERVICE

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Fines & Fees	2,645,676	2,800,000	2,800,000
Transfers in	476,043	654,000	654,000
Total Revenue	**$ 3,121,719**	**$ 3,454,000**	**$ 3,454,000**
Expenditures			
Public Safety	3,145,220	3,454,000	3,454,000
Total Expenditure	**$ 3,145,220**	**$ 3,454,000**	**$ 3,454,000**

Fund 217 – RESTRICTED COURT FEES

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Fines & Fees	788,124	471,100	471,100
Transfers in	13,837		
Total Revenue	**$ 801,961**	**$ 471,100**	**$ 471,100**
Expenditures			
Judiciary	715,364	471,100	471,100
Transfers Out	500,000		
Total Expenditure	**$ 1,215,364**	**$ 471,100**	**$ 471,100**

Fund 218 - INMATE WELFARE FUND

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Charges for Services	1,036,873	1,331,769	1,200,000
Total Revenue	**$ 1,036,873**	**$ 1,331,769**	**$ 1,200,000**
Expenditures			
Public Safety	1,060,868	1,331,769	1,200,000
Total Expenditure	**$ 1,060,868**	**$ 1,331,769**	**$ 1,200,000**

Fund 250- MULTIPLE GRANT FUND

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Intergovernmental	2,416,974	292,814	438,914
Total Revenue	**$ 2,416,974**	**$ 292,814**	**$ 438,914**
Expenditures			
Judiciary	2,416,974	292,814	438,914
Total Expenditure	**$ 2,416,974**	**$292,814**	**$ 438,914**

Fund 251- CHILD SUPPORT ENFORCEMENT

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Intergovernmental	2,624,639	2,893,000	2,816,274
Transfers In	160,534	144,401	154,571
Total Revenue	**$ 2,785,173**	**$ 3,037,401**	**$ 2,970,845**
Expenditures			
Judiciary	2,785,173	3,037,401	2,970,845
Total Expenditure	**$ 2,785,173**	**$3,037,401**	**$2,970,845**

Fund 275 - HOTEL MOTEL FUND

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Other Taxes	1,582,429	1,350,000	1,550,000
Total Revenue	**$ 1,582,429**	**$ 1,350,000**	**$ 1,550,000**
Expenditures			
Payments to Others	791,214	675,000	775,000
Transfer Out - SSD	791,215	675,000	775,000
Total Expenditure	**$ 1,582,429**	**$1,350,000**	**$1,550,000**

Fund 290 - LAND DISTURBING ACTIVITY

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Fees	722,768	260,816	100,000
Other Revenue	265	4,953	7,000
Fund balance	268,403	139,571	384,316
Total Revenue	**$ 991,436**	**$ 405,340**	**$ 491,316**
Expenditures			
Housing & Development	454,630	405,340	491,316
Total Expenditure	**$ 454,630**	**$405,340**	**$491,316**

Fund 291 - LAND BANK AUTHORITY FUND

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Other Revenue	31,999	1,000	1,000
Fund Balance			30,000
Total Revenue	**$ 31,999**	**$ 1,000**	**$ 31,000**
Expenditures			
Housing & Development	30,903	1,000	31,000
Total Expenditure	**$ 30,903**	**$1,000**	**$31,000**

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CAPITAL PROJECT FUNDS

Capital Project Funds account for the acquisition or construction of major capital facilities (other than those financed by proprietary funds and trust funds). Funding sources include general obligation bond proceeds, Special Purpose Local Option Sales Tax (SPLOST) funds, revenue bond proceeds, and other unrestricted local funds, usually as a result of an operating transfer from the General or SSD Funds.

In general, the County defines capital assets as items with an individual cost of $25,000 or more and an estimated useful live in excess of five years. The threshold for infrastructure assets is an individual cost of $50,000.

Inclusion of a project / capital item for funding through a capital project funds is dependent upon the nature of the fund involved. For example, legislative requirements vary among what is allowed in each sales tax fund. The Sales Tax I Fund is only for road projects. The Sales Tax II Fund expanded to include drainage projects and various capital facilities. Sales Tax III included roads, facilities, drainage, and municipality distributions. The Sales Tax IV Fund included all of the above as well as distributions to non-profit organizations. Projects in the bond fund are limited to the projects listed in the offering statement. The CIP Fund represents general project needs of the County and identifies an individual cost of $25,000 with at least a five year life-span for capital project inclusion.

SPECIAL PURPOSE LOCAL OPTION SALES TAX FUND 320 –
SALES TAX I - PERIOD 1985 THROUGH 1993

The General Assembly of the State of Georgia in 1985 amended Chapter 8 of Title 49 of the Official Code of Georgia Annotated, relating to the sales and use taxation and authorized the imposition of a special county one (1) percent sales and use tax. The maximum period of time should not exceed five years, or not to exceed four years if the proceeds of the tax are to be used for road, street and bridge purposes.

Chatham County held a referendum on June 11, 1985 and voters approved a Special One Percent Sales Tax to fund transportation needs countywide. The collection period was for four years effective October 1, 1985 through September 30, 1989. The actual cash receipt period was December 31, 1985 through November 30, 1989. The actual revenues collected under this referendum were $92.2 million.

Legislation provided for imposition of the tax for another four (4) years. Again via local referendum, the tax was extended for another four years October 1, 1989 through September 30, 1993. The actual sales and use tax revenues for the second four years totaled $110,651,675. The revenues received from this special purpose sales tax levy in combination with state funding will be used to construct roads, streets and bridges in Chatham County. The projected expenditures to be funded from the imposition of the special purpose sales and use tax is estimated at $232.6 million, additional matching funding will be provided from the State of Georgia Department of Transportation

SPLOST FUND 320 (1985 - 1993)PROJECT DETAIL
REVENUE SUMMARY

ACCOUNT	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
31.31320	Sales Tax	179,313,000	202,865,793	-	-
33.42107	DOT LMIG		383,369	-	-
33.43100	DOT Reimbursement		8,059,066	-	-
33.43131	DOT - President Street		25,930	-	-
33.43132	DOT - Truman Phase 5		9,281,952	-	-
33.43130	DOT - Whitefield Avenue		3,589,581	-	-
38.10001	Rental Income		1,782,406	-	-
36.10001	Interest Income		63,244,487	-	-
36.10102	Interest Income - Restricted Cash		2,054,474	-	-
36.36138	interest Income - Escrow		4,297,299	-	-
38.91001	Miscellaneous Income		549,980	-	-
38.36960	Sale of Houses		169,503	-	-
38.36962	Deptford Cul-De-Sac		62,368	-	-
38.36965	Armstrong State Road		-	-	-
31.36970	City of Savannah		162,787	-	-
33.36550	Savannah Economic Development		512,015	-	-
31.36971	City of Savannah - Jimmy DeLoach		917,712	-	-
36.30001	Unrealized Gain/Loss Inv		(44,175)	-	-
39.21011	GOV FD - Sale Capital Asset		202,707	-	-
	Fund Balance			11,555,691	11,119,976
	TOTAL REVENUES	179,313,000	298,117,255	11,555,691	11,119,976

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
EXPENDITURE SUMMARY					
50010	Administrative Annex Entry Road	-	407,744	-	Completed
50020	Airport Road and Bridge	-	385,193	-	Completed
50030	Area Beautification	-	517,435	-	Completed
50040	Bay Street Viaduct	300,000	886,674	-	Completed
50050	Bourne Avenue/Relocation	437,000	4,332,608	-	Completed
50060	Brampton Road	958,000	51,055	-	Completed
50070	Bryan Woods Road	500,000	53,684	-	Completed
50080	Chatham Parkway: Garrard to US 17	4,899,000	3,659,714	-	Completed
50090	Chatham Parkway: US 17 to US 80	3,400,000	3,445,334	-	Completed
50100	Crossroads Parkway	-	2,652,823	-	Completed
50380	Staley Avenue Overpass	1,500,000	3,546,381	-	Completed
50110	Deptford Cul-De-Sac	-	122,315	-	Completed
58200	Distribution to Municipalities I	1,050,000	1,050,000	-	Completed
58210	Distribution to Municipalities II	10,676,000	10,676,000	-	Completed
50120	Eli Whitney Blvd	-	1,186	-	Completed
50130	Gateway Savannah Beautification	-	125,000	-	Completed
50140	Gulfstream Road @ SR 21	-	131,349	-	Completed
50160	Henderson Blvd.	-	916,292	-	Completed
50150	Henderson Blvd II	-	285,275	-	Completed
50180	Interchange: Southwest Bypass	900,000	7,362	-	Completed
50170	Interchange: I95 at Airport	-	-	-	Completed
50190	Interchange: Tallmadge Hutchinson	2,800,000	16,277,433	-	Completed
50200	Interchange: US 80 - Islands Exp.	3,000,000	11,373,236	-	Completed
50210	Interchange: US 80 - Johnny Mercer	3,400,000	151,991	-	Completed
50220	Jimmy DeLoach Parkway	12,200,000	17,706,114	-	Completed
50230	Jimmy DeLoach/I-95	-	160,074	-	Completed
50250	Johnny Mercer: Bryan Woods	-	480,614	-	Completed
50240	Johnny Mercer: Bryan Woods - 80	1,533,000	1,599,066	-	Completed
50260	Mall Blvd Widening	-	-	-	Completed
50270	Montgomery Cross Road	7,803,000	8,159,670	-	Completed
50280	Pooler Bypass - US 80 to I-95	2,000,000	5,237,787	-	Completed
50290	President Street: Randolph - US 80	2,250,000	1,236,334	-	Completed
50300	Richardson Creek Bridge	40,000	5,100	-	Completed
50310	Riverview Drive	-	38,284	-	Completed
50320	Robert McCorkle Bike Trail	-	327,435	-	Completed
50330	Skidaway Widening: Victory - 5 Pt	-	-	-	Completed
50340	Southwest Bypass	15,750,000	29,549,467	463,503	963,503
50360	SR 307 (US 17 TO I-16)	-	217,623	-	Completed
50370	Stagecoach Road	-	2,000	-	Completed
50390	State Route 21: I-95 - County Line	40,000	41,911	-	Completed
50400	Stephenson: Abercorn - Waters	770,000	6,129,578	-	Completed
50410	Tax Map Conversion	-	383,538	-	Completed
50420	Triplett Park Entrance Road	-	254,263	-	Completed
50430	Truman Parkway I	4,642,000	17,191,783	-	Completed
50440	Truman Parkway II	2,794,000	10,383,000	-	Completed
PROJECT	**PROJECTS**	**ORIGINAL**	**ADOPTED**	**2015/2016**	**2016/2017**

NO.		PROJECT BUDGET	PROJECT BUDGET	ADOPTED BUDGET	ADOPTED BUDGET
50450	Truman Parkway III	8,652,000	13,955,293	-	Completed
50460	Truman Parkway IV	2,500,000	10,429,948	-	Completed
50470	Truman Parkway V	10,500,000	23,396,580	-	Completed
50480	TSM Abercorn: DeRenne - Victory	-	-	-	Completed
50490	TSM Skidaway: Ferguson - Victory	4,320,000	6,150,000	3,800,931	6,501,946
50500	TSM Waters: Stephenson -	-	-	-	Completed
50520	US 17N: Brampton Rd	680,000	736,216	-	Completed
50510	US 17 Enhancement	-	-	-	Completed
50540	US 17/Buckhalter Rd Intersection	-	-	-	Completed
50570	US 17: GPA Entrance	50,000	30	-	Completed
50580	US 17: Ogeechee River - Abercorn	1,400,000	1,828,801	-	Completed
50550	US 17/SR 204 Intersection	-	205,554	-	Completed
50600	US 80: Bloomingdale - County Line	1,323,000	154,287	-	Completed
50610	US 80: Chatham Parkway to I-95	4,712,000	2,689,555	-	Completed
50620	US 80: Garden City	-	268,157	-	Completed
50630	US 80: I-516 to Victory	4,800,000	669,692	3,130,308	Completed
50640	US 80: Johnny Mercer/Bryan woods	105,000	57,871	-	Completed
50650	US 80: Pooler	250,000	1,422,666	-	Completed
50660	US 80: Pooler - Bloomingdale	2,005,000	1,029,946	-	Completed
50590	US 80 Whitemarsh Island Roadway	-	20,000	-	Completed
55000	Various County Roads	8,254,519	18,600,000	1,802,987	1,933,127
50670	Waters Avenue: Montgomery	1,050,000	2,887,972	-	Completed
50680	Wheaton Street: Bee - Liberty	4,330,000	4,419,851	-	Completed
50690	White Bluff: DeRenne - Abercorn	1,100,000	1,150,752	-	Completed
50700	White Bluff: Montgomery Windsor	4,503,000	5,501,660	-	Completed
50710	Whitemarsh Island Road	-	479,292	-	Completed
50820	Whitefield Avenue	-	3,487,964	-	Completed
57050	Hunt Road Bridge	-	1,460,434	8,820	Completed
57040	Faye Rd Bridge	-	1,474,081	13,390	Completed
57060	Walthour Rd Bridge	-	193,291	-	Completed
57070	Skidaway Rd Culvert	-	700,000	677,664	677,664
59010	Right of Way Consultants	-	6,997,826	-	Completed
59030	Administrative Expenditures	-	3,737,623	-	Completed
59210	Transfer to M&O - Indirect Costs	-	4,225,000	598,540	79,240
89040	Admin Expenditures - Direct Costs	-	1,071,403	1,001,801	729,896
59220	Transfer to SSD	-	2,623,628	-	Completed
59230	Transfer to CDBG	-	33,388	-	Completed
59500	Reserve Roads, Streets, Bridges	29,321,481	57,747	57,747	234,600
TOTAL EXPENDITURES		179,313,000	294,912,294	11,555,691	11,119,976

SPECIAL PURPOSE LOCAL OPTION SALES TAX - FUND 321 –
SALES TAX II – PERIOD 1993 THROUGH 1998

On May 7, 1993, the Board approved a Resolution to extend the Special Purpose One Percent Sales and Use Tax. The referendum held on June 15, 1993 approved the passage of this sales and use tax extension. The collection period was for five years effective October 1, 1993 through September 30, 1998 (cash receipt December 31, 1993 through November 30, 1998).

The summary below represents the appropriation of funds from the estimated tax proceeds of $142.5 million over the five years:

Project Description	Project Amount
Roads, streets and bridge projects	57,100,000
Local Roads – Distribution	12,028,000
Recreation, Cultural and Historical Facilities	16,794,000
Replace Main Library	5,000,000
Juvenile Justice Center	5,000,000
Drainage Projects	9,300,000
Thunderbolt Town Center – County Contribution	222,500
Georgia Maritime and Trade Center	37,000,000
TOTAL	**142,444,500**

On September 19, 1995, a referendum was held and voters approved a Special One Percent Sales Tax for the raising of not more than $20,848,000 for a period of time not to exceed two calendar quarters, but no later than September 30, 1998 for completion of the following projects:

Project Description	Project Amount
Georgia Maritime and Trade Center	15,000,000
Recreation and Historical Facilities	5,848,000
TOTAL	20,848,000

SPLOST FUND 321 (1993 – 1998) PROJECT DETAIL

REVENUE SUMMARY

ACCOUNT	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
31.31320	Sales Tax	142,447,000	175,063,251	-	-
33.34150	State Grant	-	550,000	-	-
33.34343	GA BOE Construction Grant	-	-	-	-
33.41129	GA DCA Grant - Trade Center/Mighty 8th	-	3,650,000	-	-
33.43100	State Contract Reimbursement - Roads	-	3,002,192	-	-
33.43130	Department of Transportation - Whitefield	-	1,658,541	-	-
34.42103	Water Tap-In		67,140	-	-
36.10001	Interest Income	-	18,777,359	-	-
ACCOUNT	REVENUE	ORIGINAL	ADOPTED	2015/2016	2016/2017

		PROJECT BUDGET	PROJECT BUDGET	ADOPTED BUDGET	ADOPTED BUDGET
36.10101	Drainage - Interest	-	567,061	-	-
36.10102	Various Roads - Interest	-	2,061,767	-	-
36.30001	Unrealized Gain/Loss Inv	-	(13,600)	-	-
38.10001	Rent Revenue	-	3,397	-	-
38.36917	Industry & Trade Bonds -	-	17,700,000	-	-
38.36970	General Fund Reimbursement - Hutchinson	-	5,992,350	-	-
38.36970	City of Savannah - Hutchinson Isl.	-	462,147	-	-
38.36970	City of Savannah - Soccer Complex	-	50,022	-	-
38.36970	City of Savannah - Lucas Theatre	-	350,000	-	-
38.36970	City of Savannah – Pennsylvania	-	88,000	-	-
38.36970	State Reimbursement – McWhorter	-	78,758	-	-
38.36970	YMCA	-	15,000	-	-
38.36970	State Reimbursement (GEMA)	-	151,993	-	-
38.90014	Sale of Property	-	1,200,000	-	-
38.91001	Other Income	-	74,038	-	-
38.91001	City of Savannah - River Street Dock	-	64,759	-	-
38.91001	Waterfront Association - River Dock	-	64,759	-	-
38.91001	Gilbert Civil Rights Museum	-	121,196	-	-
39.12100	Transfer In From General Fund			-	-
39.21011	Gov FD-Sale Cap Asset		72,807	-	-
	General Fund Loan- Bandshell	-	-	-	-
	Settlement Proceeds	-	2,292,526	-	-
	Fund Balance	-		4,957,107	4,375,055
	TOTAL REVENUES	142,447,000	234,165,463	4,957,107	4,375,055

EXPENDITURES

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
ROADS, STREETS & BRIDGES - County-wide projects					
50720	Hutchinson Island Intersection		15,522,567	-	Completed
50730	Middleground Road		8,563,262	-	Completed
50740	White Bluff Road		783,301	-	Completed
50750	SR 21 Int./Jimmy DeLoach Pwy. Ext.		9,624,495	-	Completed
50470	Truman Parkway V		1,083,725	-	Completed
50770	Science Drive		1,261,695	-	Completed
50780	Pooler Bypass Phase II		2,407,245	-	Completed
50790	Jimmy Deloach Phase II		5,500,000	3,610,200	2,543,575
50800	Pooler Parkway Hwy 80		1,449,194	-	Completed
50810	Pooler Parkway I-16		539,897	-	Completed
50820	Whitefield Avenue Widening		3,582,631	-	786
50490	Skidaway TSM (Intersection/Safety)		-	-	Completed
51170	Abercorn/Tibet Intersection		-	-	Completed
50830	Bay Street TSM		1,973,719	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
50900	Bay Street Widening		3,500,000	-	Completed
50840	Diamond Causeway Widening		688,670	-	Completed
50850	U. S. 80 Bryan Wood to Bull River		169,089	-	Completed
50860	U. S. 80 Bull River to Lazaretto		-	-	Completed
50870	Abercorn Safety Project		618,411	-	59,863
50880	Gulfstream Entrance Area		50,125	-	Completed
50890	SR 30 Intersection Improvements		-	-	Completed
50910	Bonny Bridge Intersection		256,437	-	Completed
50920	SR 204 Intersection at Henderson		-	-	Completed
51000	Jimmy DeLoach Pkwy Ext.		-	-	Completed
59010	Right of Way Consultant		1,750,000	441,604	436,663
59030	Admin Expenditures - Roads		2,151,507	242,311	242,298
59500	Reserve For Roads, Streets, Bridges	57,100,000	315,798	375,661	316,789
TOTAL ROADS, STREETS & BRIDGES		**57,100,000**	**61,791,768**	**4,669,776**	**3,599,974**
LOCAL ROADS-DISTRIBUTION					
58010	Bloomingdale Roads	274,582	274,582	-	Completed
58020	Garden City Roads	449,057	449,057	-	Completed
58030	Pooler Roads	301,755	301,755	-	Completed
58040	Port Wentworth Roads	346,088	346,088	-	Completed
58050	Savannah Roads	5,691,151	5,691,151	-	Completed
58070	Tybee Island Roads	322,491	322,491	-	Completed
58090	Vernonburg Roads	18,592	18,592	-	Completed
TOTAL LOCAL ROADS-DISTRIBUTION		**7,403,716**	**7,403,716**	**-**	**-**
CHATHAM COUNTY UNINCORPORATED ROADS					
55720	Miscellaneous		59,044	-	Completed
56170	King George Blvd		830,142	-	Completed
56180	McWhorter Drive		164,566	-	Completed
56210	Dolan Drive		378,240	-	Completed
56230	Central Ave (East)/Smith Dr.		642,551	-	Completed
56240	Humane Society Road		152,107	-	Completed
56250	President Street		1,232,316	-	Completed
56260	Bamboo Farm & Coastal Gardens		204,803	-	Completed
56270	Bond Ave/Heather St/Betran		1,471,826	-	Completed
59510	Unincorporated Roads	4,624,284	-	-	Completed
TOTAL UNINCORPORATED ROADS		**4,624,284**	**5,364,588**	**-**	**-**
TOTAL ROADS, STREETS & BRIDGES		**69,128,000**	**74,560,072**	**4,669,776**	**$ 3,599,974**
OTHER CAPITAL - Recreation, Cultural & Historical Facilities					
60010	Pier/Pavilion	2,500,000	2,644,746	-	200,000
60020	Olympic Pool	2,000,000	4,812,469	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
60030	Weight Center	200,000	397,258	-	Completed
60040	Civil Rights Museum	1,000,000	2,447,080	-	Completed
60050	Lucas Theatre	1,000,000	1,700,000	-	Completed
60060	Telfair	1,000,000	1,000,000	-	Completed
60070	Band shell	700,000	-	-	Completed
60080	Band shell (Portable)	285,000	218,416	-	Completed
60090	May Street YMCA	750,000	1,178,535	-	Completed
60100	Frank Callen	450,000	700,000	-	Completed
60110	Pennsylvania Center	250,000	584,538	-	Completed
60120	Hudson Hill Center	125,000	256,970	-	Completed
60130	Woodville Center	125,000	259,097	-	Completed
60140	Memorial Stadium	95,000	232,142	-	Completed
70010	Triplett Park	1,050,000	2,573,366	-	Completed
70020	Soccer Complex	1,500,000	2,947,362	-	Completed
70030	Track & Field	1,000,000	1,062,980	-	Completed
70040	Battlefield Park	915,000	915,000	-	Completed
70050	No Wake Project	48,000	158,085	-	Completed
70060	Truman Linear Park	300,000	259,112	-	Completed
70070	Runaway Park	518,000	919,290	-	Completed
70080	East Board Park	483,000	835,552	-	Completed
60150	Community Centers Furniture		37,178	-	Completed
60160	Whitemarsh Island Community		345,082	-	Completed
60170	Aquatic Center/Soccer Parking Lot		116,272	-	Completed
60180	Band shell Project		787,500	-	Completed
60190	Parks Renovation Program		38,861	-	Completed
60200	Charles Brooks Park Renovation		84,810	-	Completed
60610	Concord Soccer Field		240,249	-	Completed
70090	Beach Project	500,000	494,980	-	Completed
70100	Jaycee Park Tennis courts-		13,581	-	Completed
70110	Inclusive Confidence Course		39,500	-	Completed
70120	Wilmington Island Community Park		81,513	-	Completed
70130	Sallie Mood Corridor Parking Lot		176,479	-	Completed
70140	Tatemville Park		543,326	-	Completed
70150	Tremont Park		40,000	-	Completed
TBD	Youth football		300,000		300,000
TOTAL - OTHER CAPITAL - Rec, Cultural & Hist.		**16,794,000**	**29,141,329**	**-**	**500,000**
DRAINAGE					
80010	LaRoche Ave Drainage		7,375	-	Completed
80020	Woodridge Canal		55,215	-	Completed
80030	Central Avenue Drainage		5,910	-	Completed
80040	Hall Bros Property Drainage		62,115	-	Completed
80050	Grove point Road Drainage		213,220	-	Completed
80060	Middle landings Road Drainage		3,500	-	Completed
80070	Golden Isles Drainage		100,430	-	Completed
80080	Burnside Island Drainage		511,571	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
80090	Ogeechee Farms Drainage		114,364	-	Completed
80100	Wilmington Island Drainage		235,010	-	Completed
80110	Whitemarsh Island @ Penrose		12,625	-	Completed
80120	Whitefield Ave @ Summit Drainage		331,870	-	Completed
80130	Ferguson Ave. Drainage		682,414	-	Completed
80140	Norwood Ave Drainage		11,912	-	Completed
80150	Windfield Subdivision Drainage		32,601	-	Completed
80160	Fawcett Canal Drainage		1,075,459	-	Completed
80170	Placentia Canal		21,701	-	Completed
88010	Bloomingdale Drainage	284,444	284,444	-	Completed
88020	Garden City Drainage	928,106	928,106	-	Completed
88030	Pooler Drainage	557,740	557,740	-	Completed
88040	Port Wentworth Drainage	502,505	502,505	-	Completed
88050	City of Savannah Drainage	3,000,000	3,000,000	-	Completed
88060	Thunderbolt Drainage	353,332	353,332	-	Completed
88070	Tybee Drainage	355,962	355,962	-	Completed
88090	Vernonburg Drainage	17,911	17,911	-	Completed
89510	Unincorporated Drainage	3,300,000	-	-	Completed
	TOTAL DRAINAGE	**9,300,000**	**9,477,292**	**-**	**-**
OTHER					
59210	Transfer to M&O - Indirect Costs		7,200,000	287,331	275,081
59220	Transfer to SSD		637,040	-	Completed
59990	Reserve for Other Projects		-	-	Completed
60210	Library	5,000,000	7,880,894	-	Completed
60220	Juvenile Justice Center	5,000,000	4,765,983	-	Completed
60230	Thunderbolt Complex	225,000	225,000	-	Completed
60240	Trade Center	37,000,000	84,067,098	-	Completed
60250	Administrative Annex/Police HQ		5,772,920	-	Completed
60260	Hutchinson Island Water & Sewer		6,243,952	-	Completed
60270	GA DCA Grant - Trade Center		3,298,511	-	Completed
60280	GA DCA Grant - Mighty 8th		350,000	-	Completed
60390	Shackelford Lighting		210,000	-	Completed
60400	Jail Expansion		334,381	-	Completed
	TOTAL OTHER	**47,225,000**	**120,985,779**	**287,331**	**275,081**
	TOTAL EXPENDITURES	**142,447,000**	**234,164,472**	**4,957,107**	**4,375,055**

SPECIAL PURPOSE LOCAL OPTION SALES TAX – FUND 322
SALES TAX III - PERIOD 1998 THROUGH 2003

Chatham County held a referendum on June 17, 1997 and voters approved the extension of the Special Purpose Local Option Sales Tax. The collection period was for five years effective October 1, 1998 through September 30, 2003 (cash receipt December 31, 1998 through November 30, 2003) to provide funding for four categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of $230,000,000 over the five years:

Project Description	Project Amount
Roads, Streets and Bridges	41,618,000
Drainage Capital Improvements	145,900,000
Open Space & Greenway / Bikeway	9,000,000
Other Capital Outlay Projects	33,482,000
TOTAL	230,000,000

The actual revenues collected totaled $218,642,282. On September 13, 2002 the Board approved an amendment to reduce the Other Capital Outlay category to recognize the shortfall.

SPLOST FUND 322 (1998 – 2003) PROJECT DETAIL

REVENUE SUMMARY

ACCOUNT	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
31.32001	Sales Tax	230,000,000	218,624,282	-	-
33.35260	Transportation Enhancement 21)		-	-	-
33.35260	Transportation Enhancement		18,000	-	-
33.35261	DCA Regional Assistance Program		-	-	-
33.35262	DNR GA Greenspace Grant		2,151,500	-	-
33.43100	St GDOT Reim-Road Proj		766,520	-	-
33.42104	State Reim-GA DOT Greenway		200,000	-	-
33.43134	GA ST DOT Reim - Bay Street		8,419,898	-	-
33.60011	Local Gov Reim-Airport		330,000	-	-
33.13101	Wetlands Mitigation Bank		100,000	100,000	100,000
34.93001	Bad Check ((NSF) Fee – Other		30	-	-
36.10001	Interest – Roads		8,504,745	-	-
36.10101	Interest – Drainage		12,935,792	-	-
36.10107	Interest - Open Space		357,588	-	-
36.10108	Interest - Other Capital		1,519,732	-	-
36.30001	Unrealized Gain/(Loss) Inv.		213,763	-	-
38.10001	Rents/Royalties – Other		1,607		
38.90003	MPC		10,000	-	-

38.91001	Miscellaneous Revenue		13,771	-	-
39.12250	Transfer in from Multiple Grant		140,904	-	-
39.12340	Transfer In From Greenspace		2,154,076	-	-
39.21001	Gov FD -Sale Non-Cap Asset		242,371	-	-
	Fund Balance			33,545,803	33,983,859
	TOTAL REVENUES	**230,000,000**	**256,704,579**	**33,645,803**	**34,083,859**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
DRAINAGE - LOCAL DISTRIBUTION					
88010	Bloomingdale	2,000,000	2,000,000	-	Completed
88020	Garden City	2,000,000	2,000,000	-	Completed
88030	Pooler	2,000,000	2,000,000	-	Completed
88040	Port Wentworth	2,000,000	2,000,000	-	Completed
88050	Savannah	71,000,000	71,000,000	-	Completed
88060	Thunderbolt	2,000,000	2,000,000	-	Completed
88070	Tybee Island	3,000,000	3,000,000	-	Completed
88090	Vernonburg	400,000	400,000	-	Completed
	TOTAL DRAINAGE - LOCAL DISTRIBUTION	**$ 84,400,000**	**$ 84,400,000**	**$ -**	**$ 0**
COUNTY WIDE DRAINAGE					
89510	Chatham County	61,500,000	-	-	Completed
80090	Ogeechee Farms		1,212,229	6,118	Completed
80180	Wilmington Park Canal		2,700,000	529,263	529,263
80160	Fawcett Canal Phase II		1,114,452	-	Completed
80170	Placentia Canal		2,740,651	-	Completed
80190	Westlake		5,538,186	-	Completed
80200	Atlantic Creosote Canal		758,409	-	Completed
80210	Pipemakers Canal		26,945,713	4,466,469	5,428,719
80220	Hardin Canal		9,371,824	-	Completed
80230	Kings Way Canal		1,236,713	-	Completed
80240	Conaway Branch Canal		1,264,476	-	Completed
80250	Little Hurst		1,838,838	774,720	1,599,694
80260	Port Industrial Park		20,979	-	Completed
80270	Grange Road Canal		158,857	-	Completed
80280	Village Green Outfall		467,473	-	Completed
80290	Little Ogeechee Basin		9,965	-	Completed
80430	Topographic Mapping		4,000,000	616,604	466,604
80300	Romney Place/Parkersburg		747,244	-	Completed
80310	Halcyon Bluff		1,126,751	-	Completed
80320	Golden Isles Area		563,545	-	Completed
80330	Raspberry Canal		596,794	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
80340	Laberta/Cresthill Outfall		-	-	Completed
80350	Gateway/Henderson Drainage		1,555,938	-	Completed
80360	Rice Mill at Grove Point		35,014	-	Completed
80370	Louis Mills/Redgate/Rahn Dairy		4,100,000	1,547,853	1,479,999
80380	Quacco/Regency Park		1,582,235	-	Completed
80390	Quacco/Restoration (USACE)		1,648,282	-	Completed
80400	Georgetown Canal		239,523	-	Completed
80590	Louisville Branch		94,043	-	Completed
80420	Talmadge Canal		102,691	-	Completed
89030	Administrative Expenditures -		2,673,704	-	Completed
89010	Right of Way Administration -		331,882	-	Completed
	TOTAL COUNTY WIDE DRAINAGE	**61,500,000**	**74,776,411**	**7,941,027**	**9,504,279**
	TOTAL DRAINAGE	**145,900,000**	**159,176,411**	**7,941,027**	**9,504,279**
ROADS, STREETS & BRIDGES					
59500	Chatham County	41,618,000	-	-	Completed
50930	Hodgson Memorial Drive		157,646	-	Completed
50940	Eisenhower Widening & Median		3,400,000	2,902,727	2,902,727
50950	East/West Corridor		16,000,000	11,002,173	7,884,722
50470	Truman Parkway, Phase V		4,887,695	117,901	96,947
51203	SR307/I-16		2,000,000	1,000,000	2,000,000
50960	Abercorn Widening (Rio to Truma)		1,000,000	121,876	121,876
50970	Bay Street Widening		16,500,000	5,811,773	3,246,860
50980	Stiles Avenue Extension		544,000	544,000	544,000
50990	Spur 21, Phase I - Benton Blvd.		1,511,745	186	1,362,454
50350	SR307 Extension		15,224	-	Completed
51190	Municipal Utility Relocations		1,000,000	1,000,000	1,000,000
59010	Right of Way Administration -		97,354	17,233	Completed
59030	Administrative Expenditures -		211,745	-	Completed
	TOTAL ROADS, STREETS & BRIDGES	**41,618,000**	**49,399,982**	**$22,517,869**	**19,871,891**
OPEN SPACE, GREENWAY & BIKEWAY					
69500	Chatham County	9,000,000	-	-	Completed
70170	DNR GA Greenspace Grant		-	-	Completed
70180	Coastal Georgia Greenway		618,535	-	Completed

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
70190	Tom Triplett Comm. Pk & Ogeechee Canal		447,903	-	Completed
70200	Demere Property Acquisition		5,575,333	-	Completed
70210	Civil War Heritage Trails		5,000	-	Completed
78140	Wetlands Mitigation Bank		2,400,000	249,209	236,831
78010	Bloomingdale		98,597	-	Completed
78020	Garden City		87,979	-	Completed
78030	Pooler		62,260	-	Completed
78040	Port Wentworth		42,847	-	Completed
78050	City of Savannah		2,848,741	-	Completed
78060	Thunderbolt		30,273	-	Completed
78070	Tybee Island		33,663	-	Completed
78090	Vernonburg		2,532	-	Completed
	Greenspace Project (Grant Refund)		71,347	-	Completed
79032	Residual Equity Transfer Out		2,154,595	-	Completed
TBD	Truman Lanear Trail		2,000,000		2,000,000
TOTAL OPEN SPACE, GREENWAY & BIKEWAY		**9,000,000**	**16,479,605**	**249,209**	**2,236,831**
OTHER CAPITAL OUTLAY - MUNICIPALITIES					
68010	Bloomingdale	458,703	396,636	-	Completed
68020	Garden City	458,703	396,636	-	Completed
68030	Pooler	458,703	396,636	-	Completed
68040	Port Wentworth	458,703	396,636	-	Completed
68050	Savannah	16,292,341	14,087,815	-	Completed
68060	Thunderbolt	458,703	396,637	-	Completed
68070	Tybee Island	696,428	602,191	-	Completed
68090	Vernonburg	87,053	75,274	-	Completed
TOTAL CAPITAL OUTLAY - MUNICIPALITIES		**19,369,337**	**16,748,459**	**-**	**-**
OTHER CAPITAL OUTLAY - CHATHAM COUNTY					
69500	Chatham County	14,112,663	-	-	Completed
60210	Library (Technology)		927,088	-	Completed
60290	Greenbriar Children's Center		1,258,000	-	Completed
60300	King Tisdell Cottage		1,258,000	-	Completed
60050	Lucas Theater		833,000	-	Completed
60060	Telfair Museum of the Arts		833,000	-	Completed
60310	Tybee Marine (Science Center)		50,000	-	Completed
60320	Tybee Lighthouse		297,500	-	Completed
60330	Savannah- Ogeechee Canal		833,000	398,744	278,457

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
60340	Senior Citizens		100,000	-	Completed
60350	Fire/Safety Equipment		2,040,000	-	Completed
60360	CEMA		240,766	-	Completed
60370	EMS		79,982	-	Completed
60380	Hutchinson Island Riverwalk		2,000,000	1,054,287	914,048
60390	Trade Center (CO 20)		-	-	Completed
	TOTAL OTHER CAPITAL OUTLAY	**14,112,663**	**10,750,336**	**$ 1,453,031**	**$1,192,505**
	TOTAL OTHER CAPITAL	**33,482,000**	**27,498,795**	**$ 1,453,031**	**$1,192,505**
OTHER EXPENDITURES					
89040	Admin Expenditures - Direct Cost		1,607,146	1,061,512	914,098
89210	Transfer to M & O - Indirect Cost		2,008,279	423,155	364,255
89220	Transfer to SSD		534,360	-	Completed
59990	Reserve for Other Projects		-	-	Completed
	TOTAL OTHER EXPENDITURES	**-**	**4,149,785**	**1,484,667**	**1,278,353**
	TOTAL EXPENDITURES	**230,000,000**	**256,704,579**	**33,645,803**	**34,083,859**

SPECIAL PURPOSE LOCAL OPTION SALES TAX - FUND 323
SALES TAX IV - PERIOD 2003 THROUGH 2008

On March 13, 2003, qualified voters residing within Chatham County approved the imposition of a Special Purpose Local Option Sales Tax to be collected from October 2003 to September 2008. The first $16 million collected under the referendum will be used to retire outstanding debt; distributions to municipalities begin after collection of the first $17 million. The proceeds of the tax totaling a projected amount of $276,627,433 will be utilized in the following project categories:

Project Description	Project Amount
Roads, Streets and Bridge Projects	47,620,000
Drainage Projects	79,950,000
Acquisition of Henderson Golf Course & Mighty 8th Air Force Heritage Center Debt	16,000,000
Open Space and Greenway Projects (except Savannah)	5,314,987
Other Capital Outlay Projects	127,742,446
TOTAL	276,627,433

To Include: public safety and emergency equipment; open space, greenway/bikeway, cultural, recreational, and historic facilities; water and sewer capital projects; public buildings; street and sidewalk improvements; drainage capital improvements; and park improvements and other municipal general obligation debt

SPLOST FUND 323 (2003 - 2008)PROJECT DETAIL

REVENUE SUMMARY

ACCOUNT	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
31.32001	SPLOST Tax Revenues Collections	276,627,433	295,094,719		
33.13102	Salt Marsh Mitigation Bank		782,500		
33.42107	DOT LMIG		824,447		
33.42108	DOT Islands Expressway		785,537		
33.43100	DOT Reimbursement		-		
33.70016	Local Gov - Garden City		242,659		
36.10001	Interest - Roads		3,868,291		
36.10101	Interest - Drainage		5,610,896		
36.10108	Interest - Misc.		2,583,896		
36.20001	Realized Gain/Loss Investment		27,477		
36.30001	Unrealized Gain/Loss		267,803		
38.10001	Rents/Royalties- Other				
38.91001	Misc. Revenue		81,620		
	Donation				
	Fund Balance			36,718,879	28,507,525
TOTAL REVENUES		**276,627,433**	**310,169,845**	**36,718,879**	**28,507,525**

EXPENDITURE SUMMARY

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
ROADS/STREETS/BRIDGES					
CHATHAM COUNTY - CORE ROADS					
5047	Truman Parkway, Phase 5 (Partial)	-	3,032,314	-	
5102	Benton Blvd Extension - J. DeLoach	-	6,600,000	2,757,708	5,755,836
5103	Interchange US 80 and J. DeLoach	-	2,000,000	2,570,731	570,700
5104	Dean Forest Rd US 17 to Veterans	-	184,284		-
5105	Widen Dean Forest RD from I-16	-	7,977,331	22,669	-
5106	Traffic Safety Improvements	-	300,000	400,000	300,000
5116	Flood Hazard Mapping	-	-		-
5701	Island Expressway/Causton Bluff	-	2,000,000	550,284	508,625
5702	Old Hwy 204 Bridges				-
5906	Reserve Roads	20,000,000	32,842	32,842	32,842
5903	Admin Expenses - Roads		1,971,590		-
TBD	Municipal Utility Relocation		1,000,000		1,000,000
TOTAL CHATHAM COUNTY CORE ROADS		**20,000,000**	**24,098,361**	**6,334,234**	**7,168,003**
5805	City of Savannah Roads	13,620,000	13,782,364	-	-
5951	Unincorporated Roads	14,000,000	15,800,000	2,614,693	1,106,742
TOTAL ROADS, STREETS & BRIDGES		**47,620,000**	**53,680,725**	**8,948,927**	**8,274,774**
DRAINAGE PROJECTS					
CHATHAM COUNTY					
8021	Pipe makers Canal ($2M 2008+)	17,000,000	10,000,000	13,452,529	8,459,579
8050	General Drainage	500,000	400,000	60,769	75,769
8051	Storm Drainage	300,000	600,000	76,271	76,271
8052	Drainage ($1M 2008+)	11,000,000	10,500,000	4,429,288	3,213,388
8903	Admin Expenses - Drainage		969,259		-
				-	
	TOTAL COUNTY DRAINAGE	28,800,000	22,169,259	18,018,857	11,825,007
8805	City of Savannah Drainage	51,150,000	51,759,764	-	
TOTAL DRAINAGE		**79,950,000**	**73,929,023**	**18,018,857**	**11,825,007**
ACQUISITION OF HENDERSON & MIGHTY 8TH					
6044	Debt Retirement	16,000,000	16,719,000		-
TOTAL ACQUISITION HENDERSON MIGHTY 8TH		**16,000,000**	**16,719,000**	**-**	**-**

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
	OPENSPACE AND GREENWAY PROJECTS				
7042	McQueen's Trail Stabilization		1,200,000	681,106	325,590
7045	Truman Trail II		1,462,200	124,555	1,048,000
7801	Bloomingdale	53,540	115,967		Completed
7802	Garden City	33,659	67,707		Completed
7803	Pooler	33,659	67,708		Completed
7804	Port Wentworth	20,078	41,138		Completed
7806	Thunderbolt	14,172	30,381		Completed
7807	Tybee Island	15,354	32,841		Completed
7810	Unincorporated Areas - Chatham	2,322,122	4,735,354	-	Completed
7813	Salt Marsh Mitigation Bank		185,000	123,924	95,460
7809	Vernonburg	1,200	2,547		Completed
	Municipality Green space - 2008 +	185,722	-		Completed
	County Green space - 2008+	2,635,481	-		Completed
	TOTAL OPENSPACE & GREENWAY	**5,314,987**	**7,929,568**	**929,585**	**1,469,050**
	OTHER CAPITAL OUTLAY PROJECTS				
	PUBLIC SAFETY				
6035	Chatham County Police Merger	2,200,000	3,102,385	-	Completed
6042	Chatham County Courthouse	12,000,000	16,968,342	1,969,000	Completed
6810	Bloomingdale Fire Dept.	100,000	101,454	-	Completed
6811	Garden City Fire Dept.	200,000	201,161	-	Completed
6812	Isle of Hope Fire Dept.	100,000	80,000	-	Completed
6813	Pooler Fire Dept.	200,000	201,161	-	Completed
6814	Port Wentworth Fire Dept.	200,000	201,273	-	Completed
6815	Southside Fire Dept.	800,000	800,000	-	Completed
6816	Thunderbolt Fire Dept.	100,000	100,411	-	Completed
6817	Tybee Island Fire Dept.	100,000	100,186	-	Completed
6818	Savannah Public Safety	1,300,000	1,315,497	-	Completed
	TOTAL PUBLIC SAFETY	**17,300,000**	**23,171,870**	**1,969,000**	**-**
	RECREATION, CULTURAL, HISTORICAL				
6004	Civil Rights Museum	1,328,248	3,207,193	-	
7001	Tom Triplett Park - Pooler	1,700,000	3,400,000	1,380,450	1,377,860
7002	Coastal Soccer - Concord Soccer Field	68,618	135,466		-
7007	Runaway Park - Savannah	400,000	376,003		-
7008	Mother Beasley Park - Savannah	1,900,000	1,900,000	255,657	235,150
7022	Con Ed	490,128	490,128		-
7023	Telfair Museum	490,128	990,128		-
7024	Fort Jackson	1,078,283	999,638		-
7025	W. Chatham YMCA	49,013	45,438		-

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
7026	Tatemville Community Center	735,193	693,519		-
7027	King-Tisdell	980,257	1,951,902		-
7028	WW Law Center	980,257	908,762	507,390	-
7029	Yamacraw Arts	68,618	63,613		-
7030	Boat Ramps - County	700,000	701,002		-
7043	Bells Landing Boat Ramp		186,248		-
7044	Kings Ferry Boat Ramp		881,004		-
7051	Soccer Complex		283,145	-	-
6050/7031	Bikeway/Sideway - McCorkle Trail	100,000	157,784		-
	SUB -TOTAL	11,068,743	17,370,973	2,143,497	1,613,010
6021	Library	16,000,000	25,178,346		Completed
	TOTAL RECREATION, CULTURAL, HISTORIAL	**27,068,743**	**42,549,432**	**2,143,497**	**1,613,010**
	OTHER				
6805	Savannah Other Capital Projects	29,901,183	31,982,002	-	
6041	County Courthouse/Tax Assessors	800,000	696,270		
6063	County Vehicles	4,580,000	6,122,216	348,765	296,660
UNINCORPORATED OTHER					
6020	Charlie Brooks Park	950,000	3,000,000	1,899,083	1,899,000
6029	Greenbriar	1,470,385	1,465,926	102,784	72,000
6043	Public Works Building	1,000,000	5,270,775	320,627	-
6045	King George Sidewalks	250,000	180,259		
6046	US 80 Sidewalks	75,000	2,547		
6047	US 80 Beautification	75,000	75,000		
6048	Wild Heron Sidewalks	100,000	37,255		Completed
6049	Whitemarsh Island Bikeways	450,000	687,428		Completed
6051	Hospice	980,257	1,980,257		Completed
6052	CAT	808,712	5,301,787	-	Completed
6053	CAT Shelters	117,631	114,250		Completed
6054	Rape Crisis	98,026	90,876		Completed
6055	Royce	1,764,462	1,764,462		Completed
6056	Human Society	144,588	134,042		Completed
6057	Food Bank - 5/22/09 budget	784,206	784,206		Completed
6059	Ash Tree	245,064	245,064		Completed
6060	Court Appointed Special Advocate	98,026	-		
TBD	Savannah Symphony	98,026	-		
6073	Diversion Center County 2008+	4,000,000	2,031,000	-	1,969,000
TBD	Library 2008+	8,500,000	-		
TBD	Savannah Other Capital Projects	1,669,711	-		
TBD	Telfair 2008+	500,000	-		
TBD	Hospice 2008+	1,000,000	-		

PROJECT NO.	PROJECTS	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
TBD	King Tisdell, 2008+	1,000,000	-		
	SUB - TOTAL OTHER	**61,460,277**	**61,965,622**	**2,671,259**	**4,236,660**
	DISTRIBUTION TO MUNICIPALITIES FOR OTHER CAPITAL OUTLAY				
6801	Bloomingdale	2,700,000	2,740,237	-	Completed
6802	Garden City	3,779,500	3,803,004	-	Completed
6803	Pooler	3,779,500	3,803,003	-	Completed
6804	Port Wentworth	2,254,426	2,271,740	-	Completed
6806	Thunderbolt	2,600,000	2,611,779	-	Completed
6807	Tybee Island	6,400,000	6,414,619	-	Completed
6809	Vernonburg	400,000	401,095	-	Completed
	TOTAL DISTRIBUTION TO MUNICIPALITIES	**21,913,426**	**22,045,477**	-	-
	TOTAL OTHER CAPITAL OUTLAY PROJECTS	**83,373,703**	**84,011,099**	**2,671,259**	**4,236,660**
	OTHER PROJECTS				
5904	WWBE Contract for Consulting	-	320,000		-
5921	Transfer out to General Fund		4,000,000		-
6960	Reserve for Nonprofit	-	-		-
6961	Reserve for Other - Interest	-	-		-
9901	Transfer to M&O - Indirect Costs	-	2,000,000	422,823	593,820
9901	Transfer to CIP - Loan Payment	-	10,000		-
9902	Reserve for Other Projects	-	8,252		-
	TOTAL OTHER PROJECTS	**-**	**6,338,252**	**422,823**	**479,197**
8904	Admin Expenditures - Direct Costs		1,840,876	1,614,931	495,233
	TOTAL EXPENDITURES	**276,627,433**	**310,169,845**	**36,718,879**	**28,507,525**

SPECIAL PURPOSE LOCAL OPTION SALES TAX - FUND 324
SALES TAX V - PERIOD 2008 THROUGH 2014

Chatham County held a referendum on September 2006 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2008 through September 30, 2014 (cash receipt December 31, 2008 through November 30, 2014) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of $445,300,000 over the six years:

Project Description	**Project Amount**
Level 1 Projects-Jail, Judicial Courthouse,	148,000,000
County-Wide Roads	30,000,000
County-Wide Flood Control	20,000,000
County-Wide Capital Projects	18,000,000
Unincorporated County Projects	40,000,000
Municipality Distributions	189,300,000
TOTAL	445,300,000

SPLOST FUND 324 (2008-2014) PROJECT DETAIL

REVENUE SUMMARY

ACCOUNT #	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
31.13100	TAVT-SPLOST GF	-	2,810,805		
31.13270	TAVT-SPLOST SSD	-	465,664		
31.32001	Sales Tax	445,300,000	358,398,367		(111,345)
33.43100	State Contract Reimbursement -	-	1,008,925		660,805
33.43110	State Capital Grant	-	-		
36.10001	Interest Income	-	2,007,083		
36.30001	Unrealized Gain/Loss Inv	-	478,987		
38.10001	Rent Revenue	-	-		
38.91001	Other Income	-	38		
	Fund Balance	-	-	71,378,950	60,037,316
	TOTAL REVENUES	**445,300,000**	**365,419,869**	**71,3178,950**	**60,586,776**

EXPENDITURE SUMMARY

PROJECT #	PROJECT	ORIGINAL PROJECT PROJECT	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
PHASE I LEVEL ONE CAPITAL PROJECTS - County-wide					
	Fund 380		186,086		
69240	Debt Service on GO Bonds	9,000,000	-		
69240	Jail Facility Expansion Transfer to CIP FD380	100,000,000	100,000,000	12,741,729	11,810,220
	SUB-TOTAL PHASE I CAPITAL PROJECTS	**109,000,000**	**100,186,086**	**12,741,729**	**11,810,220**
PHASE II LEVEL ONE CAPITAL PROJECTS - County-wide					
60220	Juvenile Court Complex	-	3,370,200	2,778,324	3,045,305
60420	Judicial Courthouse	-	27,000,000	5,909,246	3,726,540
60640	County Health Department	-	9,425,448	824,044	358,225
	Phase II of Level One	39,000,000			
SUB-TOTAL PHASE II LEVEL ONE CAPITAL		**39,000,000**	**39,795,648**	**9,511,614**	**7,130,070**
TOTAL LEVEL ONE CAPITAL PROJECTS -		**148,000,000**	**139,981,734**	**22,036,001**	**18,940,290**
ROADS, STREETS & BRIDGES PROJECTS					
50330	Skidaway Road	-	-		
50470	Truman Parkway V	-	100,000	100,000	30,730
50700	White Bluff Road	-	-		
50790	Jimmy Deloach Pkwy Phase II	-	4,000,000	4,000,000	4,000,000
51000	Jimmy DeLoach Pkwy Ext.	-	-	-	-
51030	Interchange US80 / J. Deloach	-	7,000,000	5,848,625	4,888,670
51120	Little Neck Road	-	3,650,000	3,400,000	3,347,690
51130	I-16 Flyover Removal	-	850,000	495,000	495,000
51140	Dean Forest Road widening	-	3,609,195	490,187	Completed
51150	Dean Forest Road Ext.	-	-	-	-
59030	Admin Expend Roads	-	1,130,953	-	-
59500	Reserve Roads, Streets, Bridges	30,000,000	-	-	-
TOTAL ROADS, STREETS & BRIDGES PROJECTS -		**30,000,000**	**20,340,148**	**14,333,812**	**12,762,090**
DRAINAGE / FLOOD CONTROL - County-wide					
80210	Pipe makers Canal	10,000,000	11,000,000	4,063,756	4,073,330
80220	Hardin Canal	10,000,000	2,500,000	2,433,243	2,366,500
89030	Admin Expend Drainage	-	103,271	-	-
89500	Reserve Drainage	-	-	-	-
TOTAL DRAINAGE / FLOOD CONTROL -		**20,000,000**	**13,603,271**	**6,496,999**	**6,439,830**

PROJECT #	PROJECT		ORIGINAL PROJECT PROJECT	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
Capital Projects						
60520	CAT		-	1,996,860	-	Completed
60650	County Admin Building		-	3,350,000	474,884	727,185
60660	Hutchinson Island Slip 3		-	3,375,134	-	Completed
60680	Hitch Library		-	850,000	850,000	850,000
60740	Law Enforcement Training			297,362	-	Completed
69500	Reserve Capital Projects-Parks		-	-	-	-
69510	Chatham County Capital Projects		18,000,000	-	-	-
70320	AMBUC Park		-	850,000	850,000	850,000
70330	Tatemville Community Center		-	-	-	-
70340	Liberty City Community Center		-	973,215	145,753	Completed
70350	Carver Heights Community		-	939,595	21,383	Completed
70360	Cloverdale Community Center		-	1,112,934	-	Completed
70410	Greenspace		-	977,503	-	Completed
TOTAL CAPITAL PROJECTS - County-wide			**18,000,000**	**14,722,603**	**2,342,020**	**2,427,185**
DISTRIBUTION TO MUNICIPALITIES						
68010	Bloomingdale	0.892100 %	3,000,000	2,224,883	-	Completed
68020	Garden City	1.813900 %	6,100,000	4,523,837	-	Completed
68030	Pooler	1.784100 %	6,000,000	4,449,516	-	Completed
68040	Port Wentworth	0.892100 %	3,000,000	2,224,883	-	Completed
68050	Savannah	47.57660 %	160,000,000	118,655,264	-	Completed
68060	Thunderbolt	0.892100 %	3,000,000	2,224,883	-	Completed
68070	Tybee Island	2.378800 %	8,000,000	5,932,688	-	Completed
68090	Vernonburg	0.059500 %	200,000	148,392	-	Completed
TOTAL DISTRIBUTION TO MUNICIPALITIES			**189,300,000**	**140,384,346**	**-**	**-**
UNINCORPORATED COUNTY PROJECTS						
59510	Reserve Unincorporated Projects		14,000,000	2,164,080	2,164,080	2,164,080
56630	LaRoche Avenue Culvert		-	1,178,509	119,779	Completed
56640	Coastal Georgia Greenway		-	1,016,197	-	Completed
56760	Misc. Road Resurfacing		-	4,500,000	1,892,590	2,564,495
56780	Public Works Parking Lot		-	251,000	-	Completed
56820	Chatsworth Cul-De-Sac			200,000	133,266	133,265
57060	Walthour Road Bridge		-	1,072,000	-	Completed
57070	Skidaway Road Culvert		-	-	-	Completed
57080	Bridge Replacements		-	-	200,000	-
57090	Culvert Replacements		-	-	500,000	
57100	Intersection Improvements		-	200,000	500,000	139,545
57110	Johnny Mercer TSM			400,000	400,000	321,640

PROJECT #	PROJECT	ORIGINAL PROJECT PROJECT	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
57120	LaRoche/Jasmine Intersection		400,000	400,000	208,915
57130	Johnny Mercer/Whitemarsh		200,000	200,000	178,880
TBD	Diamond Causeway/Green Island		500,000	500,000	491,670
SUBTOTAL COUNTY PROJECTS - ROADS		**14,000,000**	**12,081,786**	**7,009,715**	**6,202,490**
59520	Reserve - Flood Control	11,000,000	-		
80120	Whitefield	-	-		
80130	Ferguson	-	900,000	883,000	883,170
80230	Kings Way	-	-		
80450	Shipyard	-	500,000	292,137	274,500
80620	Gateway/Henderson Drain	-	1,900,000	1,711,620	1,612,160
80630	Willow Lakes Drainage	-	900,000	869,656	876,355
80640	Hampton Place Drainage	-	1,400,000	942,341	840,810
80650	Brampton Outfall		850,000	850,000	850,000
80680	Pin Point Drainage	-	-	489,950	-
80710	Perry Love/Penrose Drainage		500,000	-	443,645
SUBTOTAL PROJECTS - FLOOD CONTROL		**11,000,000**	**6,950,000**	**6,038,704**	**5,780,640**
59530	Reserve Unincorporated - Parks	6,500,000	100,000		100,000
60200	Charlie Brooks Park	-	250,000	226,405	226,405
70010	Tom Triplett Park	-	440,000	440,000	440,000
70370	Scott Stell Park	-	1,000,000	965,575	932,970
70380	Lake Mayer Park	-	1,000,000	902,107	798,505
70390	Turners Creek	-	3,000,000	-	-
70400	Cannon Field	-	200,000	200,000	200,000
SUBTOTAL - PARKS AND RECREATION		**6,500,000**	**5,990,000**	**2,734,087**	**2,697,880**
56840	Bradley Point Sidewalk		900,000	399,389	716,540
59540	Reserve - Sidewalks	3,000,000	700,000	1,500,000	700,000
TBD	Walthour Sidewalks		100,000		100,000
TBD	Nottingham Sidewalks		300,000		300,000
SUBTOTAL PROJECTS - SIDEWALKS		**3,000,000**	**2,000,000**	**1,899,389**	**1,816,540**
59550	Reserve County Projects	5,500,000	-	-	-
60350	Public Safety and Fire Equipment	-	400,000	400,000	400,000
60360	Public Safety - CEMA Facility	-	850,000	850,000	481,210
60690	Weightlifting Center	-	500,000	152,618	153,115
60700	Police Precinct	-	3,500,000	3,500,000	1,414,235
60720	Marine Patrol Facility	-	482,726	400,000	-
69030	Admin Expenditure Other Cap	-	-	-	-

PROJECT #		PROJECT	ORIGINAL PROJECT PROJECT	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET
SUBTOTAL COUNTY PROJECTS		**5,500,000**	**5,732,726**	**$ 5,302,618**	**2,448,560**
TOTAL UNINCORPORATED COUNTY PROJECTS		**40,000,000**	**32,754,512**	**22,984,513**	**18,946,110**
OTHER PROJECTS					
99030	Admin Expenditure - IDC	-	1,283,617	600,000	448,480
89040	Admin Expenditures - Direct Cost		2,368,263	2,585,605	758,401
TOTAL OTHER PROJECTS		**-**	**3,651,880**	**$ 3,185,605**	**$ 1,071,271**
TOTAL EXPENDITURES		**445,300,000**	**365,419,869**	**71,378,950**	**60,586,776**

SPECIAL PURPOSE LOCAL OPTION SALES TAX - FUND 325 SALES TAX VI –

PERIOD 2014 THROUGH 2020

Chatham County held a referendum on September 2013 and voters approved the continuation of the Special Purpose Local Option Sales Tax. The collection period was for six years effective October 1, 2014 through September 30, 2020 (cash receipt December 31, 2014 through November 30, 2020) to provide funding for six categories of projects. The resolution was based on a commitment to the community that priority projects would be funded entirely then any remaining funds would be left for local government projects.

The summary below represents the appropriation of funds from the estimated tax proceeds of $394,799,762 over the six years:

Project Description	**Project Amount**
County-Wide Roads	24,000,000
County-Wide Flood Control	12,000,000
County-Wide Capital Projects	37,000,000
Unincorporated County Projects	59,515,000
Municipality Distributions	232,485,000
TOTAL	365,000,000

SPLOST FUND 325 (2014-2020) PROJECT DETAIL

REVENUE SUMMARY

ACCOUNT	REVENUE	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
31.13100	TAVT-SPLOST GF				
31.13270	TAVT-SPLOST SSD				
31.13271	TAVT-SPLOST				
31.32001	Sales Tax	365,000,000	365,000,000	33,850,140	60,000,000
33.43100	State Contract Reimbursement -				
36.10001	Interest Income				
36.30001	Unrealized Gain/Loss Inv				
38.10001	Rent Revenue				
38.91001	Other Income				
	Fund Balance				22,696,009
	TOTAL REVENUES	**365,000,000**	**365,000,000**	**33,850,140**	**82,696,009**

EXPENDITURE SUMMARY

PROJECT #	PROJECT	ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
60220	Juvenile Court Complex	3,500,000	3,500,000	2,000,000	2,000,000
60360	Emergency Operations Center	15,000,000	14,000,000		1,000,000
60750	Memorial Stadium	12,000,000	13,000,000	1,000,000	11,906,900
60760	Industrial Park/Economic Develop	15,000,000	15,000,000		
	TOTAL CAPITAL PROJECTS	**45,500,000**	**45,500,000**	**3,000,000**	**14,906,900**
51020	Benton Boulevard		1,900,000	500,000	1,900,000
51180	Quacco Road		5,000,000	750,000	1,000,000
56760	Roadway Resurfacing		3,000,000	1,000,000	3,000,000
59500	Reserve Roads, Streets, Bridges	24,000,000	14,000,000	-	
	TOTAL ROADS, STREETS & BRIDGES PROJECTS	**24,000,000**	**23,900,000**	**2,250,000**	**5,900,000**
DRAINAGE / FLOOD CONTROL					
80700	Concord Road		1,100,000	500,000	1,041,160
89500	Reserve Storm and Drainage	12,000,000	11,000,000		
	TOTAL DRAINAGE / FLOOD CONTROL	**12,000,000**	**12,100,000**	**500,000**	**1,041,160**
CAPITAL PROJECTS					
60040	Civil Rights Museum	1,000,000	1,000,000	500,000	1,000,000
60520	Chatham Area Transit	8,000,000	8,000,000	1,000,000	1,000,000
60630	Fleet Facility/Vehicle Replacement	5,000,000	5,000,000	500,000	3,000,000
60700	Police Precinct and equipment	3,500,000	3,500,000	1,000,000	2,000,000
60770	Health Department - Midtown	2,000,000	2,250,000	2,000,000	2,000,000
60780	Chatham County Cooperative	2,500,000	2,500,000	500,000	1,500,000
60790	Tybee Island Beach and Facility	2,000,000	2,000,000	1,000,000	1,000,000
60800	Libraries	5,000,000	5,000,000		-
60810	Community Centers	3,250,000	3,250,000	500,000	-
70080	Mother Mathilda Beasley	500,000	500,000	200,000	-
70240	Fort Jackson	750,000	500,000		500,000
70410	Greenspace	3,500,000	3,500,000	500,000	500,000
	TOTAL CAPITAL PROJECTS	**37,000,000**	**37,000,000**	**7,700,000**	**12,500,000**
59530	Reserve Projects - Parks & Rec	8,000,000	5,000,000		
70510	Soccer Complex		3,000,000	750,000	1,750,000
	TOTAL RECREATION PROJECTS	**8,000,000**	**8,000,000**	**750,000**	**1,750,000**
59550	Reserve Projects - Other CIP	3,000,000	3,000,000		
	TOTAL CIP PROJECTS	**3,000,000**	**3,000,000**	**-**	**-**
	TOTAL UNINCORPORATED COUNTY PROJECTS	**129,500,000**	**129,500,000**	**14,200,000**	**36,098,060**

PROJECT #	PROJECT		ORIGINAL PROJECT BUDGET	ADOPTED PROJECT BUDGET	2015/2016 ADOPTED BUDGET	2016/2017 ADOPTED BUDGET
DISTRIBUTION TO MUNICIPALITIES						
68010	Bloomingdale	0.8649 %	3,200,000	3,200,000	259,470	800,000
68020	Garden City	2.1851%	8,085,000	8,085,000	655,530	1,750,000
68030	Pooler	4.5676%	16,900,000	16,900,000	1,370,280	3,000,000
68040	Port Wentworth	1.6757%	6,200,000	6,200,000	502,710	1,600,000
68050	Savannah	51.3514%	190,000,000	190,000,000	15,405,420	35,000,000
68060	Thunderbolt	1.0135%	3,750,000	3,750,000	304,050	1,500,000
68070	Tybee Island	1.1351 %	4,200,000	4,200,000	340,530	1,250,000
68090	Vernonburg	0.0405%	150,000	150,000	12,150	100,000
TOTAL DISTRIBUTION TO MUNICIPALITIES			**232,485,000**	**232,485,000**	**18,850,140**	**45,000,000**
OTHER PROJECTS						
99030	Admin Expenditure - IDC		1,000,000	1,000,000	400,000	801,940
89040	Admin Expenditures - Direct Cost		2,015,000	2,015,000	400,000	796,009
	TOTAL OTHER PROJECTS		**3,015,000**	**3,015,000**	**800,000**	**1,597,949**
	TOTAL COUNTY PROJECTS		**132,515,000**	**132,515,000**	**15,000,000**	**37,696,009**
	TOTAL EXPENDITURES		**365,000,000**	**365,000,000**	**33,850,140**	**82,696,009**

CAPITAL IMPROVEMENT FUND 350

GENERAL PURPOSE CAPITAL IMPROVEMENT PROGRAM FISCAL YEAR JULY 1, 2016 - JUNE 30, 2021

The County's annual budget includes the preparation of a capital budget for general purpose capital needs and a five-year (5) Capital Improvement Program (CIP). Funding for the first year component is appropriated in conjunction with the adoption of the County's annual operating budget. Through the annual CIP process, the County strives to develop plans and recommendations aimed at achieving a number of objectives. These objectives are:

1. To preserve and improve the basic infrastructure of the County through public facility construction and rehabilitation;
2. To maximize the useful life of capital investments by scheduling major renovations and modifications at the appropriate time in the life-cycle of the facilities;
3. To identify and examine future infrastructure needs and to establish priorities among projects so that available resources are used to the best advantage;
4. To improve financial planning by comparing needs with resources, estimating future bond issues and identifying potential fiscal implication.

Capital Replacement Fund	
Completed Projects	2,438,915
Contingency	3,199,842
Amount Available	**$5,638,757**
Allocation of CIP Funds – FY 2017	
Tax Billing System	818,000
Building Safety Software	800,000
Mosquito Control Hurricane Windows	90,100
ICS Digital Radios	200,000
Public Defender office build out	350,000
Henderson Golf Course	125,000
Air Handlers	440,000
Cooling Tower	650,000
Maintenance Reserve	100,000
Finance/Human Resources ERP	50,000
Replacement Fund	700,000
Transfer to Debt Service	1,256,137
FY 2017 Budget	**$5,579,237**
Remaining CIP Contingency	**$59,520**

ENTERPRISE FUNDS

Enterprise funds are used to account for operation(s) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses, Including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges; or where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for maintenance, public policy, management control, accountability or other purposes.

Listing of Enterprise Funds contained herein:

- Sewer Fund – Provides sewer service to parts of the unincorporated area of the County.
- Solid Waste Management Fund – Provides solid waste collection, transportation and disposal to unincorporated area residents. Provides for the operation of the County landfills.
- Parking Garage Fund – Accounts for services provided by the Montgomery Street parking garage.
- Building Safety & Regulatory Services Fund – Provides for the collection of permit, plan review, inspections and zoning fees related to the administration for applicable County ordinances and enforcement of State construction codes.

Fund 505 – SEWER UTILITIES

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Charge for Services	1,999,527	1,845,758	1,159,388
Transfers in	-	-	-
Miscellaneous	10,000	10,000	6,000
Net Assets	775,926	729,377	133,280
Total Revenue	**$ 2,025,958**	**$ 2,585,135**	**$ 1,298,668**
Expenditures			
Operating	2,622,018	2,494,135	1,292,668
Indirect Cost	179,866	91,000	0
Total Expenditure	**$ 2,801,884**	**$ 2,585,135**	**$ 1,292,668**

Fund 540 - SOLID WASTE MANAGEMENT

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Charge for Services	2,510,685	2,883,000	2,800,000
Transfer In	1,079,698	1,100,000	1,100,000
Sale Recycled Materials	81,074	92,449	70,000
Miscellaneous	1,750	0	6,000
Net Assets	0	230,000	819,059
Total Revenue	**$ 3,673,207**	**$ 4,305,449**	**$ 4,795,059**
Expenditures			
Solid Waste / Landfill	2,693,535	3,031,276	4,336,918
Depreciation	307,279	431,173	167,808
Capital Outlay	47,372	398,000	146,000
Indirect cost Allocation	497,552	430,000	143,333
Reimbursements	32,997	15,000	1,000
Total Expenditure	**$ 3,578,735**	**$ 4,305,449**	**$ 4,795,059**

Fund 555 - PARKING GARAGE

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Charge for Services	407,833	410,000	640,000
Net Assets	230,896	253,109	22,500
Total Revenue	**$ 638,729**	**$ 663,109**	**$ 662,500**
Expenditures			
Other Government Service	366,435	370,459	391,350
Indirect cost Allocation	196,144	216,500	195,000
Depreciation	76,150	76,150	76,150
Total Expenditure	**$ 638,729**	**$ 663,109**	**$ 662,500**

Fund 570 - BUILDING SAFETY / REGULATORY SERVICES

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Building Permit Fees	800,000	545,800	545,800
Other Regulatory Fees	-	247,000	247,000
Transfers in from SSD	366,291	370,000	370,000
Net Assets	21,090	142,352	287,094
Total Revenue	**$ 1,187,381**	**$ 1,305,152**	**$ 1,449,894**
Expenditures			
Permit Operations	336,710	338,959	338,959
Inspection Operations	52,1265	600,613	676,617
Zoning Operations	329,406	365,590	434,318
Total Expenditure	**$ 1,187,381**	**$ 1,305,162**	**$ 1,449,894**

5707210 BUILD. SFTY. / REG. SVCS.

Process and issue all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia and conduct construction inspections to correlate site activities with permit scope.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	25.8	25.8	25.8
Part Time Positions	1	1	1
Total	26.80	26.80	26.80

Department Goals

Description	Strategic Plan Factor
Processing of all building permits and trade permits at all intervals of construction, to insure compliance with codes adopted by the State of Georgia.	Health, Quality of Life
Conducting construction inspections to correlate site activities with permit scope and approved plans	Health, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Quality of Life	Issue permits and certificates. Conduct Field Inspections for compliance	To Safeguard The General Welfare of The Citizens

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Building Permits issued	500	500	2,000
Zoning petitions filed	30	20	20

INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the government unit or to other governmental units, on a cost reimbursement basis.

Listing of Internal Service Funds contained herein:

• Computer Replacement Fund – This fund's purpose is to replace desktop and laptop computers within the County departments every four years. Each County department is charged an annual replacement fee based on the number of computers within the department.

• Risk Management Fund – This fund was established originally established to track the reserve that is restricted for payment of liability and workers compensation claims. With the adoption of the FY 2015/2016 budget an Occupational Safety department was added to the fund.

• Health Insurance Fund – This fund is used to account for physicians, hospitalization and pharmaceutical claims for which the County is self-insured. The Health Insurance Fund also

accounts for County-paid individual employee insurance coverage and an employee wellness program. This fund provides budgetary protection by purchasing excess insurance that otherwise may expose the fund to significant loss.

Fund 605 - ICS COMPUTER REPLACEMENT

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Charges for Service	426,549	357,920	222,118
Total Revenue	**$ 426,549**	**$ 357,920**	**$ 498,218**
Expenditures			
Other Government Services	289,060	357,920	498,218
Total Expenditure	**$ 289,060**	**$ 357,920**	**$ 498,218**

Fund 625 – RISK MANAGEMENT FUND

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Other Revenue	634,504	334,000	395,600
Transfer in - General Fund	4,000,000	2,274,093	2,274,083
Transfer in – SSD	275,000	415,405	415,000
Transfer In – Catastrophic Claims	1,773,893		0
Fund Balance		887,200	2,123,903
Total Revenue	**$ 6,683,397**	**$ 3,910,698**	**$ 5,208,586**
Expenditures			
Occupational Safety	0	648,198	795,086
Reserve for Deductible	66,122	70,000	70,000
Premium/Surety Bonds	1,125,056	980,000	1,096,500
Worker's Compensation	65,219	1,937,500	2,347,000
Unemployment Claims	2,375,422	75,000	100,000
Claims & Judgments	211,872	200,000	800,000
Total Expenditure	**$ 3,843,691**	**$ 3,910,698**	**$ 5,208,586**

Provides training and other safety and risk management services based on data driven decision making to reduce the liability of Chatham County while increasing the safety first culture of Team Chatham.

Fund 650 – HEALTH INSURANCE FUND

	FY 2015 Actual	FY 2016 Adopted	FY 2017 Adopted
Revenues			
Employee Contributions	3,124,143	3,050,000	2,790,716
Employer Contributions	19,362,274	18,936,000	17,718,750
Other	1,316,880	304,000	566,000
Total Revenue	**$ 23,803,297**	**$ 22,290,000**	**$ 21,075,466**
Expenditures			
Medical Plan	16,828,369	20,102,000	19,079,698
Other Premiums	1,468,664	835,058	772,058
Wellness	1,160,953	1,285,942	1,156,710
Other	0	67,000	67,000
Total Expenditure	**$ 19,457,986**	**$ 22,290,000**	**$ 21,075,466**

6509140 WELLNESS PROGRAM

Providing Health related Programs and services, increasing awareness and engaging participation, the Wellness program works to improve the Health and Well-Being of Chatham County Employees.

Total	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Full Time Equivalents	1	1	1
Part Time Positions	0	0	0
Total	1.00	1.00	1.00

Department Goals

Description	Strategic Plan Factor
Increase team member engagement in health and wellness activities	Health, Quality of Life
Increase Employee Health Center participation	Health, Quality of Life

Department Objectives and Key Results

Key Indicator	Activity & Objective	Relation to Strategic Plan and Key Factors
Health, Quality of Life	To Improve The Health And Well-Being Of County Employees	To Improve The Health And Well-Being of Employees

Performance Measures

Measure	FY 2015 Actual	FY 2016 Adopted	FY2017 Adopted
Health Center visits	2,118	5,000	5,000
Biometric screens	1,600	2,500	2,500

SUPPLEMENTAL INFORMATION

This section provides statistical and supplemental data that describes Chatham County and its community. Information related to services provided by the County is also contained within this section.

CHATHAM COUNTY, GEORGIA

MISCELLANEOUS STATISTICS - FY 2016/2017

General Statistics

Date Of Incorporation	February 5, 1777
Form of Government	Board of Commissioners
Area	633.4 Square Miles
Miles of streets and roads	1,300

From its county population in 2010 of 265,128 to its current population (2015) estimate of 286,956 Chatham County has experienced a growth rate of 8% (21,828).

Chatham County is the northernmost of Georgia's six coastal counties. Named for William Pitt the Elder, earl of Chatham, it was formed out of Christ Church Parish and St. Phillip Parish in 1777. It is the fifth oldest county in Georgia and is the home of Savannah, which serves as the county seat.

During the Civil War (1861-65), Chatham County became an important center of trade for the Confederacy, as the multitude of creeks and rivers in the area made the total blockade of the port of Savannah difficult for the Union.

Other than the brief attack on Fort Pulaski in April 1862, and a minor skirmish on Whitmarsh Island, the war bypassed Chatham County until the very end, when Union general William T. Sherman occupied the area in December 1864 at the conclusion of his march to the sea.

Education

Community Schools:

Savannah-Chatham County Public School System (SCCPSS) is run by an elected Board of Public Education and operates most public schools in the Chatham County including those within the City of Savannah. The current superintendent is Dr. Thomas B. Lockamy, Jr. The total budget for the district in FY2017 1s $545,755,562.

The system had an enrollment of 36,540 students during the 2015-2016 school year. The district operates 27 elementary schools, 9 middle schools, 7 K-8 schools, 10 high schools, and satellite facilities including the Massie Heritage Interpretation Center (a preserved historic school) and the Oatland Island Education Center (an environmental education complex). The school system supports two alternative schools for middle and/or high school students and an adult learning center.

For more information on Savannah-Chatham Schools, go to : www.sccpss.com

Higher Education:

Savannah has four colleges and universities offering bachelors, masters, and professional or doctoral degree programs: Armstrong State University, Savannah College of Art and Design (SCAD), Savannah State University, and South University. In addition, Georgia Tech Savannah offers certificate programs, and Georgia Southern University has a satellite campus in the downtown area. Savannah Technical College, a two-year technical institution and the Skidaway Institute of Oceanography, a marine science research institute of the University of Georgia located on the northern end of Skidaway Island, offer educational programs as well. Savannah is also the location of Ralston College, a liberal arts college founded in 2010. Nearly 55,000 students are enrolled in 18 institutions of higher learning in and around the Savannah area. Universities and colleges include:

Armstrong State University - approximately 7,094 students. 55 undergraduate and graduate degree-granting programs.

Savannah College of Art and Design - Founded in 1978 to provide degrees in programs not yet offered in the southeast, the university now operates two locations in Georgia, a degree-granting location in Hong Kong, a degree-granting online education program, and a study abroad location in Lacoste, France with rotating course offerings. The university enrolls more than 11,000 students from across the United States and around the world with international students comprising up to 14 percent of the student population. SCAD offers degrees in over 40 areas of study.

Savannah State University - approximately 4,915 students. Savannah State operates three colleges, the College of Business Administration, the College of Liberal Arts and Social Sciences, the College of Sciences and Technology) and the Office of Graduate Studies and Sponsored Research (OGSSR). SSU offers 25 undergraduate degrees and 5 graduate programs.

Savannah Technical College - approximately 2,558 students. Offering more than 70 instructional programs in Allied Health, Business and Technology, Industrial Technology and Public Services – all supported by a full slate of college core courses in General Studies.

Municipal Services

Fire Protection: 211 full-time city personnel. Savannah Airport- 30 full-time personnel, Southside Fire Department (Chatham County) subscription service - 28 full-time personnel. 8 volunteer fire departments in Chatham County. Fire insurance classification 2.

Zoning: City and county have zoning ordinance and subdivision design standards.

Source: http://georgiafacts.net

Police protection: Savannah-Chatham Metro Police Department

Number of police Authorized 608

Corrections:

Chatham County Jail	
Design Capacity	2,360
Operational Capacity due to staffing	1,650

Recreation and culture: (Chatham County & City of Savannah)

Number of libraries	7
Major Number of Recreation Sites including : aquatic center, tennis, golf, water, soccer complex, ball fields, bicycle and nature trails and others	140

Transportation

COMMERCIAL AIRPORT: Savannah Airport (local) service by ASA, AirTran, COExpress, Delta, Pinnacle, United Express, US Airways, US Airways Express and Jet Blue.

GENERAL AVIATION AIRPORT: Savannah Airport (local) with a 9,000 feet concrete runway, aircraft tie down, airframe & power plant repair, hangar, lighted runways.

RAIL: CSX piggyback - Savannah (local); CSX rail - Savannah (local); Norfolk Southern piggyback - Savannah (local); Norfolk Southern rail - Savannah (local).

WATER:
Navigable River: Savannah River (9 foot channel depth) with public barge dock at Savannah.
Seaport: Savannah Seaport (local) with maintained channel depth of 42 feet.

Bus Lines: Greyhound offers 32 arrivals and departures daily.

Interstate Highways: I-16 and I-95

Utilities

Electricity: A part of Georgia's modern integrated electrical transmission system, Georgia Power has excellent ability to supply industrial demands within Chatham County. Compared to 47% for the U.S., coal accounts for 84% of fuel used by the Georgia Powers generating plants. If demand exceeds 900kw, any supplier can step in and offer service.

Natural Gas: Available in industrial quantities on both firm and an interruptible basis.

Water: Plant capacity: 77,110,000 gal/day. Consumption: 25,020,000 gal/day average, 31,458,000 gal/day maximum. Storage capacity: 975,000 gallons elevated, 5,150,000 gallons ground. Source: 41 deep wells. Pumping capacity: 52,052 gal/min. City of Savannah I & D System - Plant capacity: 62,500,000 gal/day. Consumption: 29,780,000 gal/day average, 45,840,000 gal/day maximum. Storage capacity: 15,000,000 gal. Source: surface water from tributary of Savannah River. Pumping capacity: 43,402 gal/min.

Sewer: Plant Capacity: 35,450,000 gal/day; Plant Load: 13,000,000 gal/day; Primary, secondary treatment plant.

Source: http://georgiafacts.org

Health and Medical

Number of Hospitals	3
Number of Beds	1100+
Physicians	500+
Registered nurses	over 2000

Additionally, there are two state of the art cancer research and treatment centers in Savannah that provide specialized cancer care and research with the newest developments in cancer care technology. These two specialty centers service the entire region as they are in the forefront of their profession.

Communications:

Radio Stations	22
Television Stations	8

Newspapers:

Savannah Morning News

Savannah Tribune

Museums and Historic Sites

Savannah is unique among American cities with its celebrated 18th, 19th, and early 20th century architecture, including a one square mile National Historic Landmark District, 12 National Register districts, twenty-two of an original twenty-four squares, and even the charming Spanish moss draped from the trees. Some of the historic sites include:

Andrew Low House

Beach Institute - African American Cultural Center

Davenport House Museum - Savannah's first restoration project (1815)

Flannery O'Connor Home

Fort Pulaski

Georgia Historical Society (Hodgson Hall)

Juliette Gordon Low Birthplace

King-Tisdell Cottage Foundation

Mighty Eighth Air Force Museum

Old Fort Jackson

Ralph Mark Gilbert Civil Rights Museum

River Street

Roundhouse Railroad Museum

Ships of the Sea Museum

Telfair Museum of Art

Jepson Center for the Arts

Owens-Thomas House

Tybee Island Lighthouse and Museum

PRINCIPAL TAXPAYERS 2016

Taxpayer	Type of Business	2016 Taxable Assessed Value	Percentage of Total Taxable Assessed Value
SOUTHERN LNG	LNG Provider	$ 219,706,129	1.47%
INTERNATIONAL PAPER	Paper Manufacturer	$ 160,307,496	1.07%
GEORGIA POWER	Electric Utility	$ 150,905,376	1.01%
GULFSTREAM	Aircraft Manufacturer	$ 144,174,281	0.97%
IMPERIAL SAVANNAH	Sugar Refiner	$ 99,447,522	0.67%
WEYERHAEUSER	Paper Manufacturer	$ 85,385,664	0.57%
WALMART	General Retail	$ 61,662,313	0.41%
COLONIAL OIL	Oil/Gas Distributor	$ 49,243,489	0.33%
HH SAVANNAH LLC	Hotel Chain	$ 40,097,809	0.27%
KOMATSU	Construction Equipment	$ 39,867,601	0.27%
		$ 1,050,797,680	7.04%

Departmental Budget as Equivalent Millage Rate

General Fund M&O Millage

Budgeted Departments	FY2016/2017 Adopted Budget	Percent of Adopted Budget	Millage Equivalent
Detention Center	47,008,005.00	26.73%	3.085
Other Financing Uses	11,056,818.00	6.29%	0.726
Sheriff	10,396,969.00	5.91%	0.682
Library	7,321,674.00	4.16%	0.481
District Attorney	6,547,307.00	3.72%	0.430
Juvenile Court	5,643,333.00	3.21%	0.370
Tax Commissioner	5,640,430.00	3.21%	0.370
Tax Assessor	5,368,070.00	3.05%	0.352
Counter Narcotics Team	4,681,085.00	2.66%	0.307
Information and Communication Services	4,599,498.00	2.62%	0.302
Indigent Health Care	4,503,180.00	2.56%	0.296
Parks & Recreation	4,042,468.00	2.30%	0.265
Mosquito Control	3,968,140.00	2.26%	0.260
Court Administration	3,835,824.00	2.18%	0.252
Facilities Maintenance	3,833,761.00	2.18%	0.252
Clerk of Superior Court	3,077,430.00	1.75%	0.202
Public Defender	2,782,062.00	1.58%	0.183
CAT- Teleride	2,758,000.00	1.57%	0.181
Debt Service	2,305,164.00	1.31%	0.151
Finance	2,210,157.00	1.26%	0.145
State Court Judges	1,658,897.00	0.94%	0.109
Human Resources	1,552,056.00	0.88%	0.102
Indigent Defense	1,504,960.00	0.86%	0.099
Magistrate Court	1,479,049.00	0.84%	0.097
State Court Clerk	1,454,084.00	0.83%	0.095
Emergency Management	1,317,706.00	0.75%	0.086
County Attorney	1,293,293.00	0.74%	0.085
Health Department	1,267,544.00	0.72%	0.083
County Manager	1,194,838.00	0.68%	0.078
Animal Control	1,164,500.00	0.66%	0.076
Aquatic Center	1,140,949.00	0.65%	0.075
Elections	1,128,678.00	0.64%	0.074
Court Expenditures	1,078,700.00	0.61%	0.071
Fleet Operations	1,054,641.00	0.60%	0.069
Emergency Medical Services	1,035,000.00	0.59%	0.068
Administrative Services	1,033,645.00	0.59%	0.068
Board of Commissioners	1,016,265.00	0.58%	0.067
Probate Court	953,608.00	0.54%	0.063

Budgeted Departments	FY2016/2017 Adopted Budget	Percent of Adopted Budget	Millage Equivalent
Utilities	950,000.00	0.54%	0.062
Public Works	855,000.00	0.49%	0.056
Voter Registration	823,016.00	0.47%	0.054
Victim Witness	809,403.00	0.46%	0.053
Marine Patrol	780,792.00	0.44%	0.051
Dept. of Family and Children's Services	741,595.00	0.42%	0.049
Community Services	723,000.00	0.41%	0.047
Communications	712,273.00	0.40%	0.047
Purchasing	709,980.00	0.40%	0.047
Internal Audit	489,317.00	0.28%	0.032
Bridges	463,480.00	0.26%	0.030
Public Information	430,131.00	0.24%	0.028
Greenbriar Children's Center	369,600.00	0.21%	0.024
Coroner	341,245.00	0.19%	0.022
DUI Court	263,710.00	0.15%	0.017
Weightlifting Center	260,455.00	0.15%	0.017
Cooperative Extension	234,683.00	0.13%	0.015
Board of Equalization	221,766.00	0.13%	0.015
Community Outreach	210,844.00	0.12%	0.014
Chatham Apprentice Program	209,196.00	0.12%	0.014
Probate Court Filing Fees	200,000.00	0.11%	0.013
Community Center	140,200.00	0.08%	0.009
Law Library	130,553.00	0.07%	0.009
Bamboo Farm	127,780.00	0.07%	0.008
Audit Contract	125,700.00	0.07%	0.008
Alternative Dispute Resolution	108,823.00	0.06%	0.007
Safety Net	102,500.00	0.06%	0.007
Clerk of Commission	99,220.00	0.06%	0.007
Temporary Employee Pool	73,000.00	0.04%	0.005
Youth Commission	50,000.00	0.03%	0.003
Hazardous Materials	50,000.00	0.03%	0.003
Forestry and Nursery	49,100.00	0.03%	0.003
CORE MPO	45,650.00	0.03%	0.003
Summer Bonanza	30,000.00	0.02%	0.002
Tybee Pier and Pavilion	24,000.00	0.01%	0.002
Grand Jury	21,800.00	0.01%	0.001
GRAND TOTAL	175,885,600.00	100.00%	11.543

Departmental Budget as Equivalent Millage Rate

Special Service District Millage

Budgeted Departments	FY2016/2017 Adopted Budget	Percent of Adopted Budget	Millage Equivalent
Police	14,189,470.00	46.22%	1.909
Public Works	6,909,840.00	22.51%	0.930
General Administration	2,700,000.00	8.79%	0.363
Recorders Court	1,885,718.00	6.14%	0.254
Other Financing Uses	1,405,698.00	4.58%	0.189
Engineering	1,127,233.00	3.67%	0.152
Metropolitan Planning Commission	886,500.00	2.89%	0.119
Building Safety	699,095.00	2.28%	0.094
Traffic Lights	250,000.00	0.81%	0.034
SAGIS	223,225.00	0.73%	0.030
Sheriff Peace Officer Retirement	129,470.00	0.42%	0.017
Development	113,353.00	0.37%	0.015
CORE MPO	90,297.00	0.29%	0.012
Finance	40,460.00	0.13%	0.005
Fell Street Pump Station	29,000.00	0.09%	0.004
Audit Contract	21,250.00	0.07%	0.003
GRAND TOTAL	30,700,609.00	100.00%	4.130

Chatham County's unique history as well as its coastal location provides economic benefits to the region. Data on the County is presented herein:

History of Chatham County

Old Chatham County Courthouse circa 1908

Chatham County is the nucleus from which the present great State of Georgia has grown. Savannah was the first settlement recognized by the English government in colonial days. At Savannah, on February 12, 1733, with 116 settlers, the colony of Georgia was founded by James Edward Oglethorpe, a member of the English Parliament. In 1741, the Trustees divided the new colony into two colonies - the Savannah Colony and the Frederica Colony. In 1743, Oglethorpe departed for England leaving William Stephens, the first President of Georgia, over the government made up of the two colonies. In 1758, the province was divided into eight parishes, one being Christ Church, which later formed most of the territory of Chatham County. In 1777, the first regular Constitution of the State was promulgated and at this time, parishes were abolished and counties named in their place. The County is named for William Pitt, the Earl of Chatham, an English nobleman. In 1786, the Chatham Artillery, the nation's oldest active military organization, was organized. Chatham County is the sixth largest of the State's 159 counties. The County encompasses 632 square miles and still has its early boundaries as laid down in the Revolution. The County is bounded on the north by the Savannah River and South Carolina, on the east by the Atlantic Ocean, the south by the Ogeechee River and Bryan County, and on the west by Effingham County. It is the most easterly county in the State, and has many winding estuaries, rivers, and Sea Islands. It has as its county seat the main port of the State, the historic City of Savannah.

General overview

Fountain located downtown Savannah in beautiful Forsyth Park

Chatham County represents the major metropolitan area in the Southeast Georgia region; ranks fifth in population in the state and is noted for having a stable economy.

The County has a dual personality, that of a major tourist attraction, and an extraordinarily successful port. This gives it a vibrancy that few other places can match. The city of Savannah also is a premier destination for national conventions and trade shows.

Population

Population in the Savannah MSA is projected to grow 69%, adding more than 202,000 people from 2000 to 2030, according to a study by Georgia Office of Planning and Budget. During this period, Chatham's population is expected to increase 39.7%; Bryan will grow by 154%; and Effingham will jump 198%.

Population – Chatham County and Savannah Metro Area

Year	Chatham County	Effingham County	Bryan County	Total Metro Area
1980	202,226	18,727	10,175	231,128
1990	216,774	25,687	15,438	257,899
2000	232,048	37,535	23,417	293,000
2010	265,128	52,250	30,401	347,611
2014	283,379	55,423	39,906	378,708

SOURCES: Bureau of the Census, Georgia Office of Planning and Budget

Income

From 2014 to 2015, the average weekly wage in the Savannah MSA increased 3.4%. Across all industries in the region, employees earned $921 per week. In the Savannah metro area in 2015, weekly wages were $89 lower than those statewide and $161 nationwide.

In 2014, wage growth in Savannah MSA outpaced statewide wage growth, 3.4% to 2.8%. While wages in Savannah remain below the state average, the purchasing power of those wages is enhanced due to the relatively low cost of living and housing in the region. This, combined with Savannah/Chatham's high quality of life, implies that workers and employers continue to receive a high return on value for area wages.

SOURCES: Savannah Area Chamber of Commerce, Savannah 2016 Economic Trends

Labor Force / Employment

In 2016, employment in the Savannah metro area is expected to increase by roughly 2.2% to 2.5%. This remains above the long-term trend rate of employment growth, but below the 3% rate recorded in 2015. However, growth for 2016 remains sustainable because it is broadly based, lacking a reliance on any one sector to sustain the forward momentum. The annual unemployment rate for 2015 is on track to equal 5.8% for the region. Continued employment growth will further reduce the unemployment rate to 5.5% for the year, with the likelihood that the monthly rate will approach 5.2% toward year-end. Unemployment in Chatham County has been slightly higher than Statewide, and the national the rate. In 2015, Savannah's employment rose 2.3 percent, or 4,071 jobs. The area's long-term growth prospects are among the best in the nation. The Savannah MSA workforce increased 3.81% from 2014 to 171,600 workers. This represents a post-recession high watermark. Several sectors experienced significant growth in 2015, reflecting improving business conditions in the region: professional and business services (+2,900 jobs, 14.8% growth), manufacturing (+1,000 jobs, 6.25% growth), and transportation and utilities (+600 jobs, 5.77% growth). Also notable is the 4.55% increase (+900 jobs) in the retail trade sector. Leisure and hospitality added 800 jobs in the past year. Nearly all sectors experienced growth from 2014 to 2015. Except for the state and local government sector, information was the only sector to experience a minor (-100 jobs) job loss. Federal government remained the same from 2014 to 2015, while state and local government combined fell by 1,300 jobs.

Employment Data - Chatham County, Georgia

Year	Total Labor Force	Chatham County Unemployment	State of Georgia Unemployment	United States Unemployment
2006	175,786	4.6%	5.0%	4.8%
2007	179,758	4.2%	4.7%	4.7%
2008	176,775	6.2%	8.1%	7.2%
2009	176,301	8.7%	10.1%	9.5%
2010	169,137	9.0%	9.5%	10.0%
2011	171,682	9.9%	10.3%	9.3%
2012	173,732	9.4%	9.6%	8.4%
2013	170,846	8.8%	8.6%	7.6%
2014	172,981	7.9%	7.3%	6.2%
2015	177,052	5.7%	5.5%	5.3%

SOURCES: State of Georgia Departments of Labor, Labor Information Systems
US Department of Labor, Bureau of Labor Statistics
Savannah Area Chamber of Commerce, Savannah 2016 Economic Trends

Manufacturing

The Savannah Metropolitan Statistical Area's manufacturing firms created approximately 20.1% of the area's economic output as measured by Gross Domestic Product, accounting for $3.2 billion of output in 2014. The number of manufacturing establishments in the Savannah CMSA was 287 firms employing 19,398 workers as of mid-2015. As of mid-2015, the number of manufacturing establishments in the Savannah Metropolitan Statistical Area was 287 firms employing 19.398 workers. The average weekly wage was $1,552 for manufacturing establishments in the area.

Gulfstream Aerospace Corporation, maker of Gulfstream private jets

MAJOR MANUFACTURING EMPLOYERS IN THE CHATHAM COUNTY AREA

Firm	Product	Employment
Gulfstream Aerospace	Jet aircraft, aerospace equipment	10,000+
Georgia Pacific Corporation	Paper products	1,100
SNF	Chemicals	1,016
International Paper Corporation	Paper, chemicals, corrugated containers	600
JCB, Inc.	Construction equipment	600
Brasseler USA	Dental instruments	420
Kerry Ingredients & Flavors	Formulation, food, flavors	344
Mitsubishi Power Systems	Turbines	320
Strength of Nature Global	Hair care products	300
Weyerhaeuser	Bleached pulp	285
Derst Baking Co.	Baked goods	284

SOURCE: Savannah Area Chamber of Commerce, Savannah 2016 Economic Trends

Tourism

Savannah exudes a beauty and charm that few, if any, destinations can match. Savannah's tourism and hospitality industry continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for United States & Canada" by Travel & Leisure.

The preservation and restoration of Savannah's downtown historic district and the riverfront has served as the anchor for tourism in the area. Complementing the tourism sector is convention trade. Savannah's Civic Center includes a 2,566 seat theater, an arena with a capacity of 9,600, a ballroom with a capacity of 550 and over 25,000 square feet of exhibit space. In addition, the Savannah International Trade & Convention Center has allowed Savannah to compete for larger conventions, meetings and events.

Savannah's tourism and hospitality industry currently employs over 24,000 people and continues to be one of the largest economic drivers of Savannah. Travel to Savannah remains strong and the city enjoys visitors from all over the world. Most recently, the city was named "A World's Best City for United States & Canada" by Travel & Leisure. Chatham County has over 14,900 hotel/motel rooms and a variety of restaurants in the downtown area and throughout the Metropolitan Area. During the past ten years, the growth in retail trade and service sectors is attributable to increased tourism and reflects its importance to the County's income.

The Savannah tourism sector has experienced strong growth in 2014. In 2014, over 13.4 million visitors came to Savannah, including 7.6 million overnight visitors and 5.8 million day-trippers. Visitor spending totaled $2.5 billion, and room tax revenue collections climbed to $20.7 million, setting another record high.

Tourism and convention business will continue to be one of the fastest growing sectors of Chatham County's economy, reflecting substantial investments in the area's infrastructure, including a large number of new well-situated hotels as well as the Savannah International Trade and Convention Center.

Year	Number of hotel rooms	Person-stays Overnight	Chatham County	Total Direct Visitor Spending
2010	14,893	6,300,000	$14,400,000	$1,700,000,000
2011	15,026	6,800,000	$15,500,000	$1,940,000,000
2012	14,848	7,000,000	$17,100,000	$2,100,000,000
2013	14,743	7,300,000	$17,900,000	$2,300,000,000
2014	14,983	7,600,000	$20,700,000	$2,500,000,000

SOURCE: Savannah Area Chamber of Commerce, Savannah 2016 Economic Trends

Transportation

CSX Transportation and Norfolk Southern Railroad serve the Chatham County area

Logistics Today has rated this area "the most logistics friendly city in the nation" - recognizing the area as a superior transportation hub. Here are some of the reasons for the honor:

- Savannah is only a few miles from Interstate 95, as well as at the eastern terminus of Interstate 16 - which gives the residents speedy access to Atlanta.
- Savannah is only two hours away from the burgeoning Florida market, yet has the cost and business advantages of a Georgia location.
- The area enjoys a strategic location on the East coast, but is far more westerly than other coastal cities; located 647 miles due south of Cleveland, Ohio.
- The taxpayers understand the importance of quality infrastructure and improvements by the continued approval of Special Purpose Local Option Sales Taxes (SPLOST).

Amtrak provides rail passenger service to the Savannah area. Freight service is provided by CSX, Georgia Central and Norfolk Southern Corporation. Trucking service is provided by over 100 motor freight carriers to the Savannah area.

Port of Savannah

The County's continued economic progress is based to a large extent on the continuing development of the Port of Savannah. The definition of the Savannah Harbor is "that it comprises the lower 21.3 miles of the Savannah River generally forming a boundary between South Carolina and Georgia and 11.0 miles of bar channel for a total length of 32.3 miles." Savannah is the farthest inland port on the East Coast. This places Savannah within a day's haul over road or rail to many major Midwestern markets, thus greatly reducing the cost of shipping, a definite advantage for the Port of Savannah. Although the Port has a large number of private businesses having docking facilities, the Georgia Ports Authority (GPA) has the largest wharfing facilities for handling cargo for both imports and exports on the East Coast. The Port of Savannah, home to the largest single-terminal container facility of its kind on the U.S. East and Gulf coasts, is comprised of two modern, deep-water terminals: Garden City Terminal and Ocean Terminal. Together, these facilities exemplify the Georgia Port Authority's exacting standards of efficiency and productivity.

The Port of Savannah is fourth largest port in the United States

The Port of Savannah is the fourth largest and fastest growing container terminal in the United States with a compound annual growth-rate of 9.4% since 2000. In FY 2015, Georgia Ports Authority set an all-time record in fiscal 2015, having moved more than 31.7 million tons of cargo a 7.8 percent increase from fiscal 2014. Also, 3.7 million twenty foot container units (TEUs) were moved, up 17 percent over fiscal 2014. The port serves approximately 21,000 companies in all 50 states, more than 75% of which are headquartered outside of Georgia.

Georgia Governor Nathan Deal released a statement July 27, 2015 describing the Port's fiscal 2015 success, "The deep-water Ports of Savannah and Brunswick are cornerstones of Georgia's success and major factors in creating new jobs and prosperity across the state. The wave of economic impact created by our logistics network supports virtually every industry, from manufacturing and agriculture to mining, distribution, technology and transportation." The Garden City Terminal is owned and operated by the Georgia Ports Authority. The Garden City Terminal is a secured, dedicated container facility, the largest of its kind on the U.S. East and Gulf coasts. The 1,200 acre single terminal facility features 9,693 linear feet of continuous berthing and more than 1.2 million square feet of covered storage. The terminal is equipped with fifteen high-speed container cranes (4 super post-panamax and 11 post-panamax) as well as an extensive inventory of yard handling equipment.

The Ocean Terminal is a secured, dedicated breakbulk facility specializing in the rapid and efficient handling of a vast array of forest and solid wood products, steel, RoRo (Roll-on / Roll-off), project shipments and heavy-lift cargoes. The 200.4-acre general cargo terminal features 9 berths totaling 5,768 linear feet and over 1.4 million square feet of covered storage. The leading imports were iron and steel, machinery, plywood, cocoa bean, granite, lumber, aluminum, and paper products. Kaolin clay, linerboard, machinery, wood pulp, military ordinance, lumber, and foodstuff were the leading exports.

The port also includes a foreign trade zone which consists of twenty eight acres at the Savannah International Airport and twelve acres at Georgia Ports Authority facilities. It allows imports into the United States to be processed, displayed, or otherwise handled free from duties and taxes. The 2,600 acre Crossroad Business Center was recently made a part of the Zone. Only when cargo leaves the zone to be distributed in the United States is it subject to these charges. If it is exported, these costs are avoided.

SOURCE: *Savannah Area Chamber of Commerce,* Savannah 2016 Economic Trends
Georgia Ports Authority, Annual Report 2015

Military

Fort Stewart and Hunter Army Airfield are the home of the 3rd Infantry Division, and combine to be the Army's Premier Power Projection Platform on the Atlantic Coast. It is the largest, most effective and efficient armor training base east of the Mississippi, covering 280,000 acres including parts of Liberty, Long, Tattnall, Evans and Bryan counties in southeast Georgia.

Hunter Army Airfield is home to the Army's longest runway on the east coast (11,375 feet) and the Truscott Air Deployment Terminal. Together these assets are capable of deploying units such as the heavy, armored forces of the 3rd Infantry Division or the elite light fighters of the 1st Battalion, 75th Ranger

Hunter Army Airfield is in honor of Lieutenant Colonel Frank O'Driscoll Hunter, a native of Savannah and a World War I flying ace

Regiment. Fort Stewart, located just outside of the Savannah MSA, and Hunter Army Airfield generate sufficient economic activity to warrant inclusion of Liberty and Long counties in the larger Savannah CMSA. Ft. Stewart and Hunter AAF have an annual financial impact of $4 billion.

Ft. Stewart and Hunter AAF together are one of Coastal Georgia's largest employers. The ratio of military to civilian employees is approximately six to one, with 22,422 officers and enlisted military and 3,891 civilians employed at both installations. Ft. Stewart accounts for nearly three-fourths of the military employment in the area.

Several small-scale deployments will have elements of the Third Infantry Division (3rd ID) overseas during 2015. Two hundred soldiers of the divisional headquarters deployed to Afghanistan for a training mission focusing on high level operational activities for Afghan security forces. Three hundred soldiers with the 3rd Sustainment Brigade deployed to Kuwait to provide logistical support for troops, and the 82nd Civil Affairs Battalion deployed to West Africa to assist in the Ebola outbreak.

Financial Policies

As Amended by the Chatham County Board of Commissioners August 2014 – Overview

Summary

Chatham County's Financial Policies represent guidelines and tools adopted by the Chatham County Board of Commissioners to enable Chatham County to reach and maintain its financial potential through consistent approaches in financial management. Financial policies will always be evolving; therefore, this document will be a living document representative of the goals of the County Commission. Below is a summary of the financial policies included in this document:

- Chatham County will develop and maintain a level of unrestricted fund balance in its General Fund equivalent to at least two month's budgeted expenditures or a minimum 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Chatham County will develop and maintain a level of unrestricted fund balance in the Special Service District Fund equivalent to at least two month's budgeted expenditures or a minimum 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.
- Chatham County shall annually adopt annual fund budgets that ensure a balance between operating resources and resource uses. By law the County is required to adopt annual balanced budgets for its general fund, each special revenue fund, and each debt service fund. Project-length budgets are required for capital project funds. The Commission may elect to create annual budgets for other fund types for use as a management tool. Within the two main operating funds of the County (General Fund and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues. Other funds may consider fund balance as an operating resource depending on the specific nature of the fund.
- Chatham County shall be committed to establishing and maintaining a revenue policy through the revenue ordinance to meet the budgetary needs of the organization on an ongoing basis. The goal of this policy is to assure revenues are realistic in the current budgetary environment.
- Chatham County will review and update fees and charges at least annually to ensure they keep pace with actual program costs, cost-of-living changes, and methods or levels of service delivery.
- Chatham County will encourage a diversified yet stable revenue system to protect it from possible short-term fluctuations in any of its revenue sources.
- In order to create and maintain structural balance for the County's funds, the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues are generally not available for expenditure in future budget periods, their use to fund recurring operating expenditures is discouraged.
- During its annual budget process, Chatham County will review revenues to identify unpredictable revenue sources that could impact operational funding. A conservative approach will be utilized in estimating such revenues with consideration being given to historical revenue trends, revenue volatility, and the legal and economic climate. When actual revenues received exceed revenue budgets for unpredictable revenues, the excess will be treated in accordance with adopted fund balance policies.
- Chatham County will follow State law in its application of SPLOST tax revenues for the purpose of capital project development and construction. Investment income from SPLOST revenues will

be used for the purposes outlined below. In addition, Title Ad Valorem Tax revenue allocated to the County on the basis of current SPLOST distribution percentages will be deposited to the related SPLOST fund and used for these enumerated purposes:

- Funding of SPLOST projects as approved by the Board of Commissioners
- Administrative costs for the construction management of SPLOST projects
- Indirect cost allocation expenses as calculated by the County's annual indirect cost allocation plan
- Payment of interest expense related to pre-funding of SPLOST projects
- Other costs outlined in the related referendum.

- Chatham County will seek to develop a funding and replacement strategy for its capital assets. Capital project needs will be evaluated annually in association with the annual budget process and priority projects will be determined. In association with other adopted financial policies, Chatham County will seek a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects.
- Chatham County shall be committed to addressing the level of indebtedness the County can reasonably expect to incur without jeopardizing its existing financial position and operational capabilities. The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits. When the County acts as a debt guarantor, the potential operating impact of any debt default, including repayment sources, should be determined prior to providing the guarantee.
- Chatham County will develop long-range financial forecasts for the General M&O Fund, the Special Service District Fund, and for all enterprise funds. The funds' financial course of action will be contemplated for a five year period. Forecasts will be analyzed and updated annually by Finance staff. Forecasts will be used to analyze financial trends, determine revenue needs, review the impact on expenditures of new or revised services or projects, and consider methods for accomplishing long-range financial goals.
- Chatham County will adhere to the fund balance categories as defined in GASB Statement 54 for financial reporting purposes, and will follow adopted policies in categorizing and appropriating fund balance.
- Chatham County will utilize the services of bond counsel and/or disclosure counsel for legal advice and direction in the process of issuing new or refunding governmental bonds.
- Chatham County will require departments with the responsibility of cash handling to develop written procedures for the cash collection processes, deposits and safekeeping of funds.
- The Chatham County Board of Commissioners shall annually appropriate sufficient funds to the Plan for the payment of the actuarially determined contribution.

Fund Balance Policy - General M&O Fund

Introduction

Historical instabilities in fund balance have highlighted the interest and need of Chatham County to restore and maintain levels of fund balance that promote the County's long-range financial stability. In addition, the Government Finance Officers Association has issued a recommended practice encouraging governments to adopt a formal policy on the level of unrestricted fund balance that should be maintained in the General Fund. The GFOA also recommends that governments maintain unrestricted fund balance of no less than two months of regular operating revenues or operating expenditures.

Policy Statement

Chatham County will develop and maintain a level of unrestricted fund balance in its General Fund equivalent to at least two month's budgeted expenditures or a minimum of 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.

Rationale

It is essential that Chatham County maintain an adequate level of fund balance to mitigate current and future risks (e.g. revenue shortfalls, recessionary environments, and unanticipated expenditures) and to ensure stable tax rates. Adequate levels of fund balance are also crucial in developing long-range financial plans. In addition, credit rating agencies review fund balance and unrestricted fund balance levels to evaluate the government's continued creditworthiness.

Specific Policies

Chatham County will maintain an unrestricted fund balance level of two month's expenditures or 16.6% of budgeted expenditures. Chatham County may appropriate funds within its annual budget process for the purpose of building up fund balance reserve levels.

In the event fund balance exceeds the targeted level, Chatham County will follow a methodology for fund balance use as follows:

1. First, consider raising the targeted fund balance level after a review of economic conditions, contractual obligations and long-range financial planning results, then
2. Consider the funding of capital projects as described in the Adopted Annual Budget based on project ratings, then
3. Consider a strategy for millage rate reductions based upon a review of the County's long-range financial plan.

Reference is made to other financial policies adopted by the Board of Commissioners.

Fund Balance Policy - Special Service District Fund

Introduction

Historical instabilities in fund balance have highlighted the interest and need of Chatham County to restore and maintain levels of fund balance that promote the County's long-range financial stability. In addition, the Government Finance Officers Association has issued a recommended practice encouraging governments to adopt a formal policy on the level of unrestricted fund balance that should be maintained in the General Fund. Since the Special Service District is largely supported by tax revenues, the County should also consider a fund balance policy for the fund.

Policy Statement

Chatham County will develop and maintain a level of unrestricted fund balance in its Special Service District Fund equivalent to at least two month's budgeted expenditures or a minimum of 16.6% of budgeted expenditures. These balances will be shown as Committed Fund Balance on the County's financial statements.

Rationale

It is essential that Chatham County maintain an adequate level of fund balance to mitigate current and future risks (e.g. revenue shortfalls, recessionary environments, and unanticipated expenditures) and to ensure stable tax rates. Adequate levels of fund balance are also crucial in developing long-range financial plans. In addition, credit rating agencies review fund balance and unrestricted fund balance levels to evaluate the government's continued creditworthiness.

Specific Policies

Chatham County will maintain an unrestricted fund balance level of at least two month's expenditures or 16.6% of budgeted expenditures within the Special Service District. Chatham County may appropriate funds within its annual budget process for the purpose of building up fund balance reserve levels.

In the event fund balance exceeds the targeted level, Chatham County will follow a methodology of fund balance use as follows:

First, consider raising the targeted fund balance level after a review of economic conditions, contractual obligations and long-range financial planning results, then

Consider the funding of capital projects as described in the Adopted Annual Budget based on project ratings, then

Consider a strategy for millage rate reductions based upon a review of the County's long-term financial plan.

Reference is made to other financial policies adopted by the Board of Commissioners.

Budgetary Policies

Introduction

A government should develop a policy stating its commitment to adopting balanced fund budgets and should have mechanisms in place to ensure compliance with the adopted budget.

Policy Statement

The Chatham County Commission shall annually adopt fund budgets that ensure a balance between operating resources and resource uses. By law Chatham County is required to adopt annual budgets for its general fund, each special revenue fund and each debt service fund. Project-length budgets are required for capital project funds. The Commission may elect to create annual budgets for other fund types for use as a management tool (i.e. enterprise funds).

Within the two main operating funds of the County (General and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues. Other funds may consider fund balance as an operating resource depending on the specific nature of the fund.

Rationale

A structural balance must be struck between operating resources and resource uses so that the public can realize the benefits of a strong, stable government. By law, budgeted appropriations cannot exceed available resources, defined as revenues generated in the current period added to balances carried forward from prior years. However, in the County's two main operating funds, recurring operating expenditures should be funded by recurring operating revenues. This will allow the County to reach and maintain the goals of the Fund Balance Policy, and the Long Term Financial Plan.

Specific Policies

At a minimum, the adopted budgets will meet the requirements of state law, specifically code sections 36-81-3 through 36-81-6. These code sections define a budget ordinance or resolution as being balanced when the sum of estimated revenues and appropriated fund balances is equal to appropriations.

In governmental fund types, taxes are considered operating revenues.

Operating resources and resource uses should represent realistic and quantitative financial transactions.

Fund balances may be considered an operating resource of all funds except for the General M&O Fund and the Special Service District Fund. Reference is made to the Fund Balance Policies for the General M&O and Special Service District Funds.

Except for the Special Service District Fund, special revenue funds are generally supported by special levies and fees, grants or intergovernmental revenues. Expenditures in these funds are strictly limited to the mandates of the funding source. Special Revenue Funds are not to be used to subsidize other funds, except as required or permitted by program regulations.

Unless the fund is mandated by legislation, enterprise funds are expected to derive at least 50% of their revenues from charges and user fees. An enterprise should strive to become a self-supporting entity through annual review of its fee structure, charges for services, and other operating revenues and expenditures. Where the fund is not self-supporting but is required by law, subsidies from other funds may be required to avoid deficit net assets.

Sufficient charges and rate schedules shall be levied to support operations of the County's Internal Service Funds. No trend of deficit net assets shall be allowed. The Internal Service Funds may require subsidies from other funds if chargebacks are not sufficient to cover their operations.

Non-recurring revenues will be incorporated into the operating budget and Capital Improvement Program Budget in accordance with the One-Time Revenue Use Policy.

Annual operating budgets shall be prepared to address and progress toward the goals and objectives of the Fund Balance Policy.

A five year Capital Improvements Program (CIP) shall be prepared and updated each year. The operating impact of each project shall be identified and incorporated into the annual operating budgets. Within the parameters of other adopted financial policies, capital assets will be purchased and maintained on a regular schedule and in compliance with any contractual obligations. Debt may be issued for capital asset purchases. One–time revenues will be used as a funding source in accordance with the One-Time Revenue Use Policy.

The Debt Service appropriation in the annual operating budgets shall conform to the Debt Management Policy.

Chatham County will annually roll forward open encumbrances and purchase orders from the previous fiscal year into the current year's budget. As required by generally accepted accounting principles, for financial reporting purposes encumbrances will be included as part of Unassigned Fund Balance in the General Fund and Assigned Fund Balance in the Special Service District Fund.

The Finance Department will prepare quarterly financial reports for the County Commission that compare budget to year-to-date actual financial results. Unusual activities will be noted. The Finance Department will also monitor departmental budgets to ensure budget compliance and will notify the County Manager throughout the fiscal year of any departments that may exceed budgeted appropriations.

After budget adoption, the Board of Commissioners will approve any budgetary amendments that change adopted departmental budgets, staffing levels or departmental salary appropriations for current or future years. It has been the County's practice to recognize the cost savings from vacant positions by incorporating those savings into the adopted budget each year. County staff monitors vacancies to ensure that these savings are achieved. For this reason, the use of staff vacancy savings by departments to restructure staff levels and salaries is not allowed unless approved by specific action of the Board.

Reference is made to other financial policies adopted by the Board of Commissioners.

Revenue Policy

Introduction

A revenue policy is a living document used to govern the establishment of as well as the increases and decreases of fees and charges used to fund programs determined by the needs of its citizens.

Policy Statement

The Chatham County Commission shall be committed to establishing and maintaining a revenue policy through the revenue ordinance to meet the budgetary needs of the organization on an ongoing basis. The goal of this policy is to assure revenues are realistic in the current economic environment.

Rationale

Policies that require identification of both the cost of the program and the portion of the cost that will be recovered through fees and charges allow governments and citizens to develop a better understanding of the cost of services and to consider the appropriateness of established fees and charges.

Specific Policies

The revenue ordinance shall include any revisions, additions, or deletions to the fees and charges based on the level of cost recovery for services and the reason for the subsidy and the frequency with which cost-of-services will be undertaken.

Changes to the ordinance shall originate during the budget process and shall be used in the preparation of the annual budget. Changes may also occur outside of the budget process. State and local law may govern the establishment of fees and charges.

Chatham County may choose not to recover all costs, but should identify such costs. Reasons for not recovering full costs should be identified and explained.

The Chatham County Commission shall publish a revised revenue ordinance within 45 days adoption of the budget. The publication will include all changes that occurred over the past fiscal year, both prior to and during the budget process. Citizens will be given an opportunity to provide input at the second public reading for any revenue ordinance amendment.

Within the two main operating funds of the County (General Fund and SSD Fund), recurring operating expenditures will be funded by recurring operating revenues.

Reference is made to other financial policies adopted by the Board of Commissioners.

Policy on Fees and Charges

Introduction

Chatham County should adopt policies that identify the manner in which fees and charges are set and the extent to which they cover the cost of services provided.

Policy Statement

Fees and charges will be reviewed and updated at least annually to ensure that they keep pace with actual program costs, cost-of-living changes and methods or levels of service delivery.

Rationale

Policies that require identification of both the cost of the program and the portion of the cost that will be recovered through fees and charges allow governments and stakeholders to develop a better understanding of the cost of services and to consider the appropriateness of established fees and charges.

Specific Policies

The amount of a fee should not exceed the overall cost of providing the facility, infrastructure or service for which the fee is imposed. In calculating that cost, planned capital projects that are related by nature to the fee will be considered as well as direct costs, indirect costs and portions of assets used (i.e. depreciation). That is:

1. Costs which are directly related to the provision of the service; and,
2. Support costs which are more general in nature but provide support for the provision of the service.

The extent to which the total cost of service should be recovered through fees depends upon the following factors:

1. The nature of the facilities, infrastructure or services.
2. The nature and extent of the benefit to the fee payers.
3. The level of demand for a particular service and the effect of pricing on the demand for services.
4. The feasibility of collection and recovery.
5. Type of fund. For example, in an enterprise fund approximately 50% of the cost of services should be recovered through fees.
6. State or federal laws governing allowable fees.

The extent to which fees should recover the cost of services in particular funds is stated in the Specific Policies section of the Budgetary Policies.

All fees imposed by the County will be established by the County Commission by ordinance. When applicable, the state or federal law that grants authority to charge the fee will be considered. The ordinance establishing the fees will determine:

1. The level of cost that should be recovered through the fees according to the criteria established in this Policy;
2. An appropriate method for apportioning the cost of providing each service among the users of the service;
3. A procedure for periodically reviewing and modifying the amount of fees in order to maintain appropriate cost recovery levels.

Fees charged may be modified only by ordinance of the County Commission.

All fee revenues will be estimated by the County Manager and submitted to the County Commission as part of the County Manager's recommended budget.

If the amount of a fee is considered too high to accommodate the needs of particular segments of the community and the public interest would be served by adjusting the amount or manner of payment of such fees in particular instances, the amount of the fee may be waived, rebated or deferred as appropriate. Any criteria for waiving, rebating, or deferring payment of such fees will be established by the County Commission by ordinance.

Reference is made to other financial policies adopted by the Board of Commissioners.

Policy on Revenue Diversification

Introduction

In the Chatham County fiscal system, the monitoring and control of revenues is a primary concern. The County's primary revenue policy goal is to maintain a diversified revenue system to protect it from possible short-term fluctuations in any of its various revenue sources.

Policy Statement

Chatham County will encourage a diversified yet stable revenue system to protect it from possible short-term fluctuations in any of its revenue sources.

Rationale

All revenue sources have particular characteristics in terms of stability, growth, sensitivity to inflation or business cycle effects, and impact on tax and rate payers. A diversity of revenue sources can improve a government's ability to handle fluctuations in revenues and potentially help to better distribute the cost of providing services.

Specific Policies

The County will, after having considered all possible cost reduction alternatives, explore the possibility of obtaining new or expanded revenue sources as a way to help ensure a balanced budget. Cost recovery revenue sources will be analyzed on an annual basis and modified as necessary to insure that revenue collections reflect the cost of providing associated County services. The structure will follow the policies set forth in the Policy on Fees and Charges.

The County will actively oppose State and/or Federal legislation which would mandate costs to the County without providing or increasing a revenue source to offset those mandated costs.

The County will follow an aggressive policy to protect current revenues received from State and Federal sources.

The County will follow an aggressive policy of enforcement of revenue regulations and collection of revenues.

The County will actively pursue State and Federal grants.

All revenues will be analyzed by the County Manager and submitted to the County Commission as part of the County Manager's recommended budget in accordance with the Revenue Policy.

Reference is made to other financial policies adopted by the Board of Commissioners.

Policy for Use of One -Time Revenues

Introduction

The use of one-time revenues to fund recurring programs should be avoided whenever possible. More appropriate uses of one-time revenues include establishing and rebuilding fund balance, early retirement of debt, additional funding for pension plan liabilities, capital expenditures, vehicle replacement and other nonrecurring expenditures.

Policy Statement

In order to create and maintain structural balance for the County's funds, the Chatham County Commission shall be committed to using one-time revenues to pay for one-time expenditures. Because one-time revenues cannot be relied on in future budget periods, their use to fund recurring operating expenditures is discouraged.

Rationale

One-time revenues cannot be relied on in future budget periods. A policy on the use of one-time revenues provides guidance to minimize disruptive effects on services due to non-recurrence of these sources. When one-time revenues are used to pay for ongoing programs, it makes it more difficult to achieve the goal of a balanced budget.

Specific Policies

One-time revenues such as proceeds from asset sales, debt refinancing, one-time grants, budget savings and similar nonrecurring revenue will not be used for current or new, ongoing operating expenditures. Such revenues are often not part of original fund budgets. To the extent feasible, one-time revenues will be applied toward one-time expenditures.

Proceeds from the sale of other assets or reimbursements will be placed in the fund from which the asset originated except for vehicle sales. Vehicle sales proceeds will be placed in the CIP Fund and will be used for fleet replacement.

The County will not budget or commit to spend non-recurring dollars until they are received. The County will consider the impact on the operating budget before funding capital improvement projects.

Reference is made to other financial policies adopted by the Board of Commissioners.

Policy for Unpredictable Revenues

Introduction

Unpredictable revenue sources generally cannot be relied on as to the level of revenue they will generate. It is important to consider how significant variations in revenue receipts will impact the County's ability to operate and its financial outlook in both current and future budget periods.

Policy Statement

During its annual budget process, Chatham County will review revenues to identify unpredictable revenue sources that could impact operational funding. A conservative approach will be utilized in estimating such revenues with consideration being given to historical revenue trends, revenue volatility, and the legal and economic climate. When actual revenues received exceed revenue budgets for unpredictable revenues, the excess will be treated in accordance with adopted fund balance policies.

Rationale

It is the intent of Chatham County to promote and encourage a stable revenue stream. Where revenues are deemed to be unpredictable, the County should avoid funding recurring operational expenditures with fluctuating revenues due to the risk that revenue estimates may not be met.

Specific Policies

It is the policy of the Chatham County Board of Commissioners that non-recurring revenues shall not be used to fund recurring expenditures. Therefore, in preparing annual budgets for unpredictable revenues, a conservative approach will be utilized to prevent dependence on upswings in unpredictable revenues.

Potential uses for one-time and unpredictable revenues will be reviewed on an annual basis by the County Commissioners as part of the operating budget cycle. If necessary, the Board of Commissioners and appropriate governing board will review potential uses for unpredictable revenues outside of the annual operating budget cycle which, if approved, will require special appropriation for expenditure. In addition, reserves in excess of the amount established by policy may be retained, and not expended, by the County at the discretion of the County Commissioners. In times of favorable variances, the County Commissioners may consider transferring excess revenues to a stabilization fund which will be used to offset revenues during periods of unfavorable variances.

Unpredictable revenues are the increment of a volatile revenue source, which is defined as the amount above what is normally expected to be collected during a fiscal year. Such revenues may include intergovernmental revenues, interest income, recreation fees, and recording/transfer taxes. Such revenues are frequently impacted by economic upturns and downturns.

Policy on Use of SPLOST Revenues

Introduction

Chatham County voters have approved the imposition of a one cent sales tax to fund various capital projects. A separate capital projects fund has been established to record financial transactions associated with each special purpose local option sales tax (SPLOST) referendum. In addition, other revenues are allocated to the SPLOST funds, including investment income and portions of the Title Ad Valorem Tax (TAVT) identified in O.C.G.A. § 48-5B-1 and 48-5C-1.

Policy Statement

Chatham County will follow State law in its application of SPLOST tax revenues for the purpose of capital project development and construction. Investment income from SPLOST revenues will be used for the purposes outlined below. In addition, Title Ad Valorem Tax revenue allocated to the County on the basis of current SPLOST distribution percentages will be deposited to the related SPLOST fund and used for these enumerated purposes:

- Funding of SPLOST projects as approved by the Board of Commissioners
- Administrative costs for the construction management of SPLOST projects
- Indirect cost allocation expenses as calculated by the County's annual indirect cost allocation plan
- Payment of interest expense related to pre-funding of SPLOST projects
- Other costs outlined in the related referendum.

Rationale

Chatham County's use of SPLOST funds should be consistent with the terms of the related SPLOST referendum and other State laws.

Specific Policies

On an annual basis, Chatham County will review SPLOST funds and revise project budgets to reflect the use of revenues in accordance with the above policy statement. Board approval is required to amend capital project funds. Management of the funds, including authorization of spending, will rest with the County Engineer.

Reference is made to other financial policies adopted by the Board of Commissioners which may apply.

Capital Asset Funding Policy

Introduction

Funding for capital assets and projects represents a continuous challenge for the County. However, such assets are often a required element of providing or enhancing services to citizens. Emergency repairs and service interruptions can cost the government in both money and goodwill.

Policy Statement

Chatham County will seek to develop a funding and replacement strategy for its capital assets. Capital project needs will be evaluated annually in association with the annual budget process and priority projects will be determined. In association with other adopted financial policies, Chatham County will seek a balance between pay-as-you-go funded projects, which include projects funded by SPLOST dollars, and debt-financed projects.

Rationale

Policies and plans for capital asset funding help ensure that needed capital assets or improvements receive appropriate consideration in the budget process and that older capital assets are considered for retirement or replacement. Such a policy is necessary to plan for large expenditures and to minimize deferred maintenance costs. Capital project planning gives consideration to longer-range needs and goals, and enables the County to evaluate funding options while gaining a consensus on project priorities.

Specific Policies

Through its annual budget process, Chatham County will determine capital project planning needs and evaluate project priorities. A list of needed capital projects will be developed annually that includes project name, project cost, and when funding is needed Scoring and inclusion criteria will be maintained by the Finance Department and presented to the County Commissioners.

Capital asset purchases may be required as a result of legislation or other contractual provisions, and such assets will receive priority. Other projects will be considered for funding based on their priority in the CIP plan.

Chatham County will seek to match the useful life of projects with the maturity of the debt when considering debt financing.

Chatham County will develop a replacement program for its capital assets in association with other financial policies.

Reference is made to other financial policies adopted by the Board of Commissioners which may apply.

Debt Management Policy

Introduction

Chatham County is frequently asked by non-profit entities and/ or other governmental entities to either provide funding or funding guarantees for debt issuances. The Chatham County Commission recognizes there are no absolute rules or easy formulas that can substitute for a thorough review of all information affecting these transactions. Debt decisions should be the result of deliberate consideration of all factors involved.

Policy Statement

Chatham County shall be committed to addressing the level of indebtedness the County can reasonably expect to incur without jeopardizing its existing financial position and operational capabilities. The County Commissioners will adopt a maximum debt service level of 7% of the benefitting fund's expenditures/expenses and will seek to maintain debt service within those limits. When the County acts as a debt guarantor, the potential operating impact of any debt default, including repayment sources, should be determined prior to providing the guarantee.

Rationale

When considering debt issuance, the County should review its operating capabilities, the life of the asset for which debt is being issued, and service level needs in the community. The annual debt service impact should be incorporated into the County's long-range financial plan. Debt should be structured to provide intergenerational equity, which means that the users of the asset will pay for the asset over its productive life.

Specific Policies

Borrowing Limitations and Structuring - The County will follow state and federal laws and regulations governing debt issuance, including current State laws that limit direct general obligation levels. In addition the County Commissioners should evaluate acceptable debt service levels and develop public policy on fund debt limits since issuing debt will commit the County's revenues several years into the future.

1. The present constitutional limit on direct general obligation bonds for Chatham County is the amount equivalent to 10% of the net assessed valuation of taxable property for debt service purposes. This limit applies to all general obligation bonds authorized. Additional general obligation bonds may be authorized to be issued if so approved by a majority of those voting in an election for that purpose.
2. If the County's long-term capital plan is nonexistent or ineffective, a lower maximum debt service level may be needed to offset any future unpredictable capital costs. This provides the County with some capability for emergency purposes.
3. Within a calendar year period, the County may issue tax anticipation notes for cash flow needs. These notes will have a maturity of one year or less. Short-term debt may include interfund loans which will be repaid to the source fund with interest.
4. The County will confine long-term borrowing to capital improvement needs, and moral and contractual obligations.

5. Long-term debt will be used for capital projects that cannot be financed from current revenue sources. A due diligence review will be conducted by County staff to ensure that the debt financing is the most probable revenue source
6. The maturity of any debt will not exceed the expected useful life of the project for which the debt is issued.
7. General obligation debt will not be used for enterprise activities since these financings are generally paid from specific revenue sources.
8. The County may undertake refinancing of outstanding debt if it allows the County to realize significant debt service savings without lengthening the term of the refinanced debt. Also, the benefits of replacing such debt must outweigh the costs associated with the new issuance.
9. If consistent with State law, conduit financing (the County financing the project of a third party) may be undertaken if it has a general public purpose and is consistent with the County's overall service and policy objectives. The County will conduct a due diligence process to ensure that the borrower can repay the debt. All expenses related to the conduit financing will be borne by the conduit borrower.
10. The County will strive to obtain the highest bond ratings from Rating Agencies in their assessment of the creditworthiness of the government.
11. Capital leases, general obligation bonds and special revenue bonds are forms of debt to consider in any formulation of appropriate levels of debt service.
12. Debt service structures will conform to best practices promulgated by GFOA, including consideration of laddered maturity schedules.

Debt Issuance - The County will select an outside consultant (Financial Advisor) and any necessary bond counsel to assist in issuing bonds and other debt, preparing debt documents and marketing to investors. Both the consultant and bond counsel will be selected through the County's Purchasing process. Debt will be issued through the competitive bidding process unless otherwise directed by the Board of Commissioners. County staff will work closely with the Financial Advisor and review any recommendations before presenting them to the Commissioners.

Investment of Bond Proceeds - Investment of bond proceeds shall at all times be in compliance with the County's Investment Policy and relevant debt covenants, with consideration of potential arbitrage issues.

Reporting Practices –

1. The County will follow a policy of full disclosure on every financial report and bond prospectus.
2. The County will comply with the standards of the Governmental Accounting Standards Board for financial reporting and budget presentation as wells as the disclosure requirements of the Securities and Exchange Commission.
3. The County will maintain good communications with bond rating agencies to inform them of the County's financial position. A copy of the Comprehensive Annual Financial Report (CAFR) will be provided to them annually.
4. The Nationally Recognized Municipal Securities Information Repositories (NRMSIRS) will receive copies of the CAFR annually. A current list of NRMSIRs is found on the websites http://www.emma.msrb.org
5. The County's Finance Director will be responsible for assuring "post issuance compliance" for the County's tax exempt financings. The post issuance compliance responsibilities of

the Finance Director will include the following:

- Tracking of bond proceeds, including keeping such proceeds separate from all other monies from the County;
- Establishing a calendar for monitoring all rebate compliance dates;
- If necessary, retaining and consulting with a qualified rebate compliance firm to make rebate computations and to certify whether a rebate liability exists; and
- Maintaining a records retention policy for bond documents and records associated with the use of bond proceeds and interest earnings.

Long-Range Financial Forecasting

Introduction

The fundamental objectives of Chatham County's financial planning process are to understand and respond pro-actively to the internal and external (financial) environment, pursue a moderate course, and be as prepared as possible to deal with the unexpected. The long-range financial forecast is an important element in the county's long-term growth and operating blueprint, and a document that will be continually updated and adjusted.

The use of the forecast will enable Chatham County to evaluate the impact of budgetary and operational decisions over more than one fiscal period. Financial alternatives can be considered that address revenue or expenditure fluctuations so that any adverse effects on service levels and/or the quality of services provided to citizens will be minimal. Forecasts will incorporate and enable the development of long-term strategies for dealing with reasonably predictable revenue and expense fluctuations and shorter-term strategies that are more effective in addressing unusual, unpredictable, or time-limited budgetary issues as they arise.

The evaluation of both long-term and short-term impacts help the County make the best use of current resources while preparing for leaner times during periods of prosperity. It maximizes flexibility in responding to changes in the financial environment without having to curtail or eliminate essential services when such changes occur.

Policy Statement

Chatham County will develop long-range financial forecasts for the General M&O Fund, the Special Service District Fund, and for all enterprise funds. The funds' financial course of action will be contemplated for a five year period. Forecasts will be analyzed and updated annually by Finance staff. Plans will be used to analyze financial trends, determine revenue needs, review the impact on expenditures of new or revised services or projects, and consider methods for accomplishing long-range financial goals.

Rationale

Analyses developed under long-range financial forecasts will seek to answer questions such as:

- Can the County afford to operate new buildings and facilities after construction is completed?
- Are one-time revenues matched to one-time expenses?
- What is the impact of new revenues and expenses on fund balance levels?
- What is the cost of the County's baseline operations and how will funding be maintained into the foreseeable future?

Specific Policies

Chatham County will develop five-year financial forecasts for its General M&O Fund, the Special Service District Funds, and all enterprise funds. The plans will review i the Chatham County economy as well as revenues and basic operating expenditures. The model will seek to identify surpluses or shortfalls over

the five year horizon. Surplus funds or new revenues not previously committed to programs then can be allocated in accordance with other financial policies.

The County will utilize the long-range financial forecasts in its decision making processes to analyze the financial impact of decisions over multiple years. Data will be communicated annually to the Board of Commissioners during budget planning sessions. Forecasts will be incorporated into the County's Annual Adopted Budget document.

Reference is made to other financial policies adopted by the Board of Commissioners.

Policy on Fund Balance Classification & Disbursement of Constrained Amounts

Introduction

GASB Statement 54 defines categories within overall fund balance and suggests that governmental entities establish policies governing classification and disbursements of constrained amounts. This policy is being established in response to the GASB statement.

Policy Statement

Chatham County will adhere to the fund balance categories as defined in GASB Statement 54 for financial reporting purposes, and will follow adopted policies in categorizing and appropriating fund balance, as defined herein.

Rationale

As a local government entity, the County's financial statements are prepared under generally accepting accounting principles which include GASB statements.

Specific Policies

Chatham County will classify its fund balance in its governmental funds into the following categories as defined herein:

Nonspendable Fund Balance – Includes amounts that cannot be spent because they are either i) in nonspendable form or ii) they are legally or contractually required to be maintained intact. The County includes items that are not expected to be converted into cash such as inventories and prepaid amounts. If applicable, property acquired for resale, long-term amounts of loans and notes receivables would also be included as nonspendable fund balance. Based on a review of each fund's accounts, the Finance Director will determine the nonspendable amount of fund balance for annual disclosure purposes.

Restricted Fund Balance – Includes amounts that are restricted to specific purposes, as defined under GASB 34, paragraph 34 as restricted, which includes i) constraints on funds externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments, or ii) constraints imposed by law through constitutional provisions or enabling legislation. Based on a review of each fund's accounts, the Finance Director will determine the restricted amount of fund balance for annual disclosure purposes.

Committed Fund Balance – Includes amounts that can only be used for specific purposes as approved by formal action of the Board of Commissioners. Amounts committed cannot be used for any other purpose unless the Board of Commissioners removes or changes the specific use by approving such action at a Commission meeting. Budget resolutions are considered a plan for specific use. Contractual obligations are included in this category to the extent that existing resources in the fund have been committed for use to satisfy the contractual obligation. Recommended fund balance reserve levels as defined in financial policies adopted by the Board are also classified as Committed Fund Balance. Formal board action to commit fund balance for a specific purpose should occur prior to the end of

the fiscal year, although the amount committed may be determined in a subsequent period. (E.g. financial policy fund balance reserve levels).

Assigned Fund Balance – Includes amounts constrained by the County's intent to be used for specific purposes that are neither restricted nor committed. Assigned fund balance includes all remaining amounts (except negative balances) reported in governmental funds, other than the General Fund, that are not classified as nonspendable, restricted or committed, ii) amounts appropriated to eliminate a projected budget deficit in the subsequent year, and iii) amounts in the General Fund intended for a specific purpose identified by either the County Manager or Finance Director. Based on a review of each fund's accounts, the Finance Director will determine amounts to be shown as assigned fund balance for annual disclosure purposes. The Finance Director can also remove the assignment.

Unassigned Fund Balance – Amounts in the General Fund that have not otherwise been classified as nonspendable, restricted, committed or assigned; and negative fund balance amounts from other governmental funds, where expenditures incurred for specific purposes within the fund exceed the amounts restricted, committed or assigned for that purpose.

For purposes of fund balance disbursement, unless otherwise approved by the Board of Commissioners, the County first will expend restricted fund balances when an expenditure is incurred for which both restricted and unrestricted fund balance is available. In non-major governmental funds, when only unrestricted fund balance is available for use the County would next disburse committed fund balance, then fund balance assigned for purposes of the fund before disbursing other assigned fund balance classifications. In the General Fund when only unrestricted fund balance is available, the County will expend unassigned fund balance before expending fund balance committed for financial policy reserve levels or amounts assigned to eliminate subsequent year's budget deficits, except that expenditures for the Chatham Emergency Management Agency (CEMA) will be charged to a fund balance account committed for CEMA. In the Special Service District when only unrestricted fund balance is available, the County will expend fund balance assigned for purposes of the fund before expending fund balance committed for financial policy reserve levels or amounts assigned to eliminate subsequent year's budget deficits.

Compliance with this policy shall be subject to annual review by the Finance Director, who will maintain written records outlining restrictions, commitments and assignments.

Reference is made to other financial policies adopted by the Board of Commissioners.

Policy on Bond and Disclosure Counsel

Introduction:

Issuance and refunding of governmental bonds requires legal counsel with a specialty in the bond market and broad knowledge of the all legal aspects of issuance, refunding and disclosure requirements. State law allows professional services, including legal counsel, to be appointed at the will of the governing body.

Policy:

Chatham County will utilize the services of bond counsel and/or disclosure counsel for legal advice and direction in the process of issuing new or refunding governmental bonds.

Rationale:

The issuance of bonds occurs infrequently and, therefore, the level of expertise and specialization required in this process is only needed during these short periods, which would render a full time legal expert inefficient.

Specific Policies:

Chatham County will appoint a committee consisting of the County Attorney, the County Manager, or his designee, and the Finance Director to appoint legal counsel, as needed, for the issuance and refunding of governmental bonds. Consideration will be given to the prospective firms in the following criteria:

- Reputation of the firm in the community.
- Qualifications of the individuals who will be performing the legal services.
- Prior experience and satisfactory references by former clients. Experience should be included for qualification purposes only if the applicant acted as sole bond or sole disclosure counsel.
- Commitment to serving Chatham County with excellence and enthusiasm as demonstrated by past work product and/or service.
- The competitiveness of the negotiated price.

Prices and hourly rates will be negotiated, but are not the primary factor in the selection of the successful law firm. Included in the price will be a specified number of hours required on a monthly basis for the remaining life of the bonds.

Separate disclosure counsel would be engaged in a negotiated bond sale or upon recommendation of the municipal financial advisor.

Policy on Handling of Cash

Introduction:

This policy outlines Chatham County policy with respect to the handling, receiving, transporting and depositing of cash. The term cash includes currency, checks, money orders, negotiable instruments and charge card transactions. County funds are monies received for taxes, licenses, permits, fees, and all checks made payable to the County or any sub-division of the County are considered County funds.

The collection and control of cash at the County are very important functions. Ideally, from a control perspective, the collection and controlling of cash should be centralized in one location; however it is not always possible or practical. As a result, the collection of money is, for the most part, decentralized.

Policy:

Chatham County will require departments with the responsibility of cash handling to develop written procedures for the cash collection processes, deposits and safekeeping of funds.

Rationale:

It is the responsibility of County personnel and elected officials of the County to safeguard all assets of the County, including cash collections.

Specific Policies:

- There must be a separation of duties between the person receiving the cash and the person responsible for maintaining the accounting records.
- All forms of cash, which include currency, checks, money orders, negotiable instruments and charge card transactions, should be physically protected through the use of vaults, locked cash drawers, cash registers, cashiers cages, locked metal boxes or any other mechanism to deter theft or mishandling.
- Transfer of accountability of cash must be documented by both the party relinquishing control and the party accepting control. Such documentation should include the date, amount transferred, time and signature of both parties.
- When possible, all cash transactions will be entered and receipted in the County cash receipts system. Reconciliation between the cash collected and the system generated totals at the end of each day.
- Hand written receipts will only be used in situations where the cash receipts system is unavailable. Such receipts will have the County logo on them and will be pre-numbered. Reconciliations from the receipt book to the cash receipts system will be performed monthly.
- Deposits are to be made in a timely manner and totals should match the cash receipts total. Discrepancies between the cash deposit and the cash total posted to the general ledger through the cash receipts system should be explained in detail by the department head and forwarded immediately to Finance.
- Department heads are responsible for complying with the policies and procedures outlined in this policy and for developing detailed written departmental operating procedures. In addition, departments are responsible for training designated employees in cash handling policies and

procedures.

- Internal Audit will, on occasion, conduct surprise audits to ensure policies are being adhered to. No prior notice will be given to the departments regarding the timing of such audits.

Pension Funding Policy

Introduction

In prior years, the Chatham County Board of Commissioners adopted an ordinance authorizing the formation of the Chatham County Employees Retirement Plan (the "Plan"), a single-employer defined benefit pension plan which operates as a trust. The Plan is governed by the Chatham County Pension Board which includes a cross-section of County staff, elected employee and retiree representatives, one member of the Board of Commissioners and a community representative. Accrued retirement benefits are funded by annual County budget appropriations and investment returns. Retiree cost of living adjustments are not a recurring Plan provision and have historically been implemented only upon approval of both the Pension Board and the Board of Commissioners. The Pension Board engages an actuary who conducts an annual Plan valuation, and provides required funding amounts to serve as the basis for the County's annual budget contribution. The funding level conveyed by the actuary is called the actuarially determined contribution (ADC).

Policy Statement

The Chatham County Board of Commissioners shall annually appropriate sufficient funds to the Plan for the payment of the actuarially determined contribution.

Rationale

As a local government entity, the County has a fiduciary responsibility to adequately fund its defined benefit pension plan in a matter that provides future, promised benefits to retirees. Annual funding of the ADC is the best way to spread the cost of future benefits over the employee's working career. In addition, consistent funding of the ADC enables to County's Plan to comply with State-legislated funding level requirements.

Specific Policies

The County will incorporate into its annual adopted budget appropriations sufficient for the payment of the Plan's actuarially determined contribution. The actuary will use the following methods and assumptions when computing the ADC:

1. The actuarial cost method selected for funding purposes will be the entry age method – level percentage of pay normal cost. This method conforms to actuarial standards of practice. It allocated normal cost over a period beginning no earlier than the date of employment and no later than the last assumed retirement age. This method also supports a level approach to annual contributions by equitably allocating costs over the employee's working career.
2. The Plan will employ asset smoothing as a way to reduce the effect of market volatility and stabilize contributions. The Plan will recognize market gains and losses over a five year period.
3. The Plan's unfunded actuarial accrued liability will be amortized by the level dollar amortization method over the following periods, which are compliant with State statutes:

a. Demographic and economic gains and losses – 15 years
b. Plan assumption changes – 30 years
c. Retiree cost of living adjustments – 10 years
d. Plan amendments and changes – 20 years.

Future retiree cost of living adjustments (COLAs) are not included in the calculation of the actuarially determined contribution since there is not a provision for automatic retiree cost of living adjustments. As a result, COLAs will increase required Plan funding in future years. The Board will consider funding retiree COLAs upon the formal recommendation and request of the Pension Board. In their fiduciary roles, both the Pension Board and the Board of Commissioners will review Plan funding levels when considering retiree COLAs, keeping in mind the funding requirements under Title 47 Chapter 20 of the Official Code of Georgia Annotated (O.C.G.A.) and the projected financial impact of the COLAs on the Plan's liabilities.

Employee Position Summary

DEPARTMENT	ACTUAL FY 15			ADOPTED FY 16			ADOPTED FY 17		
	P/T - SEASONAL	FULL TIME	TOTAL	P/T - SEASONAL	FULL TIME	TOTAL	P/T - SEASONAL	FULL TIME	TOTAL
GENERAL GOVERNMENT									
ADA Compliance	0	1	1	0	0	0	0	0	0
Administrative Services	0	17	17	0	17	17	0	17	17
Board of Elections	5	4	9	5	4	9	5	4	9
Board of Equalization	6	0	6	6	0	6	6	0	6
CIP Bond Program	0	2.3	2.3	0	1.3	1.3	0	1.3	1.3
Clerk of Commission	0	1	1	0	1	1	0	1	1
Community Outreach Program	0	2	2	0	2	2	0	2	2
County Attorney	0	3	3	0	3	3	0	3	3
County Commissioners	0	11	11	0	11	11	0	11	11
County Engineer	0	10.3	10.3	0	10.6	10.6	0	10.6	10.6
County Manager	0	6	6	0	7	7	0	7	7
Driver's Training	0	0	0	0	0	0	0	0	0
Facilities M & O	9.5	35	44.5	9.5	35	44.5	10.5	36	46.5
Finance	1	24.8	25.8	1	23.8	24.8	1	21.8	22.8
Fleet Operations	0	15	15	0	15	15	0	15	15
Human Resources	0	12.6	12.6	0	12	12	0	13	13
ICS	0	24	24	0	27	27	0	27	27
Internal Audit	0	4	4	0	4	4	0	4	4
LDAO	0	4.1	4.1	0	3.8	3.8	0	3.8	3.8
Occupational Safety	0	0	0	0	4	4	0	5	5
Parking Garage	0	2.2	2.2	0	2.2	2.2	0	2.2	2.2
Public Information	0	1	1	0	1	1	0	1	1
Purchasing	0	8	8	0	8	8	0	8	8
SPLOST I	0	0.4	0.4	0	0	0	0	0	0
SPLOST II	0	0	0	0	0	0	0	0	0
SPLOST III	0	1.9	1.9	0	2	2	0	2	2
SPLOST IV	0	5.8	5.8	0	6.2	6.2	0	6.2	6.2
SPLOST V	0	6.3	6.3	0	7.1	7.1	0	7.1	7.1
Tax Assessor	5	67	71	5	67	71	5	67	71
Tax Commissioner	1	76	77	2	76	78	2	76	78
Voter Registration	13	8	21	13	8	21	13	8	21
TOTAL GENERAL GOVT.	**40.5**	**353**	**393.5**	**42.5**	**358**	**399.5**	**42.5**	**360**	**401.5**

DEPARTMENT	ACTUAL FY 15			ADOPTED FY 16			ADOPTED FY 17		
	P/T - SEASONAL	FULL TIME	TOTAL	P/T - SEASONAL	FULL TIME	TOTAL	P/T - SEASONAL	FULL TIME	TOTAL
PUBLIC WORKS									
Bridges	0	11	11	0	11	11	0	11	11
Construction Management	0	5	5	0	5	5	0	5	5
Public Works	5	100	105	5	102	107	5	103	108
Solid Waste	0	22	22	0	23	23	0	24	24
Water & Sewer	0.0	8.5	8.5	0.0	8.5	8.5	0	1	1
TOTAL PUBLIC WORKS	**5**	**146.5**	**151.5**	**5**	**149.5**	**154.5**	**5**	**144**	**149**
HOUSING & DEVELOPMENT									
Building Safety & Reg. Svcs		35	35		35	35		37	37
Chatham Apprentice Program		2	2		2	2		2	2
TOTAL HOUSING/DEVELOPMENT	**0**	**37**	**37**	**0**	**37**	**37**	**0**	**39**	**39**
JUDICIARY									
5% Victim Witness Fee	2	1	3	2	1	3	2	1	3
ALT Dispute Resolution	0	2	2	0	2	2	0	2	2
Child Support	0	66	66	0	66	66	0	66	66
Clerk of Superior Court	0	45	45	0	45	45	0	45	45
Court Administrator	2	38	40	1	39	40	1	39	40
District Attorney	0	70	70	0	72	72	0	74	74
Indigent Defense Unit	0	0	0	0	3	3	0	11	11
Juvenile Court	0	52	52	0	54	54	0	56	56
Law Library	0	2	2	0	2	2	0	2	2
Magistrate Court	1	18	19	1	18	19	1	18	19
Probate Court	0	9	9	0	9	9	0	10	10
Public Defenders Office	0	12	12	0	9	9	0	9	9
Recorders Court	0	3	3	0	3	3	0	7	7
State Court Clerk	0	20	20	0	20	20	0	20	20
State Court DUI	0	3	3	0	3	3	0	3	3
State Court Judges	0	10	10	0	10	10	0	10	10
Victim Witness	0	11	11	0	11	11	0	11	11
TOTAL JUDICIARY	**5**	**362**	**367**	**4**	**367**	**371**	**4**	**384**	**388**
CULTURE & RECREATION									
Aquatic Center	49	4	53	49	4	53	51	4	55
Murray Community Center	3		3	3		3	3		3
Park Services	9	47	56	9	48	57	9	52	61
TOTAL CULTURE & REC.	**61**	**51**	**112**	**61**	**52**	**113**	**63**	**56**	**119**

DEPARTMENT	ACTUAL FY 15			ADOPTED FY 16			ADOPTED FY 17		
	P/T - SEASONAL	FULL TIME	TOTAL	P/T - SEASONAL	FULL TIME	TOTAL	P/T - SEASONAL	FULL TIME	TOTAL
HEALTH & WELFARE									
Health Department	0	0	0	0	0	0	0	0	0
Mosquito Control	1	29	30	1	29	30	1	29	30
TOTAL HEALTH & WELFARE	**1**	**29**	**30**	**1**	**29**	**30**	**1**	**29**	**30**
PUBLIC SAFETY									
Animal Control[3]	0	0	0	0	0	0	0	15	15
CEMA[2]	0	0	0	0	0	0	0	9	9
CNT	0	12	12	1	12	13	1	12	13
County Coroner	1	2	3	1	2	3	1	2	3
Detention Center	12	477	489	12	477	489	12	477	489
EMS	1	0	1	1	0	1	1	0	1
K-9 Grant	8	0	8	8	0	8	8	0	8
Marine Patrol[3]	0	0	0	0	0	0	0	6	6
Sheriff	37	102	139	37	102	139	37	102	139
TOTAL PUBLIC SAFETY	**59**	**593**	**652**	**60**	**593**	**653**	**60**	**623**	**683**
OTHER FINANCING AND USES									
Group Health Insurance		1	1		1	1		1	1
TOTAL OTHER FINANCING	**0**	**1**	**1**	**0**	**1**	**1**	**0**	**1**	**1**
GRAND TOTAL:	**173.5**	**1573.5**	**1746**	**174.5**	**1587.5**	**1761**	**175.5**	**1636**	**1810.5**

Footnotes:

1. Thirty - one new positions are included as a part of the FY 2017 Recommended Budget:

General Government:

Facilities Maintenance & Operations - (2) Maintenance Workers III;
Human Resources - (1) Classification and Compensation Manager;
Occupational Safety - (1) Training Coordinator

Public Works:

Public Works - (1) Storm water Technician;
Solid Waste - (1) Equipment Operator III

Housing & Development:

Building Safety & Regulatory Services - (2) Zoning Inspectors

Judiciary:

District Attorney - (1) Media Specialist, (1) Criminal Investigator I;
Juvenile Court - (1) Educational Advocate, (1) Probation Supervisor;
Probate Court - (1) Deputy Court Clerk I;
Indigent Defense - (2) APD II, (3) APD III, (1) Administrative Assistant I, (1) Administrative Assistant II, (1) Investigator;
Recorders Court - (1) APD II, (1) APD III, (1) Administrative Assistant II, (1) Investigator

Public Safety:

CEMA - (1) Administrative Assistant II, (1) Administrative Assistant IV, (1) EM Specialist I, (4) EM Specialist II, (1) PIO, (1) Interim Director, (1) Assistant Director

Marine Patrol - (1) Lieutenant, (1) Sergeant (4) Corporals

Animal Control - (1) Director (2) Animal Control Supervisors, (6) Animal Control Aides (6) Animal Control Officers

Culture and Recreation:

Aquatic Center - (2) part-time Special Needs Swim Instructor;

Park Services - (1) Administrative Assistant II, (1) Administrative Assistant IV, (1) Assistant Park Maintenance Superintendent, and (1) Maintenance Worker I.

2. As of FY 2017, CEMA has been absorbed as a County Department.
3. Prior to FY 2017, Marine Patrol and Animal Control were funded through a contractual agreement with the City of Savannah. However in FY 2017, Marine Patrol and Animal Control operations are funded and administered directly by Chatham County.

Classification and Pay Plan

PAY GRADE	MIN	MAX	JOB TITLE
04	21,015	33,182	LAW ENFORCEMENT INTERN SPECIAL NEEDS SWIM LESSON INSTRUCTOR SWIMMING INSTRUCTOR
05	21,611	34,123	COMPUTER TECHNICIAN INTERN
06	22,292	35,198	CLERICAL ASSISANT I
07	22,984	36,292	CUSTODIAN I MAINTENANCE SERVICE WORKER MANAGEMENT INTERN I MOSQUITO CONTROL AIDE RECREATION AIDE
08	23,664	37,366	CASHIER I CASHIER/RECEPTIONIST
09	24,393	38,517	BOE COORDINATOR CLERICAL ASSISTANT II CONSTRUCTION WORKER I CUSTODIAN II CUSTODIAN/MESSENGER CUSTOMER SERVICE REPRESENTATIVE I MANAGEMENT INTERN II MAINTENANCE WORKER I
10	25,120	39,664	CUSTOMER SERVICE REPRESENTATIVE II EQUIPMENT OPERATOR I MOSQUITO CONTROL OPERATOR PARK FACILITIES GROUNDS MAINT RECYCLING CENTER ATTENDANT I
11	25,877	40,861	ACCOUNTS SPECIALIST BUILDING MAINTENANCE & SECURITY WORKER BRIDGE TENDER CASHIER II CLERICAL ASSISTANT III E911 DATA ENTRY ENFORCEMENT TECHNICIAN ENTOMOLOGY ASSISTANT ENTOMOLOGY LAB TECHNICIAN

PAY GRADE	MIN	MAX	JOB TITLE
11	25,877	40,861	LAW ENFORCEMNT RECORDS SPECIALIST I
			MAINTENANCE WORKER II
			MAIL CLERK
			RECORDS TECHNICIAN I
			RECYCLING CENTER ATTENDANT II
			TAX/TAG PROCESSOR I
12	26,661	42,098	ANIMAL CARE ASSISTANT
			CASHIER III
			CENTRAL RECORDS CLERK
			CUSTODIAN III
			CUSTOMER SERVICE REPRESENTATIVE III
			DEPUTY COURT CLERK I
			EQUIPMENT MECHANIC I
			EQUIPMENT OPERATOR II
			FILES SUPERVISOR
			INVENTORY CONTROL SPECIALIST
			MAINTENANCE WORKER II-CREW LEADER
			PARKING ATTENDANT
			QUARTERMASTER
			RECREATION LEADER
			TAX/TAG PROCESSOR II
13	27,443	43,332	BOE COORDINATOR
			CLERICAL ASSISTANT IV
			COURT REPORTER
			DELINQUENT TAX TECHNICIAN
			LAW ENFORCEMT RECORDS SPECIALIST II
			MAINTENANCE/CUSTODIAL SUPERVISOR(Library)
			OFFICE ASSISTANT
			REAL ESTATE SPECIALIST
			TAX/TAG TITLE PROCESS0R II
14	28,125	44,410	ACCOUNTING TECHNICIAN I
			ADMINISTRATIVE ASSISTANT I
			AIRCRAFT SERVICE TECHNICIAN
			ANIMAL CONTROL OFFICER
			CUSTOMER SERVICE REPRESENTATIVE IV
			DEPUTY COURT CLERK II
			EMERGENCY COMMUNICATIONS DISPATCHER
			EQUIPMENT OPERATOR III
			FELONY RECORD PROCESSOR

PAY GRADE	MIN	MAX	JOB TITLE
14	28,125	44,410	GROUNDS MAINTENANCE LEAD WORKER
			HUMAN RESOURCES TECHNICIAN
			LAW ENFORCEMENT RECORDS SPECIALIST III
			MAINTENANCE WORKER III
			MICROFILM/RECORDS TECHNICIAN
			RECORDS TECHNICIAN II
15	29,385	46,399	ACCOUNTING TECHNICIAN II
			ASST GROUND ADULTICIDING SUPERVISOR
			CHIEF COURT REPORTER
			EMERGENCY COMM DISPATCH TRAINING OFFICER
			ENFORCEMENT TECHNICIAN II
			ENTOMOLOGY TECHNICIAN
			HUMAN RESOURCES TECHNICIAN II
			JAIL GROUNDS MAINTENANCE WORKER
			JUDICIAL CASE MANAGER
			JURY COORDINATOR
			MICROFILM SUPERVISOR
			PARKS SERVICES ASSISTANT
			PARTS ROOM MANAGER
			REAL ESTATE SPECIALIST II
			STORM WATER TECHNICIAN
			TAX/TAG TITLE PROCESSOR III
16	30,853	48,745	ADJUSTMENT TECHNICIAN
			ADMINISTRATIVE ASSISTANT II
			ASST PRINT SHOP SUPERVISOR
			CUSTOMER SERVICE REPRESENTATIVE SUPERVISOR
			CUSTOMER SERVICE SUPERVISOR-SHERIFF
			DEPUTY COURT CLERK III
			EQUIPMENT MECHANIC II
			EQUIPMENT OPERATOR IV
			FILES SUPERVISOR II
			MAINTENANCE WORKER IV
17	32,397	51,174	ACCOUNTING TECHNICIAN III
			ASST BRIDGE SUPERVISOR
			DEVELOPMENT PROC ASST
			GIS TECHNICIAN I
			GIS TECHNICIAN - PUBLIC WORKS/PARK SERVICES
			GROUND ADULTICIDING SUPERVISOR
			LEAD MAINTENANCE WORKER (Mosq. Ctrl)

PAY GRADE	MIN	MAX	JOB TITLE
17	32,397	51,174	LEAD MAINTENANCE WORKER - PUBLIC WORKS
			LEADWORKER - TRAFFIC SIGN SHOP
			MAINTENANCE SUPERVISOR I
			MAINTENANCE TECHNICIAN/TRAINER
			OCCUPATIONAL TAX INSPECTOR
			SAFETY TRAINING COORDINATOR
			SR. STORM WATER TECHNICIAN
			TAX/TAG SUPERVISOR
18	33,996	53,713	ASST CHIEF DEPUTY CLERK
			CAP PROGRAM COORDINATOR
			CASE MANAGER
			CNT EVIDENCE CUSTODIAN
			CORRECTIONS COUNSELOR I
			CORRECTIONS PROGRAM COORDINATOR
			CORRECTIONS RECREATION COORDINATOR
			COURT SERVICE SPECIALIST
			DEPUTY COURT CLERK IV
			EM DP TNR/TERM AGCY COOR (POLICE)
			EQUIPMENT OPERATOR/MECHANIC
			FACILITIES MAINTENANCE ANALYST
			HUMAN RESOURCES SPECIALIST
			INDIGENT DEFENSE UNIT SPECIALIST
			MAINTENANCE SUPERVISOR II
			REVENUE COLLECTOR
			SPORTS COORDINATOR
			UNDERGROUND FAC PROT INSPECTOR
			WELL HEAD PROTECTION INSPECTOR
			ZONING INSPECTOR
19	35,709	56,422	ACCOUNTING TECHNICIAN IV
			ACCOUNTING TECHNICIAN IV/DEPUTY COURT CLERK
			ADMINISTRATIVE ASSISTANT III
			APPRAISER I
			ARBORIST TECHNICIAN
			BUILDING MAINTENANCE MECHANIC
			CODES INSPECTOR I
			COMPUTER SERVICES TECHNICIAN I
			CONSTRUCTION INSPECTOR I
			LEAD CARPENTER
			PROBATION OFFICER I

PAY GRADE	MIN	MAX	JOB TITLE
19	35,709	56,422	PROGRAM COORDINATOR
			QUALITY CONTROL TECHNICIAN
			VICTIM ADVOCATE I
			WEB CONTENT ANALYST
			ZONING INSPECTOR II
20	37,500	59,242	ACCOUNTANT I
			ANIMAL CONTROL SUPERVISOR
			ASSET BUILDING FINANCE SERVICE MANAGER
			ASST ELECTION SUPERVISOR
			ASST VOTER REGISTRATION DIRECTOR
			ENTOMOLOGIST
			CAP MANAGER
			CORRECTIONS PROGRAM COORDINATOR II
			DEPUTY COURT CLERK/CRIMINAL DIVISION MGR
			DIRECTOR, GREEN JOBS/WORKFORCE DEV
			ELECTRICAL TECHNICIAN
			EQUIPMENT MECHANIC III
			FIRE INSPECTOR
			FORENSIC SOCIAL WORKER
			FURNITURE REPAIR SPECIALIST
			HVAC PREVENTIVE MAINTENANCE MECHANIC
			JAIL MAINTENANCE MECHANIC
			MAINTENANCE SERVICES SUPERVISOR
			PRINT SHOP SUPERVISOR
			RECREATION SUPERVISOR
21	39,390	62,231	ADMINISTRATIVE ASSISTANT IV
			APPRAISER II
			AQUATIC CENTER SUPERINTENDENT
			ARBORIST I
			ASST MAINTENANCE SUPERINTENDENT
			CHIEF OF AIRCRAFT MAINTENANCE
			CODES INSPECTOR II
			COMMUNITY INTERVENTION SPECIALIST
			COMPUTER SERVICE SPECIALIST
			CONSTRUCTION INSPECTOR II
			CORRECTIONS CLASSIFICATION SPECIALIST
			CORRECTIONS COUNSELOR II
			ELECTRICAL TECHNICIAN SUPERVISOR
			ENTOMOLOGIST - LEAD WORKER
			EQUIPMENT MECHANIC IV

PAY GRADE	MIN	MAX	JOB TITLE
21	39,390	62,231	GIS TECHNICIAN II
			INSPECTIONS OPERATOR COORDINATOR
			LEGAL ASSISTANT I
			ORDER WRITER/SERVICE COORDINATOR
			PROBATION OFFICER II
			SPECIALIZED ASSESSMENT/EXEMPT. APPRAISER
			ZONING ADMINISTRATOR
22	41,349	65,329	ASST ADMINISTRATIVE SERVICES MANAGER
			CHIEF DEPUTY COURT CLERK
			CONSTRUCTION SUPERVISOR
			GIS ANALYST I
			FLEET ADMINISTRATOR
			JUVENILE COURT CLERK
			NETWORK TECHNICIAN I
			PROCUREMENT SPECIALIST
23	43,408	68,575	ADMIN ASST TO JAIL ADMINISTRATOR
			ADMIN ASST/SPECIAL PROJECTS COORDINATOR
			APPRAISER III
			ARBORIST II
			AUDIO/VISUAL TECHNICIAN
			CODES INSPECTOR III
			COMPUTER PROGRAMMER-JIMS
			CORRECTIONS CLASSIFICATION SPECIALIST II
			DEVELOPMENT PLAN COORDINATOR
			ENVIRONMENTAL PROGRAM COORDINATOR
			EMERGENCY MANAGEMENT SPECIALIST (CEMA)
			FIELD SUPERINTENDANT
			INTERNAL AUDITOR I
			LEGAL ASSISTANT II
			MEDIA SPECIALIST
			NETWORK TECHNICIAN II
			PARALEGAL/ADMINISTRATIVE ASSISTANT
			PAYROLL ADMINISTRATOR
			PERSONAL PROPERTY AUDITOR
			PROBATION/TRAINING OFFICER
			PROBATION OFFICER III
			RECREATION SUPERINTENDENT
			RESOURCE CENTER ACTIVITY COORDINATOR
			RESOURCE/EDUCATION OFFICER
			SOLID WASTE PROGRAM COORDINATOR

PAY GRADE	MIN	MAX	JOB TITLE
23	43,408	68,575	SR BUILDING MAINTENANCE SUPERVISOR I
			SR. QUALITY CONTROL TECHNICIAN
24	45,567	72,011	ADMINISTRATIVE ASSISTANT TO SHERIFF
			ASST PARK MAINTENANCE SUPERINTENDENT
			CORRECTIONS PROGRAM MANAGER
			DISABILITIES SERVICES COORDINATOR
			DRIVER TRAINING OFFICER
			EMS CONTRACT ADMINISTRATOR
			GIS ANALYST II
			MENTAL HEALTH CLINICIAN/COORDINATOR
			NETWORK SYSTEMS TECHNICIAN/ENGINEER
			OPERATIONS MANAGER
			PILOT/MECHANIC
			POSITION CONTROL SPECIALIST
			PUBLIC INFORMATION OFFICER (PIO)
			SR PROCUREMENT SPECIALIST
25	47,850	75,602	ACCOUNTANT II
			ADM ASSISTANT TO CHAIRMAN/BOE LIAISON
			ADMINISTRATIVE SUPERINTENDENT
			ADMIN SUPPORT MGR
			ADMIN SUPPORT SERVICE MGR-DA
			ADMIN SVCS MGR
			APPRAISER IV
			ASST DEPUTY CLERK
			ASST TO CO MGR/ADMIN SRV
			BRIDGE SUPERINTENDENT
			CODES INSPECTOR IV
			COMPUTER SERVICE MANAGER
			COMPUTER SYSTEMS ADMINISTRATOR
			CORRECTIONS RECORDS MANAGER
			CORRECTIONS TRANSITION COORDINATOR
			CRISIS INTERVENTION COORDINATOR
			DEPENDENCY TREATMENT COURT COORDINATOR
			DEPUTY CORONER
			DUI COURT COORDINATOR
			EMPLOYEE BENEFITS COORDINATOR
			EMPLOYEE WELLNESS COORDINATOR
			FAMILY DEPENDENCY TREATMENT COURT COORD
			FIXED ASSETS MANAGEMENT ANALYST
			HUMAN RESOURCES ANALYST III

PAY GRADE	MIN	MAX	JOB TITLE
25	47,850	75,602	JR. SYSTEMS ADMINISTRATOR
			LEGAL ASST III
			MENTAL HEALTH COURT COORDINATOR
			MINORITY/WOMEN BUSINESS ENT COORD
			MGT ANALYST
			NETWORK TECHNICIAN III
			PROBATION OFFICER IV
			PROBATION OFFICER IV/CHINS COORDINATOR
			RECREATION FACILITY MGR
26	50,223	79,362	ASST BLDG MAINT & OPR SUPT
			ASST DIRECTOR VICTIM WITNESS
			CHIEF PILOT
			CLASSIFICATION & COMP ANALYST
			COMPENSATION AND BENEFITS ADMIN
			CORRECTIONS COMPLIANCE MANAGER
			DELINQUENT TAX ADMIN
			DEPUTY CT ADMIN I
			JAIL MAINT SUPT
			MAINT SUPT
			MOTOR VEHICLE ADMIN
			NETWORK SYSTEMS ADMIN I
			NETWORK TECHNICIAN SUPERVISOR
			OFFICE AUTOMATION ANALYST
			PANEL COORDINATOR
			PARK MAINT SUPT
			PROBATION SUPERVISOR
			PROPERTY TAX ADMIN
			SPECIAL PROJECTS ACCT
			SR BUDGET MGMT ANALYST
			SUPERVISOR, BOARD OF ASSESSORS
			SUPPORT SERVICES/MAPPING SUPERVISOR
			SYSTEMS ANALYST I
			TAX ACCOUNTING SUPV
			WATER/SEWER MAINT. SUPERINTENDENT
27	52,741	83,336	ASST CHIEF DEPUTY/ADMIN
			ASST TO CHAIRMAN
			CHIEF TECHNICAL MANAGER
			CIVIL ENGINEER I
			ASSISTANT CEMA DIRECTOR
			GARAGE SUPT
			NETWORK SYSTEMS ADMIN II
			NETWORK COMMUNICATIONS MGR

PAY GRADE	MIN	MAX	JOB TITLE
28	55,370	87,476	ACCOUNTING SUPV
			ASST CLERK/CHIEF DEPUTY
			ASST BUDGET OFFICER
			ASST DEP CHF APPRAISER, BRD OF ASSESSORS
			BENEFITS MANAGER
			COMP & COMPLIANCE MGR
			CONSTRUCTION MANAGER
			DEPUTY COURT ADM II
			FINANCIAL/REPORT ACCT
			INTERNAL AUDITOR II
			MAG COURT ADMIN/CLK OF COURT
			PIO/GRANT WRITER
			PROJECT MANAGER
			PUBLIC SAFETY CONTRACTS ADMINISTRATOR
			QUALITY CONTROL/MAPPING ADMIN
			QUALITY CONTROL/BILLING ADMIN
			RECREATION MANAGER
			SECURITY SYSTEM ADMIN
			SENIOR ACCOUNTANT
			SUPPORT SRVC DIV ADM
29	58,123	91,840	ANIMAL CONTROL DIRECTOR
			ASST MOSQUITO CTRL DIRECTOR
			ASSISTANT PURCHASING DIRECTOR
			CIVIL ENGINEER II
			DEPUTY CHIEF APPRAISER
			ELECTION SUPV
			FLOOD PLAIN ADMINISTRATOR
			GIS ANALYST III
			JIMS PROJECT COORDINATOR
			LEGAL ASST IV
			RISK MANAGER
			SHAREPOINT ADMINISTRATOR
			SYSTEMS ANALYST II
			VOTER REG DIRECTOR
			WEBMASTER
30	61,033	96,428	ASST DIR-BLDG SAFETY
			BLDG MAINT & OPR SUPT
			CHIEF DEPUTY TAX COMMISSIONER
			DIRECTOR-VICTIM WITNESS
			MANAGER-FLEET OPERS

PAY GRADE	MIN	MAX	JOB TITLE
31	64,076	101,240	ASST HR DIR/EMP S & T MGR
			BUDGET OFFICER
			CIVIL ENGINEER III
			CONSTRUCTION PROJECT MGR
			FINANCIAL SVCS MGR
			FINANCIAL SVCS MGR - SHERIFF
			PARK SERVICES MGR
32	67,288	106,320	CHIEF CLERK/COURT ADMIN
			SENIOR ENGINEER
			SYSTEMS ANALYST III
33	70,646	111,625	ASST FINANCE DIRECTOR+Q228
			ASST COUNTY ENGINEER
			ASST COUNTY ATTORNEY
			ASST INFO CPTR SV DIR
			COL/JAIL ADMINISTRATOR
			DEPUTY DIR PW & PARK SERVICES
			INDIGENT DEFENSE DIRECTOR
			OCCUPATIONAL SAFETY DIRECTOR
			PURCHASING DIRECTOR
			SR. CONSTRUCTION PROJECT MANAGER
34	74,182	117,208	COURT ADMINISTRATOR
			DIRECTOR OF DRUG ENFORCEMENT
			EMERGENCY MGMT DIRECTOR
			MOSQUITO CONTROL DIRECTOR
			PARKS AND RECREATION DIRECTOR
			PROJECT MANAGER-ERP IMPLEMENTATION
			PROJECT MANAGER-JUDICIAL
			STATE COURT ADMINISTRATOR
35	81,600	128,928	PUBLIC WORKS & PARK SVC DIR
			SUPERIOR COURT ADMINISTRATOR
36	89,759	141,820	DIRECTOR BUILDING SAFETY
			INFO COMPUTER SV DIRECTOR
			INTERNAL AUDIT DIRECTOR
37	98,735	156,001	COUNTY ENGINEER
			FINANCE DIRECTOR
			HUMAN RESOURCES DIRECTOR

PAY GRADE	MIN	MAX	JOB TITLE
38	108,609	171,602	ASST COUNTY MANAGER
78	35,750		ADMIN ASST IV-STATE

GLOSSARY

The following definitions of terms are presented to facilitate understanding of the narrative discussions and illustrations included in this text and the terminology generally employed in governmental budgeting, accounting, auditing, and financial reporting.

A.C.C.G. – Association of County Commissioners of Georgia

ACCOUNTING PERIOD – The period at the end of which and for which financial statements are prepared.

ACCOUNTING PROCEDURES – All processes which discover, record, classify, and summarize financial information to produce financial reports and to provide internal control.

ACCOUNTING SYSTEM–The total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, fund types, balanced account groups, or organizational components.

ACCRUAL BASIS OF ACCOUNTING – The basis of accounting, under which transactions are recognized when they occur, regardless of the timing of related cash flows.

ACCRUED EXPENSES – Expenses incurred and recorded but not due for payment until a later date.

ACTIVITY – A specific and distinguishable line of work performed by one or more organizational components of a government for the purpose of accomplishing a function for which the government is responsible. For example, "food inspection" is an activity performed in the discharge of the "health" function.

ADA – American Disabilities Act

ADOPTED (APPROVED) BUDGET – The funds appropriated by the legislative body at the beginning of the year.

AD VALOREM TAX – A tax based on the value of property.

AGENCY FUND – A fund used to account for assets held by a government as an agent for individuals, private organizations, other governments, and/or other funds.

ALLOCATE – To divide a lump-sum appropriation into parts which are designated for expenditures by specific organization units and/or for specific purposes, activities, or objects.

ALLOTMENT – Part of an appropriation which may be encumbered or expended during an allotment period.

APPRAISE – To make an estimate of value, particularly of the value of property. If the property is valued for purposes of taxation, the less-inclusive term "assess" is substituted for this term.

APPROPRIATION – A legal authorization granted by a legislative body to make expenditures and to incur obligations for specific purposes.

ASSESS – To value property officially for the purpose of taxation.

ASSESSED VALUATION – A stated percentage of the fair market value.

ASSESSED VALUE – The value at which property is taxed. The assessed value in the State of Georgia is 40% of the fair market value.

ASSETS – Resources owned or held by governments which have monetary value.

AUDIT – A methodical examination of utilization of resources. It concludes in a written report of its finding. An audit is a test of management's accounting system to determine the extent to which internal accounting controls are both available and being used.

AUTHORITY – A government or public agency created to perform a single function or a restricted group of related activities. Usually such units are financed from service charges, fees, and tolls, but in some instances they also have taxing powers.

BALANCE SHEET – The basic financial statement which discloses the assets, liabilities, and equities of an entity at a specified date in conformity with GAAP.

BALANCED BUDGET – A budget is balanced when the sum of estimated revenues and appropriated fund balances are equal to appropriations.

BOND – A written promise to pay a specified sum of money, called the face value or principal amount, at a specified date or dates in the future, called the maturity date(s), together with periodic interest at a specified rate. Bonds are typically used for long-term debt.

BUDGET – A financial operating plan for a given period which displays the estimated expenditures to provide services or to accomplish a purpose during that period together with the estimated sources of revenue (income) to pay for those expenditures.

BUDGET CALENDAR – The schedule of key dates which the local government follows in the preparation, adoption, and administration of the budget.

BUDGET DOCUMENT – The instrument used by the budget-making authority to present a comprehensive financial program to the appropriating body.

BUDGET MESSAGE – A general discussion of the proposed budget as presented in writing by the budget-making authority to the legislative body.

BUDGET RESOLUTION – The official enactment by the legislative body legally authorizing local government officials to obligate and expend resources.

BUDGET STRUCTURE – The manner in which the budget is organized; often determined by the size, the form of government and the amount of services provided.

BUDGETARY CONTROL – The control or management of a government or enterprise in accordance with approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

CHATHAM APPRENTICE PROGRAM (CAP) – Work program established to recruit and manage unemployed or underemployed residents to complete Life Skills/Work Ethics Training for sustainable employment.

CAPITAL BUDGET – A spending plan for the acquisition of capital assets, such as roads, buildings, water and sewer infrastructure, land, and equipment.

CAPITAL GRANTS – Grants which are restricted by the grantor for the acquisition and/or construction of fixed assets.

CAPITAL OUTLAYS – Expenditures which result in the acquisition of or addition to fixed assets. Within the departmental operating budget these types of expenditures would be over $5,000. Within the Capital Improvement Program these types of expenditures would have a minimum threshold of $25,000.

CAPITAL PROJECTS FUND – A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary funds, Special Assessment Funds, and Trust Funds).

CASH – An asset account reflecting currency, coin, checks, postal and express money orders, and bankers' drafts on hand or on deposit with an official or agent designated as custodian of cash and bank deposits.

CASH BASIS OF ACCOUNTING – A basis of accounting under which transactions are recognized only when cash changes hands.

CHATHAM AREA TRANSIT (CAT) – Provider of public transportation.

(CEMA) CHATHAM EMERGENCY MANAGEMENT AGENCY – County agency responsible for protection of lives and property from the threat of major emergencies and disasters, both natural and manmade. Provide emergency assistance in time of disaster by providing community-wide leadership, guidance, support and coordination in the areas of mitigation, preparedness, response and recovery.

CGRDC – Coastal Georgia Regional Development Commission

(CIP) CAPITAL IMPROVEMENT PROGRAM – A plan for capital expenditures to be incurred each year over a fixed period of years to meet capital needs arising from the long-term work program or otherwise.

CLASSIFIED POSITIONS – Positions subject to the position classification plan which assigns positions to a specific class based on an analysis of the tasks, duties, and responsibilities of the position along with the required qualifications, knowledge, and skills, and carry the same salary range.

CMSA – Consolidated Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies. An area becomes a CMSA if it meets the requirements to qualify as a metropolitan statistical area, has a population of 1,000,000 or more, if component parts are recognized as primary MSA, and local opinion favors the designation.

CNT – Counter Narcotics Team

COMPREHENSIVE ANNUAL FINANCIAL REPORT (CAFR) **–** the official annual report of a government. It includes five Combined Statements – Overview (the "liftable" General Purpose Financial Statements) and basic financial statements for each individual fund and account group prepared in conformity with (GAAP) and organized into a financial reporting pyramid.

COUNTY TAX RATE – Rate applied to the value of the property to determine the amount of taxes owed on it.

DCA – Department of Community Affairs

DEBT – An obligation resulting from the borrowing of money or from the purchase of goods and services. Debts of governments include bonds, time warrants, notes, and floating debt.

DEBT LIMIT – The maximum amount of gross or net debt which is legally permitted.

DEFICIT – (1) The excess of the liabilities of a fund over its assets. (2) The excess of expenditures over revenues during an accounting period.

DEPRECIATION – Expiration in the service life of fixed assets, other than wasting assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy, and obsolescence.

DIGEST GROWTH – Increase in the assessed value of taxable property in the County.

E911 – Emergency Telephone System

ENCUMBRANCE – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure. It may be in the form of a purchase order, purchase requisition, or a contract for goods and services.

ENTERPRISE FUND – A fund established to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses, including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges.

EXCISE TAXES – Also known as selective sales taxes. There are three basic types; benefit based excise tax attempts to recover the cost of providing a service to those who use it, such as hotel/motel tax, privilege taxes such as business/occupation taxes, and sumptuary tax, such as the alcohol (sin) taxes.

EXPENDITURES – Decreases in net financial resources. Expenditures include current operating expenses which require the current or future use of net current assets, debt service, and capital outlays used in funds that are accounted for on the modified accrual basis of accounting. (Governmental funds)

EXPENSES – Decreases in net total assets. Expenses represent the total cost of operations during a period regardless of the timing of related expenditures used in funds that are accounted for on the accrual basis of accounting. (Proprietary funds)

FAIR MARKET VALUE – What the property would bring if it were sold on the open market at the usual value.

FISCAL YEAR – 12 - month period to which the annual operating budget applies and at the end of which a government determines its financial position and the results of its operations.

FIXED ASSETS – Assets of a long-term character which are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

FIXTURES – Attachments to buildings which are not intended to be removed and which cannot be removed without damage to the buildings.

FUNCTION – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible. For example, public health is a function.

FUND – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein, which are segregated for the purpose of carrying on specific activities or attaining certain objectives in accordance with special regulations, restrictions, or limitations.

FUND BALANCE – The difference between revenues and expenditures.

GAAP – General Accepted Accounting Principals

GENERAL FUND – The fund used to account for all financial resources except those required to be accounted for in another fund.

GENERAL OBLIGATION BONDS – Bonds for the payment of which the full faith and credit of the issuing government are pledged.

GENERAL REVENUE – The revenues of a government other than those derived from and retained in an enterprise.

GOVERNMENTAL ACCOUNTING – The composite activity of analyzing, recording, summarizing, reporting, and interpreting the financial transactions of governments.

GOVERNMENTAL FUNDS – Funds general used to account for tax-supported activities. There are five different types of governmental funds: the general fund, special revenue funds, debt service funds, capital projects funds, and permanent funds.

GRANT – A contribution of assets (usually cash) from one government unit or organization to another. Typically, these contributions are made to local governments from the state or federal governments to be used for specific purposes and required distinctive reporting.

(HAZ MAT) HAZARDOUS MATERIAL –Term used for the program of hazardous material clean up.

HOMESTEAD EXEMPTION – A reduction in real property valuations for people living on their land.

(ICS) INFORMATION AND COMMUNICATION SERVICES – County department responsible for service, design, implementation and maintenance of the automated systems and hardware throughout the county government.

IDC – Indirect Cost; an expense that is not directly connected to a specific operation or function but is incurred in support of that operation or function.

IMPROVEMENTS – Buildings, other structures, and other attachments or annexations to land which are intended to remain so attached or annexed, such as sidewalks, trees, drives, tunnels, drains, and sewers.

INTERNAL AUDIT – An independent appraisal activity within an organization for the review of operations as a service to management. It is a managerial control which functions by measuring and evaluating the effectiveness of other controls.

INTERNAL SERVICE FUND – A fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of a government, or to other governments, on a cost-reimbursement basis.

INVENTORY OF SUPPLIES – An asset account which reflects the cost of supplies on hand for use in operations.

LEGAL DEBT MARGIN – The net amount of external financing resources that is available to the jurisdiction through the issuance of General Obligation bonds. In Georgia, the constitutional debt limit for GO bonds for counties is 10 percent of the assessed value of taxable property.

LIABILITIES – Debt or other legal obligations arising out of transactions in the past which must be liquidated, renewed, or refunded at some future date.

(LOST) LOCAL OPTION SALES TAX – A voter approved 1% sales tax collected from retailers in Chatham County.

MAJOR FUND – Any fund whose revenues or expenditures, excluding other financing sources and uses, constitute more than 10 percent of the revenues or expenditures of the appropriated budget.

MILLAGE RATE – A factor, when applied to the appraised value of a parcel of property, determines the tax due. The ad valorem tax rate expressed in the amount levied per thousand dollars of the taxable assessed value of property. One mill is equal to one dollar per thousand.

MODIFIED ACCRUAL BASIS OF ACCOUNTING – Basis of accounting used in conjunction with the current financial resources measurement focus that modifies the accrual basis of accounting in two important ways (1) revenues are not recognized until they are measurable and available, and (2) expenditures are recognized in the period in which governments in general normally liquidate the related liability rather than when that liability is first incurred (if earlier).

M&O – Maintenance and Operations

MPC – Metropolitan Planning Commission

MSA – Metropolitan Statistical Area; a geographic entity defined by the federal Office of Management and Budget for use by federal statistical agencies, based on the concept of a core area with a large population nucleus, plus adjacent communities having a high degree of economic and social integration with that core.

M/WBE – Minority/Women Business Enterprise

NET ASSETS – An account reflecting the accumulated earnings of an Enterprise or Internal Service Fund.

NON-CLASSIFIED POSITIONS – Positions not subject to the position classification plan.

NON MAJOR FUND – A fund that does not meet the criteria for a major fund as defined.

(OPEB) OTHER POST EMPLOYMENT BENEFITS – Benefits provided to retired employees other than their pensions (i.e. health, life, and dental insurance).

OPERATING BUDGET – Plans of current expenditures and the proposed means of financing them. The annual operating budget (the biennial operating budget) is the primary means by which most of the financing, acquisition, spending, and service delivery activities of a government are controlled. Where not required by law the annual operating budgets are essential to sound financial management and should be adopted by every government.

ORDINANCE – A formal legislative enactment by the governing board of the County. If it is not in conflict with any higher form of law, such as a state statute or constitutional provision, it has the full force and effect of law within the boundaries of the local government to which it applies.

PAY-AS-YOU-GO BASIS – A term used to describe the financial policy of a government which finances all of its capital outlays from current revenues rather than by borrowing.

PROPERTY TAXES – Tax based on assessed value of a property, either real estate or personal. Tax liability falls on the owner of record as of the appraisal date.

RESERVE – (1) An account used to earmark a portion of fund balance to indicate that it is not appropriate for expenditure; and (2) an account used to earmark a portion of fund equity as legally segregated for a specific future use.

RESOLUTION – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

RESTRICTED ASSETS – Monies or other resources, the use of which is restricted by legal or contractual requirements.

RETAINED EARNINGS – A fund equity account which reflects accumulated net earnings (or losses) of a proprietary fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

REVENUE BONDS – Bonds whose principal and interest are payable exclusively from specific projects or special assessments, rather than from general revenues.

REVENUES – Sources of income received during a fiscal year, operating transfers from other funds, and other financing sources such as the proceeds derived from the sale of fixed assets.

ROLLBACK RATE – A tax rate calculated to offset growth in the tax digest due to reassessment of property. It is equal to the previous year's millage rate minus the millage equivalent of the total net assessed value added by reassessments. The intent is to keep the tax bill to the property owner level from year to year.

SAGIS – Savannah Area Geographic Information System

SCMPD – Savannah Chatham Metropolitan Police Department

SPECIAL ASSESSMENT – A compulsory levy made against certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

SPECIAL DISTRICT – An independent unit of local government organized to perform a single governmental function or a restricted number of related functions. Special districts usually have the power to incur debt and levy taxes.

SPECIAL REVENUE FUND – A fund used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or for major capital projects) that are legally restricted to expenditure for specified purposes.

(SPLOST) SPECIAL PURPOSE LOCAL OPTIONS SALES TAX – An optional sales tax of one cent per dollar approved by local referendum. Proceeds are used for capital projects and debt retirement. The referendum authorizes collection for a specific period.

(SSD) SPECIAL SERVICE DISTRICT – A defined area within the county where special services are rendered and the costs of the special services are paid from revenues collected from service charges imposed within that area.

(TANs) TAX ANTICIPATION NOTES – Note (sometimes called warrants) issued in anticipation of collection of taxes. Usually retireable only from tax collections and frequently only from the proceeds of the tax levy whose collection they anticipate.

TAX DIGEST – A listing of the total taxable value (i.e. fair market value) of all property, real and personal, in the County.

TAX RATE – The amount of tax stated in terms of a unit of the tax base; for example, 25 mill per dollar of assessed valuation of taxable property.

TAX RETURN – Form used to report taxable income and property.

TAXES – Compulsory charges levied by a government for the purpose of financing services.